



MEETING OF THE BOARD OF DIRECTORS  
Knowledge Park; 5240 Knowledge Parkway; Erie, PA 16510  
January 18, 2018

AGENDA

1. CALL TO ORDER
2. ROLL CALL
3. APPROVAL OF AGENDA
4. APPROVAL OF MINUTES – December 2017
5. COMMENTS BY CHAIRMAN – Welcome to New Members
6. PUBLIC COMMENT
7. PRESENTATION
8. COMMITTEE REPORTS
  - a. Treasurer's Report
  - b. Regional Assets Committee
  - c. Strategic Planning Committee
  - d. Update from County Council
  - e. Update from County Executive's Office
9. REPORT OF THE EXECUTIVE DIRECTOR
10. SOLICITOR'S REPORT
11. OLD BUSINESS
12. NEW BUSINESS
  - a. Position of Secretary now open – proposal of new Secretary
  - b. Discussion of Neighborhood Transformation Fund that includes the Renaissance Block Challenge and Historic/Cultural Preservation
  - c. Resolution Number 1, 2018 – Resolution to enter into agreements with the applicants for the 2018 Mission Main Street Grant Program
  - d. Resolution Number 2, 2018 – Resolution to adopt the 2018 Special Events Grant Guidelines for events taking place throughout 2018

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e. Resolution Number 3, 2018 – Resolution to adopt the Pilot Project Guidelines

13. ADJOURNMENT

Next Regularly Scheduled Board Meeting of ECGRA

Date: Thursday, February 15, 2018  
Time: 8:30 a.m.  
Location: Knowledge Park; 5240 Knowledge Parkway; Erie, PA 16510



**Erie County Gaming Revenue Authority**  
**Minutes of the Board of Directors' Meeting**  
**December 14, 2017**

**CALL TO ORDER**

The Board of Directors' Meeting of the Erie County Gaming Revenue Authority was held on December 14, 2017 in the Jordan Room; 5240 Knowledge Parkway; Erie, PA 16510. Legal Notice of the meeting was given through an advertisement appearing in the Erie Times-News. The meeting was called to order by the Chair.

**ROLL CALL**

Mr. Bagnoni (via phone), Mr. Barney, Mr. Paris, Mr. Sample, and Mr. Yaple. Mr. Breneman, Mr. Lee (arrives late), Mr. Wachter, and Mr. Wood are also present.

**APPROVAL OF THE AGENDA**

Mr. Yaple makes a motion to approve the agenda. Mr. Barney seconds the motion. Motion carries 5-0.

**APPROVAL OF MINUTES – November 2017**

Mr. Yaple makes a motion to approve the minutes. Mr. Paris seconds the motion. Motion carries 5-0.

**COMMENTS BY THE CHAIR**

**Mr. Sample:** I would just like to recognize Jay Breneman who has been a fantastic support as our liaison with County Council, as well as recognize James Domino, who is not here today. Mr. Paris has a token of our esteem.

**Mr. Paris:** We would like to present you with this plaque as thanks for your service to this Authority.

**Mr. Sample:** Jay, we are very appreciative of all your efforts. You've been very supportive and I don't think we could have asked for a better liaison. I also appreciate Jim Domino and the time that he put in and his efforts.

PUBLIC COMMENT

None.

PRESENTATIONS

None.

COMMITTEE REPORTS

- a. Treasurer's Report – Mr. Wood: Mr. Peters is unable to be here, so if it is okay with you, Mr. Chairman, I will give that report. You'll see the standard reports. The first is the Profit & Loss and you'll see that there has not been any flow of gaming revenue. So, gaming revenue has not continued to flow from the State despite the fact that gaming legislation has been fixed. We're not sure when gaming revenues will flow again, but we'll let you know and we will update the Revenue Dashboard as soon as that happens.

You'll see standard savings interest, as well as interest from the two Enterprise Development Fund loans, which we are going to talk about restructuring today; the Bridgeway Capital investment, and our newest investment, The Progress Fund.

You'll see that we are under budget in most categories. We're eight months into the fiscal year from that perspective. You'll see in the Grant Categories that we have spent the majority of our grant-year funds at this point in the year-to-date column.

Moving over to the Balance Sheet, you'll see the standard checking and savings along with the Notes Receivable that we currently have outstanding. There is also the Cash Flow Statement included, as well as the Budget vs. Actual which shows you that we are on target. We have gone over in a couple of areas but for the most part, we are on target with standard expenses. Does anyone have any questions about the Budget vs. Actual? I know there is a lot of information on that report.

The Schedule of Grant Reserve shows that there is no new amount to put into the Restricted Funds because we don't have any new revenue stream; we haven't had any new checks cut to us from the State or the County. You will see the Disbursement Detail with the funds that we have done this year, bringing us to a total disbursement of just over \$1M. Committed Funds remains the same; we didn't have any major drawdowns from that fund except for the Summer Jobs Program (just over \$4,600) so that brings us just shy of the \$150,000 that we committed to that program.

Finally, the Check Detail is there for your inspection. Of course, if you have any questions, I would be happy to answer them at this time.

Mr. Sample: Are there any questions of the Treasurer's Report?

Mr. Barney makes a motion to approve the Treasurer's Report. Mr. Yapple seconds the motion. Motion carries 5 – 0.

- b. Regional Assets Committee: Mr. Wood: Mr. Chairman, the Regional Assets Committee is currently working on the Mission Main Street grant which was due December 1, 2017. We have those grants available on the Foundant system for your review at this time for those who would like to be part of that due process. Mr. Maggio is here to give an executive summary of what has come in. I do want to commend Tom; we've worked really hard this round to make sure that every Borough that was eligible was able to come forth and put together some type

of proposal for Mission Main Street and I'm really pleased with the results. I've asked Tom to give a five-minute synopsis of the grants that were submitted.

**Mr. Maggio:** In the season of "It's A Wonderful Life", there are parallels with this movie and Mission Main Street and community banking and the role that we play. As Perry mentioned, we reached out and talked to the representatives of the communities, because we only had three applications last year. This year we have ten. A big part of that is the role of Preservation Erie. They stepped up and offered their services to administer these grant programs and give them some guidance; that's why we got to that total.

I'll just go over these ten briefly. We have first-time participant in the Borough of Edinboro. This is in partnership with the University and the Borough; it's a great thing to see them working together. The Borough of Girard is another first-time participant, in conjunction with Preservation Erie and they are going to be working on their historic downtown.

The Borough of Union City is another first-time applicant and will be working with Preservation Erie to focus on their downtown. It's a great partnership and a great start with Preservation Erie. One of the regulars is Downtown North East; they have been a participant for four years. They have been very effective in putting the money to work and they are going to be focusing on the Historical Society Building, and they already have the match to move forward.

Another one of our regulars is the Erie Downtown Partnership. This will be their fifth year and by the end of this round, they will have at least 25 facades in downtown Erie improved with our funds, so that is significant and we can see that when we travel downtown.

Impact Corry is another organization that has done some great things with our funding. They are going to be implementing a master plan. Perry and I went to Corry and saw the work that they have done in their downtown. They are working on some signage to connect people from the bicycle trails to the downtowns; that is very important.

Another first-timer is Lawrence Park Township. This is on the heels of the National Register Historic District work that they have been doing that we funded. They are going to be working on their downtown; they are in competition with Buffalo Road, so this is going to be important for them and we're happy that they are participating.

Preservation Erie has decided that they want to provide funding for people that aren't going to have a full-blown program, so there can be a county-wide façade program to really focus on those key heritage buildings. We've talked to them about working on the Route 6 Corridor, including Waterford, because that's a state scenic by-way and we'd like to devote some resources there. We've done several projects with Preservation Erie and Erie Yesterday to promote that corridor so this is going to be helpful in keeping those things moving.

Another non-profit that has stepped up is the Sisters of St. Joseph Neighborhood Network. They have more-or-less adopted the area on Peach Street between 26<sup>th</sup> and 21<sup>st</sup>; they've rebranded it and call it Independence Hill. There are a lot of great businesses there. Bridgeway Capital has made loans to three businesses in that corridor. It's really moving forward and they are going to do a mini-plan as to how they can address the improvements there.

Finally, there is another community group and that's Union City Pride. They have stepped up and are working on an ambitious streetscape project. They are working in conjunction with the Borough of Union City so everybody is on the same page to maximize the improvements so they really stand out.

Those are our ten applicants; the total request is \$145,000 but with the matching amount, the total is an over \$300,000 investment in Erie County. I look forward to seeing these projects come to fruition. Does anybody have any questions?

Mr. Sample: Tom, I would like to thank you for your efforts with this. I know that sometimes it is very difficult to get people to apply for free money. It's never made sense to me. I know that you and Perry went down there and really worked hard to get these applicants to understand that this is really for their benefit.

- c. Strategic Planning Committee: Mr. Paris: Good morning. The Strategic Planning Committee met last Tuesday and for those that weren't there, I will just review what we had discussed. First, we went over the legislation compliance review. The Committee reviewed the new gaming legislation and discussed how to address it with the input of the staff. The staff is creating a secure website for financial information to be available for the public's view. The Authority has been a target of scrapping or phishing, and I don't know if any of you gotten emails, but with the attacks from recent years, the secure page was advised by the IT experts to protect ECGRA from computer fraud.

What's happening is that we are getting emails from somebody saying, "We are so-and-so..." but they are fraudulent emails.

Mr. Wachter: It is my understanding that there would be emails that somebody would receive from Perry or Tom, supposedly, that would say, "Please transfer \$35,000 to this particular account." And those are fraudulent emails; scrapping attacks.

Mr. Wood: I didn't pay attention to those at first but I started to document them. We have had four different occasions where someone has either impersonated Mike Paris or Dave Sample or Chuck Peters and requested a transfer of funds.

Mr. Paris: I just got one a couple of days ago.

The second thing we went over was we reviewed the Pilot Project Guidelines. The Committee reviewed the Memo prepared by the Executive Director which included Draft Pilot Project Guidelines. Everyone agreed that the Board should discuss them at the December board meeting. Tim was instructed to give the guidelines a legal review that we'll discuss under his report. Two phrases were used to describe these Pilot project concepts – capable of repetition and the ability to replicate county-wide. Pilot concepts are intended to be projects that fall inside of the ECGRA grant-making framework but are of interest in addressing economic development in the region. They culminate with an institutionalized review to evaluate the pilot and learn from it before deciding on whether to create a grant program around it. The Committee is also recommending that ECGRA adopt a grant-making budget for the 2018 calendar year.

The third thing that we went over was the Sustainability Fund. The Committee reviewed the Memo prepared. ECGRA has been discussing longevity of gaming funds of over several years now. The Committee asked the board to consider two questions: "Should ECGRA create additional endowments?" and "Should ECGRA create a new endowment at ECF or separate entity?" As part of that dialogue, we asked the Solicitor if ECGRA can legally pay for the creation of a 501( c )3 that would create sustainability for economic development. The answer is "Yes" and it is contained in a Memo from Mr. Wachter that a new entity with a Board would need to be created. The ECGRA Board could double as the Fund's Board, just as Councilman Foust is suggesting with the double-board as the NIRF Board.

The Committee consensus is, "yes, we could create sustainability" and "yes, we should be separate from the Erie Community Foundation." In recent years, the Foundation has moved toward short-term funding bursts that they call Transformational Funding. This new

Fund would focus on the sustainability of projects that are evidence-based and have been studied for effectiveness.

We moved on to a restructuring request. A memo was prepared to update the Board on the Enterprise Development Fund's request of ECGRA. The Committee came to the consensus on the following:

- EDF shall receive no further funding
- ECGRA should restructure the EDF debt in accordance with the OFN Principles, known as the Equity Equivalence
- There will be no forgiveness of the debt and correlating interest on the debt will continue, but it will be reduced to 1% and the term extended to ten years with a possible ten-year renewal.

The Committee is recommending that the Board empower the Director and the Solicitor in negotiating and the restructuring with EDF based on these consensus points in the attached memo.

Lastly, we spoke on the ECF Endowment and the Lead Asset request. The Committee reviewed the memo prepared. The Committee is recommending that the suggested changes be adopted by the Board in a Resolution today.

I know that is a lot of information. Are there any questions?

Mr. Wachter: Mr. Paris, would you like me to, at this point, provide some comment on the Pilot to the Board?

Mr. Paris: Yes, please.

Mr. Wachter: Upon review of this, there are just a few items that need to be addressed. When we originally put the pilots into place it was done with the intent to allow a particular project to serve as a laboratory to review the program and ensure that it is utilizing best practices in its implementation and its operations. Following the completion of the project, there would be a standardized review of that to ensure that the practices that were used were, in fact, best practices and whether it was a program worthy of being replicated in other areas of the County. The purpose of doing all this was to ensure you didn't throw a brand-new concept out there, fund it, and let the chips fall where they may. You wanted to make sure that the program that you had was successful, there were best practices, it was capable of being repeated throughout the County, and that there was a successful model for other groups to follow.

With that said, under the purpose of the funding section, I do believe that we should ensure that the project must be capable of replication as well as County-wide application after the pilot period has expired. Additionally, we should ensure that this not a one-time thing. It's not building a pavilion; that is not a pilot program. It is not capable of replication elsewhere.

Lastly, I think that under the grant close-out section, we should include a discussion on the mandatory review, following the programs completion to make sure there were measurements in place to validate the impact of the investment and make recommendations as to if the program should be advanced by this Board for repetition throughout the remainder of the County. In that sense, if those additions were added and I think we are pretty close in the descriptions of those within here for just a little more clarification, then you would have what I believe to be a true pilot program.

Mr. Wood: I think the staff will take a look at those suggestions, incorporate them, and bring another draft back for your perusal in January.

- d. Update from County Council: Mr. Breneman: This is my last update from this seat, although I'll be back and sitting across the table from you all. I am going to take a bit of your time because I have devoted a lot of my time to come here, without pay, to attend these meetings so I felt like I deserve some of this time to take back.

When I was elected in 2013, right before I was sworn in, I was asked by a couple of the Council members that were leaving, "What liaison-ships or organizations do you want to be a part of?" I went through the list of about 30 or so, and because I'm a big macro-type guy and because I believe in neighborhoods and communities, I looked through all of those entities and ECGRA was my first choice. That was my first ask and I told them that I didn't care if I got approved for any of the other liaison-ships, but I wanted to be on ECGRA's Board.

At the time, I don't think I knew much, other than what I had seen on websites about ECGRA, and Perry, I think Jeremy Bloesser introduced me to you once, so I didn't really know anyone here. It was a learning experience. I remember the advice I was told coming in was, "Remember, as the liaison, you don't work for the Boards, they work for you" or something to that effect. So, I attended many of the meetings, not all. I know I've asked a lot of questions and given a lot of advice. In all this time that I have served in this position, not once has anybody from County government ever asked me a question about ECGRA. Not once have I ever been asked to seek information. Not once have I been asked to support something relevant regarding ECGRA – at all – and it's not a secret to my colleagues that I've been the liaison to ECGRA.

I do want to say that what I have witnessed here from all of you that are volunteers here, that I am impressed by the time and effort that you guys put into this organization. And to those Board members who have come and gone, and I have to say that unfortunately I haven't seen any other Board where Board members are pressured out or cycled through as many times as ECGRA. And yet, somehow, this organization not only manages to stay afloat but still do transformational things and not fall to the whims of politicians who want some walking around money. I think that you guys have done a tremendous job. You're volunteering your time here. I don't know if you here or any of the predecessors here has done what I have done, gone without money to attend these meetings, but I think that we should all be thankful and on behalf of the County, I want to thank all of you for volunteering your time and also be willing to be beat up in the media and by elected officials who've approved you to be here and asked of you to be here on behalf of the County.

One of the things in the last couple years that I have witnessed first-hand is how ECGRA works. Unlike any other Authority the transparency, and maybe that's part of the downside – the double-edged sword of transparency – I've talked to many elected officials, including some on Council who believe that transparency is a bad thing because it just muddies the water; it gets people too much involved in business that elected officials should be doing. I believe in transparency. I have definitely taken heat for wanting to expand transparency and I think that you should continue that transparency. At the same time, it does make you an even bigger target. I've been warned by the fact that Board members here do take advice, due provide considerations, and make significant changes based on input and discussions, where I've seen other Authorities who don't make votes or are afraid to take votes depending on what they're told to by the person who appointed them or by an elected official. I think that you have done is show how an Authority is supposed to operate and does operate.

I can tell you that I would rather these funds, or any program, go through ECGRA versus being in the hands of (and I'm going to say it) County Council because County Council, in the last four years that I have witnessed, we have been responsible (by tradition) for a couple million dollars-worth of grants with County dollars and with the Gaming funds that we



have received. I can tell you that only now have we even discussed putting any sort of framework as to requests and monitoring of those grants. The folks that have asked for those are the folks that believe in ECGRA's mission, not those who have targeted or have harangued ECGRA. None of them have supported these types of frameworks that we are discussing. The frameworks are as simple as a piece of paper asking, "What do you want to use the grant for?" and a piece of paper at the end of the year, "What did you use the money for?" These are questions that have never been asked; millions of dollars that have been disbursed and have never been asked. I would also point to the fact that not only that, but County Council has never looked at the dollars that it gives out.

This year I did something audacious and I asked every single grant recipient to send us a copy of what they spent their money on in the past year. I found some really interesting things. We ended up cutting some grants because of that. Not only that, but we discovered that the County has spent over \$5M to an organization that has a \$16M reserve; that doesn't need our money. Initially, I received some push-back from those Council members who spend most of their time haranguing ECGRA for how you operate.

I wanted to put that in perspective because I think it highlights the effectiveness of this organization and the hard work that you do and the fact that the product that you have pushed forth with the construct that County government has given you, I believe that you guys are an example of how an Authority should be run. I think you should all be very proud of yourselves. I consider myself lucky to have experienced this. Before I got into politics, I thought I was going to be working in the realm of what I got my degree in, Community and Social Development. I thought I would be out there working with neighborhoods to get them funding and resources to do the work that they do and in a way, I have been able to do that just by sitting on this Board as an unvoting member and discussing ideas with all of you.

I thank you all for your hard work on all of this and I really hope that elected officials come to their senses or get replaced by people that do have the senses that recognize the fact that we do have something good going here and we shouldn't be meddling with it. Again, I want to thank you for this and I wish you luck in the coming years.

Mr. Sample: Jay, I said it in the beginning. You can't even understand how much value you brought to this Board. When I came in, because I never have been in this type of venue, I thought we were doing what we were asked of and I just thought this is how everything ran until people explained to me later that it's only if you really want it to. I appreciate your efforts. I appreciate Mr. Lee's efforts. We have been very fortunate. Your point of how much transition we've had on this Board – it's always been interesting because we've been very fortunate that everybody that has been appointed to the ECGRA Board was able to see our process and be able to go through it and get on board with, and then unfortunately they be replaced because they didn't follow the edict of their appointer. I appreciate your efforts. I hate to belabor it but you have been very valuable and you have defended us, and I appreciate that.

Mr. Yapple: Same thing here, Jay. You and I are appointee and appointer. You are a breath of fresh air and I appreciate it. You are what you are; you are open-faced and you're willing to listen. You have never harangued me to go either way. I love your suggestions and everything else and I still want that 19<sup>th</sup> Street project. It's stuff like this that makes politics a good name. We should have more of you. Again, I congratulate you for everything and thank you very much. Same with you, Mr. Lee. I appreciate that.

- e. Update from County Executive's Office: Mr. Lee: Thank you Mr. Chairman. First of all, I would like to publicly thank Councilman Breneman for his leadership not only on the ECGRA Board, but in working with the Administration as we worked through some very challenging times this past year. It has been a pleasure working with you, Councilman Breneman. You have shown true leadership and a new thought process to Council which has been, in my opinion, absent for the time that I have been here. We hope that as time goes on, and I believe that you will continue to be engaged in some form and fashion, to hold us accountable. Many times, people don't like that word but many times government needs that. We need to be held accountable because this is the citizens money and we should not have full reign to do whatever it is we would like to do. If anything, we should more transparency. Again, thank you for your leadership. I appreciate it.

I'm hoping I will be back but you just never know. I am planning on staying with this Administration; we have some big initiatives going on and we're excited as we move forward. One of the things I will give the Board an update on is the Community College. That is a huge, tremendous initiative.

As you know, the Administration submitted the application down to Harrisburg June 30, 2017. We were told that it could take up to a one-year process for this. We had a special meeting October 10, 2017 and that meeting went very well. It was open to the public of Erie County to come in and express your concerns. There were about 50 individuals who had signed up to speak and the majority of them showed up and spoke. The Special Review Committee took that information back to Harrisburg. The Special Committee will have a special meeting on Tuesday, December 19; it is a teleconference. Mr. Wood, I will forward that information to you so you can disseminate it to the Board in case they would like to participate in that teleconference meeting.

The main agenda for the meeting is for the Committee to determine what additional supplemental information will be required for our application and to allow us to submit that information. That is the feedback that I have received. From that, the Special Committee from the State Board of Education will share that information with the Pennsylvania Department of Education; the Pennsylvania Department of Education will provide a report to the State Board of Education to review their findings and recommendations. At that time, we are told, it will continue to go through the process as to whether it is approved or not. The timeline remains at about the end of June 2018.

The County, as well as the State Board of Education, are still awaiting feedback from the Governor's office as to whether he is going to put this in the upcoming budget. The way that it reads is the number of community colleges that are going to be funded for the ensuing fiscal year. The bottom line is 14. If he says 15, then we know we are part of that budget. The Governor's office does not have a timeline on supplying that information but we believe that it will probably be sometime in February because that is when he is submitting his budget, so that just makes sense.

Just to remind everyone that there are three criteria that the State Board of Education is considering as it pertains to this particular application. One, the local sponsor has the sufficient minimum compilation to support the enrollment of a community college; two, they have the wealth to financially support such a college; three, the area is not adequately being served by the established higher education institutions currently in place. Those are the three main criteria, and that is taken from the Public School Code 1902-a.

We're looking forward to continuing this process. We're excited; we know the value that it can bring to this region. ECGRA has been a partner in this process, as well as the Erie Community Foundation, as well as Empower Erie. It has been a collaborative effort of getting everyone involved as well as Erie County Council and of course the Administration. This is

something that we're excited because we have a lot of momentum and we're hoping to bring it to fruition. Thank you, Mr. Chairman.

### REPORT OF THE EXECUTIVE DIRECTOR

Mr. Wood: I just want to briefly mention a couple of things then we'll move on to the Old Business and New Business and have the majority of the discussion there. The evaluation for the Summer Jobs Program is completed; Mr. Lee provided me with a copy of that. I just recently got that so I haven't had time to dissect it. It's by Keystone Research. What's great is we have three years running of solid evaluation documents of the Summer Jobs Program and the initial of the executive of the summary defining that it is pointing in a positive direction.

It is one of those programs that I think is exemplary of a fund seed trying to get up and running. As soon as I get through that, I will get it to you and we can do some type of evaluation, seeing that it is in its fourth year.

The other document is a shot at a grants management plan for 2018. There are a lot of unanswered questions still, so this is obviously in draft form; we can't make any decisions until January. Part of the key decision-making process is how much are we going to invest in things like neighborhood transformation. We've been using the term neighborhood transformation fund as a place-holder to match whatever could happen with the NIRF and whether or not that NIRF concept goes through, and what we can do for the neighborhoods even if the NIRF concept does not go through.

We've had some interesting strategic discussions about that. We talked about laying it out on this one-page dashboard showing you not only how we could try to get some of these revenue streams, where the funding is coming, from based upon a projected revenue of \$4.5M. If you look at the grant cycles below it also shows how ECGRA would manage that on a three-person staff. That is, for us, really the challenge because we have to do things on a quarterly basis. We have to give grantees enough time to be educated about the grant, fill out the grant, and for us to evaluate the grant. These three-month cycles seem to be working very well for us.

NIRF and neighborhood transformation seems to be the kind of concept that we can roll out twice a year within our grant-making process. We'll see where that takes us. Consider this an open-style discussion. This came out of Strategic Planning, where it was recommended that we adopt a formal grants management plan, which we have done before in the past, but formalizing the amounts in each category. Once again, this is a draft only and your feedback is appreciated.

There is an Executive Director's report on your SharePoint site. There are four memos included in it from myself to you which have been vetted through the Strategic Planning Committee. However, not everyone was at the Strategic Planning Committee meeting so I think, after hearing Mr. Paris's report, we ought to go to the Business and discuss it under New and Old Business. Thank you, Mr. Chairman.

### SOLICITOR'S REPORT

Mr. Wachter: One of the items that was discussed at the Strategic Planning Committee meeting was the Enterprise Development Fund. What I am going to note, as was discussed at the Strategic Planning Committee meeting, my firm represents the Fund. If we are going to do a new loan agreement, as we have for every other agreement with them, I ask that you approve a Conflict Waiver so that we can continue to do that work and get it done as expeditiously as possible. That will require a motion by the Board to approve the Conflict and then I will provide a Conflict Waiver letter to Mr. Wood, which he would sign based upon the vote here today.

Mr. Wood: And just to refresh your memory, we have done that in the past each time we have adopted a new loan agreement with Enterprise Development Fund.

## OLD BUSINESS

### a) Restructuring of Enterprise Development Fund loan agreements

Mr. Wood: Memo 3, 2017 in your Executive Director's report was first presented at the Strategic Planning Committee meeting recently held. In essence, Enterprise Development Fund has requested three different things.

- 1) They have requested that we forgive \$500,000 of structured debt
- 2) They have requested that we lower the interest rate on the remaining debt from 3% to 1%
- 3) They have requested that we restructure the Preferred Equity Covenants to an Equity Equivalent Covenant

Let me start with the third one first because it's the easiest. You heard in Mike's report about the OFN which is the Opportunity Finance Network, that is the national resource that represents community development finance institutions. They have moved toward the direction of the Equity Equivalent language; it seems to make the most sense. It helps CDFI's to be unencumbered but yet holds them to the same standards across the board. That seems to be a non-controversial and innocent request.

The second is to lower the interest rate on the debt to 1%. When asked, "Under what context are you requesting us to lower this debt?" there are two things: They are attempting to make a new banking relationship with new community banking partners, and part of what they need to do is make sure that those new banking partners have confidence in them by lowering their debt repayment schedule. We are a key part of that. The USDA and the PDFFA (Pennsylvania Development Financing Agency) both have terms with EDF and their funds are at 1%. So, there is precedent. There is a comparative analysis chart in your Memo 3 that shows you what the terms are. In essence, they are asking us, "Can you restructure so you have comparable terms to other agencies like yours?" That seems like a reasonable request.

The third request was forgiveness of \$500,000 in structured debt. The Board did discuss this at the Strategic Planning level and the consensus was that it is not a good precedent to set. I have three recommendations:

- 1) We adopt a waiver so that Mr. Wachter can represent us
- 2) We continue quarterly interest payments on the EDF debt but reduce the term to 1%
- 3) Create a new master loan that encompasses both of the current tranches of debt that they have with us into one master loan. Tim and I started working on this about a year ago and, if you recall, DevelopErie began bankruptcy proceedings. We put everything on hold to see how things would shake out. The new master loan agreement would be the document in which we would specify the 1% interest rate to be paid quarterly. All current reports that they send us would still be mandatory; those are programmatic covenants, those are not the same as financial covenants. Only financial covenants would shift to the Equity Equivalent concept.

Finally, at the term of the loan, when the new master loan be presented, be a ten-year term, which gives them enough runway to restructure themselves with new banking relationships. I would add, equivalent to the other debt sources, ten-year term with a ten-year renewal, based upon whether or not this Board wants to renew that agreement for another ten years at the end of the first term. Is that clear?

Mr. Wachter: With the principle balloon payment at the end of the first ten years, unless it is renewed?

Mr. Wood: Unless it is renewed. So, they would basically owe us the principle back at the end of the ten years unless we renewed.

Mr. Wachter: What was their reaction to that?

Mr. Wood: Their reaction was favorable.

Mr. Yapple makes a motion to empower Mr. Wood and Mr. Wachter to accomplish the three above-listed covenants. Mr. Paris seconds the motion. Motion carries 5 – 0.

Mr. Yapple makes a motion to approve the Conflict Waiver for Mr. Wachter. Mr. Barney seconds the motion. Motion carries 5 – 0.

b) Discussion of meeting dates for 2018

Mr. Wood: Of course, we publish a schedule for all of the next year's meeting dates in December timeframe. What we found out is that this room has been pre-booked for the second Thursday before we had a chance to schedule it. However, the board room across the hall is available. I don't know if you would want to change the group dynamic by moving to a smaller room. As you can see, our crowds are not exactly overflowing. I wanted to bring it to you because it would be a significant difference. If you look at the physical set-up of this room versus the set-up of the other room. If you want, you can still maintain this room by moving our meetings to the third Thursday of the month. It's up to you. Does anyone have a strong preference to the second Thursday?

Mr. Barney: I prefer the third here.

Mr. Paris: I like the cozier setting.

Mr. Lee: Would we have access to this room if we had a bigger crowd?

Mr. Sample: Not on the second Thursday.

Mr. Lee: So, if we were going to stick to the second Thursday, we would be across the hall. And if it was going to be a bigger meeting for whatever reason, it would have to be the third Thursday? Are there other options on the second Thursday if we had a larger crowd?

Mr. Wood: We would have to reschedule the meeting to use this room. So, am I hearing that it is okay to stay with the second Thursday and we will move it into the board room?

Mr. Barney: Not from me.

Mr. Lee: The second Thursday has always worked well for me because it's really in the middle, so to speak, so it allows you to get information in if you need to act before the end of the month and if new information is coming in at the beginning of the month, you are able to share it at that meeting. I'm looking at it from that logistical stand point. But it's up to you as a collective group.

Mr. Wood: I think, then, we'll have it on the second Thursday and if we need to, we can reschedule.

Mr. Barney: I want you to call a vote and see where everybody stands on this.

Mr. Wood: Does somebody want to make a motion for the second Thursday of the month? Does somebody want to make a motion for the third Thursday of the month?

Mr. Barney makes a motion to hold the meetings on the third Thursday of the month. Mr. Paris seconds the motion. Motion carries 5 – 0.

### NEW BUSINESS

- a) Review of New Pilot Project Guidelines

Mr. Wood: We will just skip this because we did discuss this already.

- b) Review of Draft Grant-Making Budget for 2018

Mr. Wood: Does anybody have any questions about the draft document? Please accept this as a draft only for discussion purposes. We will revisit it by Committee or Board Meeting in January.

- c) Approval of 2018 Board and Finance Meeting Dates

Mr. Sample: We just did that.

- d) Resolution Number 14, 2017 – Resolution to restructure the Erie County Lead Asset Endowment and direct the Erie Community Foundation to release \$454,000.

Mr. Wood: Mr. Chairman, some meetings were held with the Erie Community Foundation and the Lead Assets in accordance with the MOU that we have with the Lead Assets through the Endowment. At that time, they requested that we merge our two accounts into one and as a result, the Erie Community Foundation said that if we did, they would reduce their management fee from 75 basis points to 50 basis points; that's the first time that we heard that. I am recommending to the Board that that be done; that we merge into what is known as a Donor Advised Fund. There is a draft copy of that document on your SharePoint site.

They are also recommending in accordance with the MOU that we have with them, that the disbursement be made from the Lead Asset Endowment which takes place this time every year. Those recommendations are in the attached Exhibit to the Resolution and include distributions to the nine Lead Assets in the total amount of \$454,000 as described in the attached list.

I would ask that the Board make a motion to instruct the Solicitor and the Director to enter into a new Donor Advised Agreement with the Erie Community Foundation and to distribute funds in accordance with the MOU as outlined in the attached Resolution.

Mr. Sample: Are there any questions?

Mr. Paris: So, Erie Community Foundation is cutting the checks and when will they be doing that?

Mr. Wood: Yes, ECF is cutting the checks and they will be doing that soon after we direct them to.

Mr. Paris: Will there be some type of press conference?

Mr. Wood: We do have a press conference scheduled for Monday. We will notify you of the details right away.

Mr. Barney makes a motion to approve the Resolution. Mr. Paris seconds the motion. Motion carries 5 – 0.

**ADJOURNMENT**

Mr. Paris moves to adjourn. Mr. Barney seconds the motion.





**Erie County Gaming Revenue Authority**  
**Profit & Loss**  
December 2017

	<u>December</u>	<u>YTD</u>	<u>Budget YTD</u>	<u>2017-18 Budget</u>
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
44800 · Gaming Revenue	578,894.78	1,005,507.42		
46400 · Other Types of Income				
46410 · Interest Income - Savings	6,535.28	59,037.08		
46420 · Interest Income - EDF #1		11,250.00		
46421 · Interest Income - EDF #2		18,000.00		
46422 · Interest Income - BWC	7,666.66	22,916.66		
46424 · Interest Income - Progress Fund		9,890.55		
<b>Total Income</b>	<u>593,096.72</u>	<u>1,126,601.71</u>		
<b>Expense</b>				
62100 · Contracted Services	16,690.10	87,455.22	95,699.97	127,600.00
62800 · Facilities & Equipment	1,600.46	13,962.45	17,692.47	23,590.00
65000 · Office Administration	1,026.96	20,432.61	21,187.44	28,250.00
65100 · Other Types of Expenses	2,461.13	67,698.58	44,624.97	59,500.00
66000 · Payroll Expenses	14,454.19	158,170.27	162,149.94	216,200.00
<b>Total Expense</b>	<u>36,232.84</u>	<u>347,719.13</u>	<u>341,354.79</u>	<u>455,140.00</u>
<b>Net Ordinary Income</b>	556,863.88	778,882.58		
<b>Other Income/Expense</b>				
70000 · Grants / Settlements				
70030 · Community Assets		150,518.00		
70050 · Municipal Settlements		106,653.16		
70060 · Human Services		19,500.00		
70070 · Special Events		171,014.05		
70090 · Multi-Municipal Collaboration		238,350.00		
70120 · Summer Jobs Program		140,799.75		
70130 · Small Business Financing				
70136 · Ignite Erie Industry + University		250,000.00		
70150 · Shaping Tomorrow				
70153 · Community College		15,000.00		
70157 · Innovation District		25,000.00		
<b>Total 70000 · Grants / Settlements</b>		<u>1,116,834.96</u>		
<b>Net Other Income</b>		<u>(1,116,834.96)</u>		
<b>Net Income</b>	<u>556,863.88</u>	<u>(337,952.38)</u>		



**Erie County Gaming Revenue Authority**  
**Balance Sheet**  
As of December 31, 2017

	<b>December</b>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
10000 · ErieBank - Checking	84,964.89
10100 · ErieBank - Savings	
10100 · ErieBank - Savings - Other	8,267,154.48
10101 · Committed Funds	2,333,083.25
10102 · Restricted Funds	1,005,507.42
<b>Total 10100 · ErieBank - Savings</b>	<b>11,605,745.15</b>
<b>Total Checking/Savings</b>	<b>11,690,710.04</b>
<b>Other Current Assets</b>	
12000 · Notes Receivable	
12001 · Note Receivable - EDF #1	500,000.00
12002 · Note Receivable - EDF #2	800,000.00
12003 · Note Receivable - CIBA	18,846.25
12004 · Note Receivable - BWC	1,000,000.00
12005 · Note Receivable - Progress	1,000,000.00
12010 · Note Receivable - 1855 Capital	500,000.00
<b>Total 12000 · Notes Receivable</b>	<b>3,818,846.25</b>
14500 · Prepaid Insurance	812.65
<b>Total Other Current Assets</b>	<b>3,819,658.90</b>
<b>Total Current Assets</b>	<b>15,510,368.94</b>
<b>TOTAL ASSETS</b>	<b>15,510,368.94</b>
 <b>LIABILITIES &amp; EQUITY</b>	
<b>Equity</b>	
30000 · Opening Balance Equity	2,927,064.18
32000 · Unrestricted Net Assets	12,921,257.14
Net Income	(337,952.38)
<b>Total Equity</b>	<b>15,510,368.94</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>15,510,368.94</b>



**Erie County Gaming Revenue Authority**  
**Statement of Cash Flows**  
December 2017

	<u>December</u>
<b>OPERATING ACTIVITIES</b>	
Net Income	556,863.88
Adjustments to reconcile Net Income to net cash provided by operations:	
12010 · Note Receivable - 1855 Capital	(500,000.00)
14500 · Prepaid Insurance	<u>812.66</u>
 Net cash provided by Operating Activities	 <u>57,676.54</u>
 Net cash increase for period	 57,676.54
Cash at beginning of period	<u>11,633,033.50</u>
 Cash at end of period	 <u><u>11,690,710.04</u></u>



**Erie County Gaming Revenue Authority**  
**Budget vs. Actual**  
**December 2017**

	<u>December</u>	<u>YTD</u>	<u>Budget</u>	<u>Over/(Under) Budget</u>	<u>% of Budget</u>
<b>Expense</b>					
<b>62100 · Contracted Services</b>					
62110 · Accounting Fees	0.00	6,534.00	6,500.00	34.00	100.52%
62120 · Government Relations Services	10,636.95	32,641.22	50,000.00	(17,358.78)	65.28%
62130 · Professional Services	0.00	23,008.40	36,000.00	(12,991.60)	63.91%
62140 · Legal Services	5,712.00	22,301.30	30,000.00	(7,698.70)	74.34%
62145 · Website Design	251.25	2,004.75	4,000.00	(1,995.25)	50.12%
62150 · Payroll Services	89.90	965.55	1,100.00	(134.45)	87.78%
<b>Total 62100 · Contracted Services</b>	<b>16,690.10</b>	<b>87,455.22</b>	<b>127,600.00</b>	<b>(40,144.78)</b>	<b>68.54%</b>
<b>62800 · Facilities &amp; Equipment</b>					
62840 · Office Equipment	0.00	1,564.16	5,000.00	(3,435.84)	31.28%
62850 · Janitorial Services	0.00	1,089.60	590.00	499.60	184.68%
62890 · Rent	1,600.46	11,308.69	18,000.00	(6,691.31)	62.83%
<b>Total 62800 · Facilities &amp; Equipment</b>	<b>1,600.46</b>	<b>13,962.45</b>	<b>23,590.00</b>	<b>(9,627.55)</b>	<b>59.19%</b>
<b>65000 · Office Administration</b>					
65010 · Books, Subscriptions, Dues	83.45	2,980.63	5,000.00	(2,019.37)	59.61%
65020 · Postage	15.99	586.84	600.00	(13.16)	97.81%
65030 · Printing	0.00	695.00	1,250.00	(555.00)	55.60%
65040 · Office Supplies	13.92	1,514.81	2,800.00	(1,285.19)	54.10%
65050 · Cell Phone	416.73	1,327.33	2,200.00	(872.67)	60.33%
65060 · Copier Lease	182.00	1,488.00	2,100.00	(612.00)	70.86%
65070 · Copier Printing Costs	195.92	2,085.87	3,500.00	(1,414.13)	59.60%
65080 · Bank Fees	113.96	170.94	50.00	120.94	341.88%
65085 · Professional Development	0.00	6,322.00	5,000.00	1,322.00	126.44%
65090 · Meeting Expenses	4.99	3,094.71	5,500.00	(2,405.29)	56.27%
65095 · Miscellaneous Expense	0.00	166.48	250.00	(83.52)	66.59%
<b>Total 65000 · Office Administration</b>	<b>1,026.96</b>	<b>20,432.61</b>	<b>28,250.00</b>	<b>(7,817.39)</b>	<b>72.33%</b>
<b>65100 · Other Types of Expenses</b>					
65105 · Outreach	60.00	8,495.95	12,000.00	(3,504.05)	70.80%
65110 · Advertising	0.00	7,463.12	12,000.00	(4,536.88)	62.19%
65115 · Phone/IT/Fax	1,166.52	11,393.56	18,000.00	(6,606.44)	63.30%
65120 · Insurance	812.66	7,313.94	9,500.00	(2,186.06)	76.99%
65130 · Grant Management Software	0.00	9,200.00	0.00	9,200.00	0.00%
65150 · Travel	421.95	3,987.67	8,000.00	(4,012.33)	49.85%
65160 · Special Projects	0.00	19,844.34	0.00	19,844.34	0.00%
<b>Total 65100 · Other Types of Expenses</b>	<b>2,461.13</b>	<b>67,698.58</b>	<b>59,500.00</b>	<b>8,198.58</b>	<b>113.78%</b>
<b>66000 · Payroll Expenses</b>					
66005 · Salaries & Wages	12,948.97	141,512.82	194,000.00	(52,487.18)	72.94%
66010 · FITW Tax	1,000.72	11,319.65	14,400.00	(3,080.35)	78.61%
66015 · FUTA Tax	0.00	41.99	150.00	(108.01)	27.99%
66020 · PASUI Tax	0.00	578.01	2,000.00	(1,421.99)	28.90%
66500 · Retirement	504.50	4,717.80	5,650.00	(932.20)	83.50%
<b>Total 66000 · Payroll Expenses</b>	<b>14,454.19</b>	<b>158,170.27</b>	<b>216,200.00</b>	<b>(58,029.73)</b>	<b>73.16%</b>
<b>Total Expense</b>	<b>36,232.84</b>	<b>347,719.13</b>	<b>455,140.00</b>	<b>(107,420.87)</b>	<b>76.40%</b>





**Erie County Gaming Revenue Authority**  
**Schedule of Grant Reserve**  
**As of December 31, 2017**

	<u>December</u>	<u>YTD</u>	<u>Totals/Subtotals</u>
<b>Uncommitted Funds</b>	8,267,154.48		
<b>Committed Funds</b>	2,333,083.25		
<b>2017 Restricted Funds:</b>			
First Quarter Gaming Revenue		254,570.93	
Second Quarter Gaming Revenue		172,041.71	
Third Quarter Gaming Revenue	578,894.78	578,894.78	
Fourth Quarter Gaming Revenue		0.00	<b>1,005,507.42</b>
<b>Disbursements:</b>			
First Quarter Disbursements		742,533.78	
Second Quarter Disbursements		341,044.86	
Third Quarter Disbursements	500,000.00	508,283.32	
Fourth Quarter Disbursements		0.00	<b>1,591,861.96</b>

**Disbursements Detail**

**Grants/Settlements**

**Community Assets**

Albion Area Fair, Inc.	6,096.00		
AmeriMarsala	9,180.00		
Community Access Television	9,039.00		
Corry Area Historical Society	9,530.00		
Edinboro Arts & Music Fest	8,199.00		
Erie Contemporary Ballet Theatre	5,886.00		
Erie PAL	10,791.00		
Erie Yesterday	8,064.00		
Fort LeBoeuf Historical Society	8,797.00		
Gannon University	8,829.00		
Greater Erie Alliance for Equality	3,474.00		
Humane Society of NWPA	5,326.00		
Lake Erie Fanfare, Inc.	7,988.00		
Martin Luther King Center	9,320.00		
North East Little League	6,105.00		
PACA	10,161.00		
Union City Area School Dist. Foundation	10,091.00		
Waterford Community Fair Association	5,466.00		
Wesleyville Area Museum	1,654.00		
Woman's Club of Erie	6,522.00		<b>150,518.00</b>

**Human Services**

All God's Children Ministries	2,500.00		
Community Resources for Independence	7,500.00		
Mission Empower	3,500.00		
Sisters of Mercy	6,000.00		<b>19,500.00</b>

**Erie County Gaming Revenue Authority  
Schedule of Grant Reserve  
As of December 31, 2017**

<b>Special Events</b>	<u>December</u>	<u>YTD</u>	<u>Totals/Subtotals</u>
Albion Area Fair, Inc.		1,397.40	
Asbury Woods Partnership, Inc.		923.10	
Bayfront NATO, Inc.		3,697.50	
Borough of Union City		1,804.55	
Borough of Wesleyville		4,307.80	
CAFÉ		487.90	
Crime Victim Center of Erie County, Inc.		5,959.35	
Downtown North East		2,696.20	
Dr. Gertrude A. Barber Foundations		11,290.55	
Downtown Edinboro Art & Music Festival		536.35	
Edinboro Highland Games		14,875.00	
Erie Art & Music Festival		13,110.40	
Erie Asian Pacific American Association		2,489.65	
Erie Contemporary Ballet Theatre		563.55	
Erie Downtown Partnership		765.00	
Erie Drum Corps Association		871.25	
Erie Homes for Children & Adults		2,346.00	
Erie Lions Club Save an Eye Game		992.80	
Erie Regional Chamber & Growth Partnership		4,165.00	
Film Society of NW PA		908.65	
Goodell Gardens & Homestead		5,363.50	
Harborcreek Township		1,909.10	
Holy Trinity Roman Catholic Church		18,494.30	
Jefferson Educational Society		1,916.75	
Lake Erie Arboretum At Frontier		5,057.50	
Lake Erie Ballet		566.10	
Lake Erie Fanfare, Inc.		7,092.40	
Mercy Center for Women		20,839.45	
The Nonprofit Partnership		1,375.30	
North East Community Fair Association		3,202.80	
Presque Isle Partnership		3,791.00	
Roar on the Shore		4,817.80	
SafeNet		2,550.00	
Saint Patrick's Church		2,135.20	
Sister's of St. Joseph Neighborhood Network		4,037.50	
Union City Pride		1,065.05	
WQLN Public Media		2,454.80	
Waterford Community Fair Association		4,247.45	
Wattsburg Agricultural Society		2,310.30	
YMCA of Greater Erie		2,125.00	
Young Artists Debut Orchestra		854.25	
Youth Leadership Institute of Erie		620.50	
		<u>171,014.05</u>	<u>171,014.05</u>

**Erie County Gaming Revenue Authority**  
**Schedule of Grant Reserve**  
**As of December 31, 2017**

	<u>December</u>	<u>YTD</u>	<u>Totals/Subtotals</u>
<b>Municipalities</b>			
<b>Multi-Municipal Collaboration</b>			
Erie Area Council of Governments		100,000.00	
Jefferson Educational Society		97,000.00	
Girard Township		16,350.00	
Redevelopment Authority - City of Corry		25,000.00	<u>238,350.00</u>
<b>Municipal Settlements</b>			
Erie County		11,731.85	
Greene Township		11,731.85	
McKean Township		11,731.85	
Millcreek Township		11,731.85	
Summit Township		47,993.91	
Waterford Township		11,731.85	<u>106,653.16</u>
<b>Neighborhoods &amp; Communities</b>		<u>0.00</u>	<u>0.00</u>
<b>Small Business Financing</b>			
1855 Capital Partners, Inc.	500,000.00	500,000.00	
The Progress Fund		1,000,000.00	
Ignite Erie Industry + University; Penn State Erie - The Behrend College		250,000.00	<u>1,750,000.00</u>
<b>Youth &amp; Education</b>			
Mercyhurst University - Innovation District		25,000.00	
Summer Jobs Program		140,799.75	<u>165,799.75</u>
<b>Total Funds Disbursements</b>	<u>500,000.00</u>	<u>2,601,834.96</u>	<u>2,601,834.96</u>

	<u>December</u>	<u>Amount Remaining</u>	<u>Original Commitment</u>
<b>Committed Funds:</b>			
1855 Capital Partners	500,000.00	0.00	500,000.00
Enterprise Development Fund (no longer funding)	(500,000.00)	0.00	500,000.00
GECAC - Summer Jobs Program		9,200.25	150,000.00
Penn State, The Behrend College - Ignite Erie		250,000.00	750,000.00
PennVenture Partners		1,000,000.00	1,000,000.00
Shaping Tomorrow			
Empower Erie - Community College		370,000.00	400,000.00
Erie's Public Schools - Tech After Hours		133,333.00	200,000.00
Erie's Public Schools - Community Schools		75,000.00	150,000.00
Gannon University - Go College		31,250.00	125,000.00
Gannon University - East-West Bayfront Plan		14,300.00	50,000.00
Mercyhurst University - Innovation District		350,000.00	400,000.00
Primary Health Network - School Based Health Center		100,000.00	100,000.00
<b>Total Committed Funds</b>	<u>500,000.00</u>	<u>2,333,083.25</u>	<u>4,325,000.00</u>



**Erie County Gaming Revenue Authority**  
**Check Detail**  
**December 2017**

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
12/05/2017	2273	Epic Web Studios	November 2017 Website Design	-251.25
12/05/2017	2274	Great America Financial Services	November 2017 Copier Lease	-332.00
12/05/2017	2275	Velocity Network, Inc.	Phone/IT/Fax	-855.68
12/13/2017	2276	Ridge Policy Group	Government Relations	-10,636.95
12/14/2017	2277	1855 Capital Partners	IMPACT Investment	-500,000.00
12/14/2017	EFT	ECCA, Inc.	11/25/2017 to 12/08/2017 Payroll	-6,475.18
12/14/2017	EFT	Fidelity Investments	11/25/2017 to 12/08/2017 Retirement	-438.34
12/21/2017	2278	Penn State University	December 2017 Rent	-1,600.46
12/21/2017	2279	KimKopy Printing	Plaque	-60.00
12/29/2017	2280	Dale Barney	Quarter 4 2017 Travel	-14.98
12/29/2017	2281	Dave Sample	Quarter 4 2017 Travel	-150.44
12/29/2017	2282	David Bagnoni	Quarter 4 2017 Travel	-43.87
12/29/2017	2283	Mike Paris	Quarter 4 2017 Travel	-57.78
12/29/2017	2284	Perry Wood	Quarter 4 2017 Expense	-273.45
12/29/2017	2285	Tammi Michali	Quarter 4 2017 Expense	-154.41
12/29/2017	2286	Tom M. Maggio	Quarter 4 2017 Expense	-143.75
12/29/2017	EFT	ECCA, Inc.	12/09/17 to 12/22/17 Payroll	-7,192.36
12/29/2017	EFT	Fidelity Investments	12/09/17 to 12/22/17 Retirement	-438.21
12/29/2017	EFT	VISA	November 2017 - Tammi	-34.90
12/29/2017	EFT	VISA	November 2017 - Perry	-6,152.21





**E·C·G·R·A**  
ERIE COUNTY GAMING REVENUE AUTHORITY

**EXECUTIVE  
DIRECTOR'S  
REPORT**

**FOR  
JANUARY 2018**





**Cumulative Investments Report  
2009-2017**



Recipient	Category	Date	Amount	Subtotals
<b>1855 Capital Partners</b>	Small Business Financing	12/14/2017	\$500,000.00	\$500,000.00
<b>Area Fair Inc.</b>	Special Events	8/11/2011	\$9,291.00	
	Community Assets	11/10/2011	\$11,748.00	
	Special Events	3/22/2012	\$9,882.00	
	Community Assets	9/27/2012	\$6,726.00	
	Special Events	3/28/2013	\$11,303.00	
	Community Assets	9/26/2013	\$9,362.00	
	Special Events	4/1/2014	\$4,424.00	
	Special Events	4/1/2015	\$10,687.00	
	Community Assets	9/10/2015	\$12,120.00	
	Special Events	4/1/2016	\$13,500.00	
	Community Assets	9/8/2016	\$8,160.00	
	Special Events	4/4/2017	\$5,959.35	
	Community Assets	9/14/2017	\$6,096.00	\$119,258.35
<b>All About Character Inc.</b>	Human Services	7/21/2014	\$10,000.00	
	Shaping Tomorrow	11/12/2015	\$75,000.00	\$85,000.00
<b>All God's Children Ministries</b>	Human Services	4/18/2017	\$2,500.00	\$2,500.00
<b>AmeriMasala</b>	Community Assets	9/14/2017	\$9,180.00	\$9,180.00
<b>ANNA Shelter</b>	UChoose	12/13/2012	\$15,000.00	\$15,000.00
<b>Asbury Woods Partnership Inc.</b>	Community Assets	11/10/2011	\$11,136.00	
	Community Assets	9/27/2012	\$9,996.00	
	Community Assets	9/25/2014	\$6,354.00	
	Special Events	4/1/2015	\$4,742.00	
	Special Events	4/1/2016	\$2,340.00	
	Community Assets	9/8/2016	\$8,352.00	
	Special Events	4/4/2017	\$2,696.20	\$45,616.20
<b>Bayfront East Side Taskforce</b>	Human Services	7/2/2013	\$9,592.00	\$9,592.00
<b>Bayfront Maritime Center</b>	Community Assets	11/10/2011	\$10,019.00	
	Community Assets	9/27/2012	\$8,877.00	
	Community Assets	9/26/2013	\$9,840.00	
	Community Assets	9/10/2015	\$11,880.00	\$40,616.00
<b>Franklin Technology Partners CNP</b>	Small Business Financing	5/9/2011	\$350,000.00	
	Small Business Financing	1/17/2012	\$350,000.00	
	Small Business Financing	12/13/2012	\$500,000.00	
	Small Business Financing	8/24/2016	\$500,000.00	\$1,700,000.00
<b>Benedictine Sisters of Erie</b>	Human Services	3/24/2014	\$21,829.00	\$21,829.00
<b>Bethany Outreach Center</b>	Human Services	3/6/2012	\$3,500.00	
	Human Services	4/7/2016	\$14,000.00	\$17,500.00
<b>Blended Spirits Ranch</b>	UChoose	12/13/2012	\$10,000.00	\$10,000.00
<b>Booker T. Washington Center</b>	Human Services	1/11/2017	\$9,000.00	\$9,000.00
<b>Boro Women's Services</b>	Human Services	7/2/2013	\$675.00	\$675.00
<b>Borough of Union City</b>	Special Events	4/4/2017	\$536.35	\$536.35
<b>Borough of Wesleyville</b>	Special Events	4/1/2014	\$599.00	
	Special Events	4/1/2015	\$587.00	
	Mission Main Street	6/11/2015	\$15,000.00	
	Special Events	4/1/2016	\$448.00	
	Special Events	4/4/2017	\$487.90	\$17,121.90
<b>Bosnian Islamic Community of Erie</b>	Human Services	3/24/2014	\$10,000.00	\$10,000.00
<b>Box of Light Studios</b>	Human Services	12/17/2015	\$15,750.00	\$15,750.00
<b>Boy Scouts of America -French Creek Council</b>	Human Services	10/6/2011	\$3,282.50	
	UChoose	1/12/2012	\$5,000.00	
	Special Events	3/28/2013	\$358.00	
	Special Events	4/1/2014	\$650.00	
	Community Assets	9/25/2014	\$9,750.00	
	Special Events	4/1/2015	\$2,960.00	\$22,000.50
<b>Bradley H. Foulk Children's Advocacy Center of Erie County</b>	Human Services	10/16/2015	\$10,000.00	\$10,000.00
<b>Bridgeway Capital</b>	Small Business Financing	3/27/2015	\$100,000.00	
	Small Business Financing	1/6/2016	\$1,000,000.00	\$1,100,000.00
<b>Café</b>	Special Events	8/11/2011	\$17,095.00	
	Special Events	3/22/2012	\$17,500.00	
	Special Events	3/28/2013	\$15,687.00	
	Special Events	4/1/2014	\$15,750.00	
	Special Events	4/1/2015	\$16,625.00	
	Special Events	4/1/2016	\$15,750.00	
	Special Events	4/4/2017	\$14,875.00	\$113,282.00
<b>Children's Miracle Network</b>	Human Services	7/15/2016	\$10,937.00	\$10,937.00
<b>City of Corry Redevelopment Authority</b>	Multi-Municipal Collaboration	6/23/2017	\$25,000.00	\$25,000.00

<b>ommodore Perry Chapter of the Military Order of the Purple Heart</b>	Community Assets	9/27/2012	\$6,000.00	\$6,000.00
<b>ommon Ground Youth Center, Inc.</b>	Community Assets	9/8/2016	\$9,120.00	\$9,120.00
<b>ommunity Access Television</b>	Community Assets	9/14/2017	\$9,039.00	\$9,039.00
<b>ommunity Health Net</b>	Human Services	7/2/2013	\$19,000.00	\$19,000.00
<b>ommunity of Caring</b>	Human Services	3/24/2013	\$10,000.00	\$10,000.00
<b>ommunity Resources for Independence, Inc.</b>	Human Services	4/7/2017	\$7,500.00	\$7,500.00
<b>ommunity Shelter Services</b>	Human Services	10/6/2011	\$10,455.52	\$10,455.52
<b>orry Area Historical Society</b>	Community Assets	9/27/2012	\$1,294.00	
	Community Assets	9/14/2017	\$9,530.00	\$10,824.00
<b>orry Area School District Foundation</b>	The School District Challenge	11/9/2016	\$10,000.00	\$10,000.00
<b>orry Industrial Benefit Association (CIBA)</b>	Pilot Programs & Special Projects	4/24/2014	\$20,000.00	
	Pilot Programs & Special Projects	9/19/2014	\$50,000.00	\$70,000.00
<b>orry Salvation Army</b>	Human Services	1/15/2012	\$11,309.07	\$11,309.07
<b>ounty of Erie</b>				
Settlement 2008-2009	Local Government Development	1/5/2011	\$335,779.96	
Interest 2008-2009	Local Government Development	2/3/2011	\$6,172.88	
Settlement 2010	Local Government Development	4/1/2011	\$168,204.11	
Quarterly Settlement 1st Quarter 2011	Local Government Development	4/21/2011	\$10,819.62	
Quarterly Settlement 2nd Quarter 2011	Local Government Development	8/4/2011	\$17,498.33	
Quarterly Settlement 3rd Quarter 2011	Local Government Development	11/10/2011	\$24,844.08	
Quarterly Settlement 4th Quarter 2011	Local Government Development	2/14/2012	\$114,571.11	
Quarterly Settlement 1st Quarter 2012	Local Government Development	5/24/2012	\$11,171.65	
Quarterly Settlement 2nd Quarter 2012	Local Government Development	8/17/2012	\$13,880.70	
Quarterly Settlement 3rd Quarter 2012	Local Government Development	11/20/2012	\$21,847.20	
Quarterly Settlement 4th Quarter 2012	Local Government Development	2/6/2013	\$113,151.04	
Quarterly Settlement 1st Quarter 2013	Local Government Development	5/14/2013	\$8,768.92	
Quarterly Settlement 2nd Quarter 2013	Local Government Development	8/6/2013	\$10,300.32	
Quarterly Settlement 3rd Quarter 2013	Local Government Development	11/6/2013	\$19,290.66	
Quarterly Settlement 4th Quarter 2013	Local Government Development	2/4/2014	\$117,203.14	
Quarterly Settlement 1st Quarter 2014	Local Government Development	5/8/2014	\$7,753.20	
Quarterly Settlement 2nd Quarter 2014	Local Government Development	8/13/2014	\$8,679.78	
Quarterly Settlement 3rd Quarter 2014	Local Government Development	11/13/2014	\$16,063.47	
Quarterly Settlement 4th Quarter 2014	Local Government Development	2/10/2015	\$119,644.05	
Quarterly Settlement 1st Quarter 2015	Local Government Development	5/13/2015	\$7,285.70	
Quarterly Settlement 2nd Quarter 2015	Local Government Development	8/5/2015	\$8,485.57	
Quarterly Settlement 3rd Quarter 2015	Local Government Development	11/4/2015	\$14,898.11	
Quarterly Settlement 4th Quarter 2015	Local Government Development	2/9/2016	\$120,744.53	
Quarterly Settlement 1st Quarter 2016	Local Government Development	5/3/2016	\$7,452.61	
Quarterly Settlement 2nd Quarter 2016	Local Government Development	8/5/2016	\$8,269.79	
Quarterly Settlement 3rd Quarter 2016	Local Government Development	11/7/2016	\$13,963.34	
Quarterly Settlement 4th Quarter 2016	Local Government Development	2/7/2017	\$119,147.66	
Quarterly Settlement 1st Quarter 2017	Local Government Development	6/7/2017	\$7,000.70	
Quarterly Settlement 2nd Quarter 2017	Local Government Development	8/7/2017	\$4,731.15	\$1,457,623.38
<b>ime Victim Center of Erie County</b>	Human Services	6/28/2012	\$9,590.00	
	Special Events	4/4/2017	\$1,804.55	\$11,394.55
<b>Dr. Gertrude A. Barber Foundation</b>	Special Events	3/28/2013	\$13,389.00	
	Special Events	4/1/2014	\$14,116.00	
	Special Events	4/1/2015	\$13,172.00	
	Special Events	4/1/2016	\$12,137.00	
	Special Events	4/4/2017	\$13,110.40	\$65,924.40
<b>afmark Dance Theater</b>	Special Events	3/28/2013	\$900.00	\$900.00
<b>an Rice Days (Girard Borough)</b>	Special Events	8/11/2011	\$290.00	
	Special Events	3/22/2012	\$320.00	
	Special Events	3/28/2013	\$360.00	
	Special Events	4/1/2014	\$306.00	\$1,276.00
<b>owntown Edinboro Art &amp; Music Festival</b>	Community Assets	11/10/2011	\$11,658.00	
	Special Events	3/22/2012	\$1,975.00	
	Special Events	3/28/2013	\$2,084.00	
	Community Assets	9/26/2013	\$7,920.00	
	Special Events	4/1/2014	\$2,246.00	
	Community Assets	9/25/2014	\$8,512.00	
	Special Events	4/1/2015	\$2,303.00	
	Special Events	4/1/2016	\$1,845.00	
	Community Assets	9/8/2016	\$8,736.00	
	Special Events	4/4/2017	\$2,125.00	
	Community Assets	9/14/2017	\$8,199.00	\$57,600.00
<b>owntown North East Inc.</b>	Mission Main Street	6/27/2013	\$15,000.00	
	Mission Main Street	6/26/2014	\$15,000.00	
	Special Events	4/1/2015	\$8,950.00	
	Mission Main Street	6/11/2015	\$15,000.00	
	Mission Main Street	12/2/2016	\$15,000.00	
	Special Events	4/4/2017	\$3,697.50	\$72,647.50

<b>Eagle's Nest Leadership Corporation</b>	Pilot Programs & Special Projects	1/27/2016	\$25,000.00	\$25,000.00
<b>Early Connections</b>	Human Services	6/10/2011	\$9,826.50	
	Special Events	3/22/2012	\$718.00	
	Human Services	12/5/2014	\$5,208.00	\$15,752.50
<b>East Erie Suburban Recreation &amp; Conservation Authority</b>	Human Services	9/26/2012	\$7,500.00	
	Multi-Municipal Collaboration	2/28/2013	\$16,612.00	
	Multi-Municipal Collaboration	11/22/2013	(\$1,562.00)	\$22,550.00
<b>Erie Area Historical Society</b>	Community Assets	9/27/2012	\$1,294.00	
	Community Assets	9/26/2013	\$640.00	
	Community Assets	9/25/2014	\$1,679.00	\$3,613.00
<b>Edinboro Highland Games</b>	Special Events	3/28/2013	\$2,068.00	
	Special Events	4/1/2014	\$2,493.00	
	Community Assets	9/25/2014	\$6,300.00	
	Special Events	4/1/2015	\$2,755.00	
	Community Assets	9/10/2015	\$8,320.00	
	Special Events	4/1/2016	\$2,520.00	
	Community Assets	9/8/2016	\$8,928.00	
	Special Events	4/4/2017	\$2,489.65	\$35,873.65
<b>Edinboro University Foundation</b>	Special Events	4/1/2014	\$4,455.00	
	Community Assets	9/25/2014	\$9,900.00	
	Special Events	4/1/2015	\$2,375.00	
	Special Events	4/1/2016	\$2,250.00	\$18,980.00
<b>EmergyCare</b>	One-Time	1/5/2011	\$30,000.00	\$30,000.00
<b>Emma's Footprints</b>	Human Services	4/7/2016	\$5,000.00	\$5,000.00
<b>Empower Erie</b>	Shaping Tomorrow	10/12/2016	\$400,000.00	\$400,000.00
<b>Enterprise Development Fund</b>	Small Business Financing	10/12/2011	\$875,000.00	
	Small Business Financing	7/26/2012	\$500,000.00	
	Small Business Financing	8/22/2013	\$800,000.00	\$2,175,000.00
<b>Erie Area Council of Governments</b>	Multi-Municipal Collaboration	2/28/2013	\$151,800.00	
	Multi-Municipal Collaboration	2/12/2015	\$88,000.00	
	Multi-Municipal Collaboration	6/15/2016	\$37,500.00	
	Multi-Municipal Collaboration	6/23/2017	\$100,000.00	\$377,300.00
<b>Erie Art Museum</b>	Lead Assets	7/14/2011	\$173,343.00	
	Lead Assets	5/23/2013	\$86,672.00	
	Lead Assets	7/24/2014	\$43,335.83	
	Lead Assets	12/22/2014	\$86,672.00	
	Lead Assets	4/20/2016	\$86,672.00	
	Lead Assets	12/2/2016	\$84,086.00	
	Lead Assets	12/18/2017	\$50,530.00	\$611,310.83
<b>Erie Art &amp; Music Festival</b>	Special Events	4/4/2017	\$4,037.50	\$4,037.50
<b>Erie Arts Fest (Erie Summer Festival of the Arts)</b>	Special Events	8/11/2011	\$4,058.00	
	Special Events	3/22/2012	\$3,553.00	\$7,611.00
<b>Erie Arts &amp; Culture</b>	Lead Assets	7/14/2011	\$127,354.00	
	Lead Assets	5/23/2013	\$63,677.00	
	Lead Assets	7/24/2014	\$31,838.55	
	Lead Assets	12/22/2014	\$63,677.00	
	Lead Assets	4/20/2016	\$63,677.00	
	Lead Assets	12/2/2016	\$57,566.00	
	Lead Assets	12/18/2017	\$40,406.00	\$448,195.55
<b>Erie Asian Pacific American Association</b>	Special Events	4/4/2017	\$765.00	\$765.00
<b>Erie City Mission</b>	UChoose	1/12/2012	\$15,000.00	\$15,000.00
<b>Erie Contemporary Ballet Theatre</b> (formerly Erie Dance Conservatory Company)	Special Events	3/28/2013	\$135.00	
	Special Events	4/1/2014	\$860.00	
	Special Events	4/1/2015	\$3,572.00	
	Special Events	4/1/2016	\$5,153.00	
	Special Events	4/4/2017	\$563.55	
	Community Assets	9/14/2017	\$5,886.00	\$16,169.55
<b>Erie County CASA</b>	Human Services	6/28/2012	\$8,522.00	\$8,522.00
<b>Erie County Fair at Wattsburg - Wattsburg Agricultural Society, Inc</b>	Special Events	8/11/2011	\$13,067.00	
	Special Events	3/22/2012	\$12,362.00	
	Special Events	3/28/2013	\$14,961.00	
	Special Events	4/1/2014	\$10,257.00	
	Community Assets	9/25/2014	\$3,415.00	
	Special Events	4/1/2015	\$13,157.00	
	Special Events	4/1/2016	\$13,881.00	
	Special Events	4/4/2017	\$11,290.55	\$92,390.55
<b>Erie County Historical Society</b>	Lead Assets	7/14/2011	\$74,683.00	
	Lead Assets	5/23/2013	\$37,342.00	
	Lead Assets	7/24/2014	\$18,670.69	
	Lead Assets	12/22/2014	\$37,341.00	
	Lead Assets	4/20/2016	\$37,341.00	
	Lead Assets	12/2/2016	\$31,694.00	

	Lead Assets	12/18/2017	\$26,241.00	\$263,312.69
ie County Lead Assets Endowment	Lead Assets Endowment	2/23/2012	\$5,434,032.91	
	Lead Assets Endowment	12/13/2012	\$1,168,004.80	
	Lead Assets Endowment	9/30/2013	\$565,393.00	
	Lead Assets Endowment	9/17/2014	\$1,373,646.00	
	Lead Assets Endowment	7/9/2015	\$1,659,714.47	
	Lead Assets Endowment	5/18/2016	\$1,000,000.00	\$11,200,791.00
ie County Redevelopment Authority	Multi-Municipal Collaboration	2/12/2015	\$25,600.00	\$25,600.00
ie County Vietnam Veterans Memorial	Community Assets	9/27/2012	\$6,000.00	
	Community Assets	9/26/2013	\$10,800.00	
	Community Assets	9/25/2014	\$3,198.00	\$19,998.00
ie DAWN	Human Services	7/2/2013	\$10,000.00	\$10,000.00
ie Downtown Partnership	Special Events	8/11/2011	\$2,500.00	
	Community Assets	11/10/2011	\$10,396.00	
	Special Events	3/22/2012	\$2,500.00	
	Special Events	3/28/2013	\$2,250.00	
	Mission Main Street	6/27/2013	\$12,500.00	
	Special Events	4/1/2014	\$2,250.00	
	Mission Main Street	6/26/2014	\$15,000.00	
	Special Events	4/1/2015	\$2,232.00	
	Mission Main Street	6/11/2015	\$15,000.00	
	Special Events	4/1/2016	\$1,647.00	
	Mission Main Street	12/2/2016	\$15,000.00	
	Special Events	4/4/2017	\$1,375.30	\$82,650.30
ie Drum Corps Association	Special Events	4/4/2017	\$871.25	\$871.25
ie Homes for Children & Adults (EHCA)	Community Assets	9/27/2012	\$3,236.00	
	Special Events	4/1/2014	\$2,480.00	
	Special Events	4/1/2015	\$3,139.00	
	Community Assets	9/10/2015	\$12,720.00	
	Special Events	4/1/2016	\$1,800.00	
	Special Events	4/4/2017	\$2,346.00	\$25,721.00
ie Lions Club Save an Eye Game	Special Events	4/4/2017	\$992.80	\$992.80
ie Opera Theatre	Community Assets	11/10/2011	\$10,458.00	
	Community Assets	9/27/2012	\$8,379.00	\$18,837.00
ie Philharmonic	Lead Assets	7/14/2011	\$161,710.00	
	Lead Assets	5/23/2013	\$80,855.00	
	Lead Assets	7/24/2014	\$40,427.59	
	Lead Assets	12/22/2014	\$80,855.00	
	Lead Assets	4/20/2016	\$80,855.00	
	Lead Assets	12/2/2016	\$71,796.00	
	Lead Assets	12/18/2017	\$50,984.00	\$567,482.59
ie Playhouse	Lead Assets	7/14/2011	\$163,329.00	
	Lead Assets	5/23/2013	\$81,665.00	
	Lead Assets	7/24/2014	\$40,832.21	
	Lead Assets	12/22/2014	\$81,664.00	
	Lead Assets	4/20/2016	\$81,664.00	
	Lead Assets	12/2/2016	\$68,562.00	
	Lead Assets	12/18/2017	\$49,214.00	\$566,930.21
ie Police Athletic League (PAL)	Community Assets	9/8/2016	\$9,173.00	
	Community Assets	9/14/2017	\$10,791.00	\$19,964.00
ie Regional Chamber & Growth Partnership	Special Events	8/11/2011	\$1,517.00	
	Special Events	3/22/2012	\$8,221.00	
	Special Events	3/28/2013	\$1,874.00	
	Special Events	4/1/2014	\$2,250.00	
	Special Events	4/1/2015	\$2,375.00	
	Special Events	4/1/2016	\$2,475.00	
	Special Events	4/4/2017	\$4,165.00	\$22,877.00
ie Salvation Army	Human Services	7/26/2012	\$3,850.00	\$3,850.00
ie-Western PA Port Authority	Special Events	8/11/2011	\$11,800.00	
	Special Events	3/22/2012	\$7,312.00	
	Special Events	3/28/2013	\$6,985.00	
	Special Events	4/1/2014	\$6,290.00	
	Special Events	4/1/2015	\$6,762.00	
	Special Events	4/1/2016	\$4,443.00	\$43,592.00
ie Yesterday	Special Events	8/11/2011	\$1,000.00	
	Community Assets	9/26/2013	\$2,240.00	
	Mission Main Street	6/11/2015	\$15,000.00	
	Community Assets	9/10/2015	\$10,700.00	
	Community Assets	9/14/2017	\$8,064.00	\$37,004.00
ie Zoological Society	Lead Assets	7/14/2011	\$369,859.00	
	Lead Assets	5/23/2013	\$184,930.00	
	Lead Assets	7/24/2014	\$92,464.76	
	Lead Assets	12/22/2014	\$184,930.00	

		Lead Assets	4/20/2016	\$184,930.00	
		Lead Assets	12/2/2016	\$191,457.00	
		Lead Assets	12/18/2017	\$138,879.00	\$1,347,449.76
<b>Erie's Public Schools</b>	<b>Tech After Hours</b>	Shaping Tomorrow	11/12/2015	\$200,000.00	
		Human Services	7/15/2016	\$15,000.00	
	<b>Community Schools</b>	Shaping Tomorrow	10/12/2016	\$150,000.00	
		The School District Challenge	11/28/2016	\$60,000.00	\$425,000.00
<b>EnCanto Children's Museum</b>		Lead Assets	7/14/2011	\$56,149.00	
		Lead Assets	5/23/2013	\$28,075.00	
		Lead Assets	7/24/2014	\$14,037.26	
		Lead Assets	12/22/2014	\$28,075.00	
		Lead Assets	4/20/2016	\$28,075.00	
		Lead Assets	12/2/2016	\$19,405.00	
		Lead Assets	12/18/2017	\$15,391.00	\$189,207.26
<b>Fairview Area Historical Society</b>		Community Assets	9/27/2012	\$1,061.00	
		Community Assets	9/26/2013	\$800.00	\$1,861.00
<b>Fairview Presbyterian Church</b>		Human Services	6/10/2011	\$11,000.00	\$11,000.00
<b>Fairview School Foundation</b>		The School District Challenge	12/10/2015	\$8,350.00	
		Pilot Programs & Special Projects	6/13/2016	\$39,150.00	\$47,500.00
<b>Fairview Township</b>		Multi-Municipal Collaboration	2/28/2013	\$65,000.00	
		Multi-Municipal Collaboration	4/28/2014	(\$65,000.00)	\$0.00
<b>Film Society of Northwestern Pennsylvania</b>		Special Events	4/4/2017	\$1,397.40	\$1,397.40
<b>Flagship Niagara League</b>		Lead Assets	7/14/2011	\$67,066.00	
		Lead Assets	5/23/2013	\$33,533.00	
		Lead Assets	7/24/2014	\$16,766.40	
		Lead Assets	12/22/2014	\$33,533.00	
		Lead Assets	4/20/2016	\$33,533.00	
		Lead Assets	12/2/2016	\$78,911.00	
		Lead Assets	12/18/2017	\$53,890.00	\$317,232.40
<b>Fort LeBoeuf Historical Society</b>		Community Assets	9/27/2012	\$2,769.00	
		Special Events	4/1/2014	\$900.00	
		Mission Main Street	6/26/2014	\$3,180.00	
		Community Assets	9/25/2014	\$9,600.00	
		Mission Main Street	6/11/2015	\$15,000.00	
		Community Assets	9/14/2017	\$8,797.00	\$40,246.00
<b>Fort LeBoeuf School District Foundation</b>		The School District Challenge	12/10/2015	\$10,655.00	\$10,655.00
<b>Friends of the Tom Ridge Environmental Center</b>		Special Events	4/1/2015	\$712.00	\$712.00
<b>Gannon University</b>		Special Events	4/1/2014	\$1,350.00	
	<b>Go College</b>	Shaping Tomorrow	11/12/2015	\$125,000.00	
	<b>East-West Bayfront Plan</b>	Shaping Tomorrow	10/12/2016	\$50,000.00	\$176,350.00
<b>Gannon University: Erie Chamber Orchestra</b>		Community Assets	9/27/2012	\$10,206.00	
		Community Assets	9/26/2013	\$12,240.00	
		Community Assets	9/25/2014	\$11,550.00	
		Community Assets	9/8/2016	\$8,352.00	
		Community Assets	9/14/2017	\$8,829.00	\$51,177.00
<b>Gannon University: SBDC</b>		Small Business Financing	12/15/2010	\$175,000.00	
		Small Business Financing	12/31/2013	\$87,500.00	\$262,500.00
<b>Gannondale</b>		Human Services	6/10/2011	\$10,790.00	\$10,790.00
<b>Gaudenzia Erie</b>		Special Events	4/1/2016	\$2,802.00	
		Human Services	4/7/2016	\$19,000.00	\$21,802.00
<b>General McLane Foundation</b>		The School District Challenge	5/9/2016	\$10,960.00	\$10,960.00
<b>Girard Township</b>		Multi-Municipal Collaboration	6/13/2016	\$7,500.00	
		Multi-Municipal Collaboration	6/23/2017	\$16,350.00	\$23,850.00
<b>Girard School District Foundation</b>		The School District Challenge	12/10/2015	\$8,675.00	\$8,675.00
<b>Goodell Gardens &amp; Homestead</b>		Community Assets	9/26/2013	\$10,800.00	
		Community Assets	9/10/2015	\$3,533.00	
		Special Events	4/1/2016	\$524.00	
		Special Events	4/4/2017	\$908.65	\$15,765.65
<b>Greater Calvary Full Gospel Baptist Church</b>		Special Events	4/1/2014	\$1,481.00	\$1,481.00
<b>Greater Erie Alliance for Equality</b>		Community Assets	9/14/2017	\$3,474.00	\$3,474.00
<b>Greater Erie Area Habitat for Humanity</b>		Human Services	12/31/2012	\$12,600.00	\$12,600.00
<b>Greater Erie Community Action Committee</b>		Special Events	4/1/2015	\$2,375.00	
		Summer Jobs	8/5/2016	\$150,000.00	
		Summer Jobs	8/21/2017	\$71,464.77	
		Summer Jobs	9/26/2017	\$61,051.66	
		Summer Jobs	10/10/2017	\$3,661.99	
		Summer Jobs	11/27/2017	\$4,621.33	\$293,174.75
<b>Greater Erie Youth Symphony Orchestra</b>		UChoose	12/13/2012	\$15,000.00	\$15,000.00
<b>Greene Township</b>					
Settlement 2008-2009		Local Government Development	1/5/2011	\$335,779.96	
Interest 2008-2009		Local Government Development	2/3/2011	\$6,172.88	
Settlement 2010		Local Government Development	4/1/2011	\$168,204.11	
Quarterly Settlement 1st Quarter 2011		Local Government Development	4/21/2011	\$10,819.62	

Quarterly Settlement 2nd Quarter 2011	Local Government Development	8/4/2011	\$17,498.33	
Quarterly Settlement 3rd Quarter 2011	Local Government Development	11/10/2011	\$24,844.08	
Quarterly Settlement 4th Quarter 2011	Local Government Development	2/14/2012	\$114,571.11	
Quarterly Settlement 1st Quarter 2012	Local Government Development	5/24/2012	\$11,171.65	
Quarterly Settlement 2nd Quarter 2012	Local Government Development	8/17/2012	\$13,880.70	
Quarterly Settlement 3rd Quarter 2012	Local Government Development	11/20/2012	\$21,847.20	
Quarterly Settlement 4th Quarter 2012	Local Government Development	2/6/2013	\$113,151.04	
Quarterly Settlement 1st Quarter 2013	Local Government Development	5/14/2013	\$8,768.92	
Quarterly Settlement 2nd Quarter 2013	Local Government Development	8/6/2013	\$10,300.32	
Quarterly Settlement 3rd Quarter 2013	Local Government Development	11/6/2013	\$19,290.66	
Quarterly Settlement 4th Quarter 2013	Local Government Development	2/4/2014	\$117,203.14	
Quarterly Settlement 1st Quarter 2014	Local Government Development	5/8/2014	\$7,753.20	
Quarterly Settlement 2nd Quarter 2014	Local Government Development	8/13/2014	\$8,679.78	
Quarterly Settlement 3rd Quarter 2014	Local Government Development	11/13/2014	\$16,063.47	
Quarterly Settlement 4th Quarter 2014	Local Government Development	2/10/2015	\$119,644.05	
Quarterly Settlement 1st Quarter 2015	Local Government Development	5/13/2015	\$7,285.70	
Quarterly Settlement 2nd Quarter 2015	Local Government Development	8/5/2015	\$8,485.57	
Quarterly Settlement 3rd Quarter 2015	Local Government Development	11/4/2015	\$14,898.11	
Quarterly Settlement 4th Quarter 2015	Local Government Development	2/9/2016	\$120,744.53	
Quarterly Settlement 1st Quarter 2016	Local Government Development	5/3/2016	\$7,452.61	
Quarterly Settlement 2nd Quarter 2016	Local Government Development	8/5/2016	\$8,269.79	
Quarterly Settlement 3rd Quarter 2016	Local Government Development	11/7/2016	\$13,963.34	
Quarterly Settlement 4th Quarter 2016	Local Government Development	2/7/2017	\$119,147.66	
Quarterly Settlement 1st Quarter 2017	Local Government Development	6/7/2017	\$7,000.70	
Quarterly Settlement 2nd Quarter 2017	Local Government Development	8/7/2017	\$4,731.15	\$1,457,623.38
<b>amot Health Foundation</b>	Human Services	7/6/2015	\$20,000.00	
	Human Services	10/17/2016	\$15,000.00	\$35,000.00
<b>arbor Creek Little League</b>	Community Assets	9/25/2014	\$10,950.00	\$10,950.00
<b>arborcreek Historical Society</b>	Community Assets	9/27/2012	\$2,174.00	
	Community Assets	9/26/2013	\$1,024.00	\$3,198.00
<b>arborcreek Township</b>	Special Events	8/11/2011	\$743.00	
	Special Events	3/22/2012	\$1,000.00	
	Special Events	4/1/2014	\$1,440.00	
	Multi-Municipal Collaboration	2/12/2015	\$23,200.00	
	Special Events	4/1/2015	\$1,634.00	
	Special Events	4/1/2016	\$1,828.00	
	Special Events	4/4/2017	\$1,909.10	\$31,750.00
<b>arborcreek Youth Services</b>	Human Services	10/16/2015	\$15,000.00	\$15,000.00
<b>ealthcare Ventures Alliance</b>	Human Services	2/7/2017	\$8,000.00	\$8,000.00
<b>ighmark Caring Place</b>	Special Events	4/1/2014	\$2,250.00	\$2,250.00
<b>oly Trinity Roman Catholic Church</b>	Special Events	8/11/2011	\$2,500.00	
	Special Events	3/22/2012	\$2,500.00	
	Special Events	3/28/2013	\$2,250.00	
	Special Events	4/1/2014	\$4,860.00	
	Special Events	4/1/2015	\$5,462.00	
	Special Events	4/1/2016	\$5,760.00	
	Special Events	4/4/2017	\$5,363.50	\$28,695.50
<b>ousing And Neighborhood Development Service (HANDS)</b>	Human Services	3/26/2012	\$15,000.00	\$15,000.00
<b>umane Society of NWPA</b>	Community Assets	9/8/2016	\$2,432.00	
	Community Assets	9/14/2017	\$5,326.00	\$7,758.00
<b>mpact Corry</b>	Special Events	3/22/2012	\$274.00	
(formerly Corry Community Development Corp)	Special Events	3/28/2013	\$2,363.00	
	Mission Main Street	6/27/2013	\$6,500.00	
	Special Events	4/1/2014	\$2,068.00	
	Mission Main Street	6/26/2014	\$9,850.00	
	Mission Main Street	6/11/2015	\$15,000.00	
	Special Events	4/1/2016	\$1,249.00	
	Mission Main Street	12/2/2016	\$15,000.00	\$52,304.00
<b>ater Church Ministries</b>	Human Services	5/30/2012	\$3,950.00	\$3,950.00
<b>oquois School District Foundation</b>	The School District Challenge	12/10/2015	\$7,000.00	\$7,000.00
<b>C Martin Golf Course</b>	Community Assets	9/27/2012	\$9,798.00	\$9,798.00
<b>FK Center</b>	Human Services	12/31/2012	\$14,819.00	
	Human Services	10/17/2016	\$8,977.00	\$23,796.00
<b>efferson Educational Society</b>	Special Events	8/11/2011	\$5,000.00	
	Special Events	3/22/2012	\$39,250.00	
	Special Events	3/28/2013	\$49,500.00	
	Community Assets	9/26/2013	\$4,092.00	
	Special Events	4/1/2014	\$13,950.00	
	Multi-Municipal Collaboration	2/12/2015	\$100,000.00	
	Special Events	4/1/2015	\$17,551.00	
	Special Events	4/1/2016	\$13,844.00	
	Multi-Municipal Collaboration	6/15/2016	\$100,000.00	
	Special Events	4/4/2017	\$18,494.30	

	Multi-Municipal Collaboration	6/23/2017	\$97,000.00	\$458,681.30
<b>Lake Erie Arboretum at Frontier (LEAF)</b>	Special Events	3/28/2013	\$1,125.00	
	Special Events	4/1/2014	\$1,755.00	
	Community Assets	9/25/2014	\$6,200.00	
	Special Events	4/1/2015	\$1,582.00	
	Special Events	4/1/2016	\$1,644.00	
	Special Events	4/4/2017	\$1,916.75	\$14,222.75
<b>Lake Erie Ballet</b>	Special Events	8/11/2011	\$2,645.00	
	Special Events	3/22/2012	\$2,813.00	
	Special Events	3/28/2013	\$2,724.00	
	Special Events	4/1/2014	\$2,700.00	
	Special Events	4/1/2015	\$3,420.00	
	Special Events	4/1/2016	\$5,549.00	
	Special Events	4/4/2017	\$4,247.45	\$24,098.45
<b>Lake Erie College of Osteopathic Medicine</b>	Human Services	8/5/2016	\$10,000.00	\$10,000.00
<b>Lake Erie Fanfare Inc.</b>	Special Events	8/11/2011	\$2,050.00	
	Community Assets	11/10/2011	\$12,516.00	
	Special Events	3/22/2012	\$2,568.00	
	Special Events	3/22/2012	\$2,350.00	
	Community Assets	9/27/2012	\$12,696.00	
	Special Events	3/28/2013	\$2,421.00	
	Special Events	3/28/2013	\$2,148.00	
	Community Assets	9/26/2013	\$12,600.00	
	Special Events	4/1/2014	\$2,214.00	
	Special Events	4/1/2014	\$2,205.00	
	Special Events	4/1/2015	\$2,265.00	
	Special Events	4/1/2015	\$2,232.00	
	Community Assets	9/10/2015	\$12,960.00	
	Special Events	4/1/2016	\$4,073.00	
	Community Assets	9/8/2016	\$8,640.00	
	Special Events	4/4/2017	\$5,057.00	
	Community Assets	9/14/2017	\$7,988.00	\$96,983.00
<b>Lake Erie Region Conservancy (LERC)</b>	Community Assets	11/10/2011	\$11,400.00	\$11,400.00
<b>Lake Shore Railway Historical Society</b>	Community Assets	9/25/2014	\$9,000.00	\$9,000.00
<b>Lawrence Park Historical Society</b>	Community Assets	9/8/2016	\$7,280.00	\$7,280.00
<b>Lawrence Park Township</b>	Special Events	8/11/2011	\$730.00	
	Mission Main Street	6/27/2013	\$7,754.00	
	Special Events	4/1/2014	\$801.00	
	Special Events	4/1/2015	\$897.00	
	Special Events	4/1/2016	\$675.00	\$10,857.00
<b>LeBoeuf Little League</b>	Community Assets	9/25/2014	\$10,950.00	
	Community Assets	9/8/2016	\$8,928.00	\$19,878.00
<b>LifeWorks Erie</b>	Human Services	7/26/2012	\$6,600.00	\$6,600.00
<b>Living In Fulfilled Excellence</b>	Community Assets	9/8/2016	\$5,248.00	\$5,248.00
<b>Maria House Project</b>	Human Services	6/10/2011	\$10,000.00	\$10,000.00
<b>Martin Luther King Center - Bayfront NATO &amp; Erie Dance Theater</b>	Special Events	3/22/2012	\$1,750.00	
	Community Assets	9/10/2015	\$11,880.00	
	Special Events	4/4/2017	\$620.50	
	Community Assets	9/14/2017	\$9,320.00	\$23,570.50
<b>McDowell Band Aides</b>	Community Assets	9/8/2016	\$4,560.00	\$4,560.00
<b>McKean Borough</b>	Mission Main Street	6/26/2014	\$12,500.00	
	Mission Main Street	6/11/2015	\$15,000.00	\$27,500.00
<b>McKean Community Development Group</b>	Special Events	4/1/2016	\$450.00	\$450.00
<b>McKean Township</b>				
Settlement 2008-2009	Local Government Development	1/5/2011	\$335,779.96	
Interest 2008-2009	Local Government Development	2/3/2011	\$6,172.88	
Settlement 2010	Local Government Development	4/1/2011	\$168,204.11	
Quarterly Settlement 1st Quarter 2011	Local Government Development	4/21/2011	\$10,819.62	
Quarterly Settlement 2nd Quarter 2011	Local Government Development	8/4/2011	\$17,498.33	
Quarterly Settlement 3rd Quarter 2011	Local Government Development	11/10/2011	\$24,844.08	
Quarterly Settlement 4th Quarter 2011	Local Government Development	2/14/2012	\$114,571.11	
Quarterly Settlement 1st Quarter 2012	Local Government Development	5/24/2012	\$11,171.65	
Quarterly Settlement 2nd Quarter 2012	Local Government Development	8/17/2012	\$13,880.70	
Quarterly Settlement 3rd Quarter 2012	Local Government Development	11/20/2012	\$21,847.20	
Quarterly Settlement 4th Quarter 2012	Local Government Development	2/6/2013	\$113,151.04	
Quarterly Settlement 1st Quarter 2013	Local Government Development	5/14/2013	\$8,768.92	
Quarterly Settlement 2nd Quarter 2013	Local Government Development	8/6/2013	\$10,300.32	
Quarterly Settlement 3rd Quarter 2013	Local Government Development	11/6/2013	\$19,290.66	
Quarterly Settlement 4th Quarter 2013	Local Government Development	2/4/2014	\$117,203.14	
Quarterly Settlement 1st Quarter 2014	Local Government Development	5/8/2014	\$7,753.20	
Quarterly Settlement 2nd Quarter 2014	Local Government Development	8/13/2014	\$8,679.78	
Quarterly Settlement 3rd Quarter 2014	Local Government Development	11/13/2014	\$16,063.47	
Quarterly Settlement 4th Quarter 2014	Local Government Development	2/10/2015	\$119,644.05	

Quarterly Settlement 1st Quarter 2015	Local Government Development	5/13/2015	\$7,285.70	
Quarterly Settlement 2nd Quarter 2015	Local Government Development	8/5/2015	\$8,485.57	
Quarterly Settlement 3rd Quarter 2015	Local Government Development	11/4/2015	\$14,898.11	
Quarterly Settlement 4th Quarter 2015	Local Government Development	2/9/2016	\$120,744.53	
Quarterly Settlement 1st Quarter 2016	Local Government Development	5/3/2016	\$7,452.61	
Quarterly Settlement 2nd Quarter 2016	Local Government Development	8/5/2016	\$8,269.79	
Quarterly Settlement 3rd Quarter 2016	Local Government Development	11/7/2016	\$13,963.34	
Quarterly Settlement 4th Quarter 2016	Local Government Development	2/7/2017	\$119,147.66	
Quarterly Settlement 1st Quarter 2017	Local Government Development	6/7/2017	\$7,000.70	
Quarterly Settlement 2nd Quarter 2017	Local Government Development	8/7/2017	\$4,731.15	\$1,457,623.38
<b>McLane Little League Association</b>	Community Assets	9/10/2015	\$7,760.00	
	Community Assets	9/8/2016	\$3,511.00	\$11,271.00
<b>Lead Park Association</b>	Community Assets	9/26/2013	\$12,120.00	
	Community Assets	9/25/2014	\$11,850.00	\$23,970.00
<b>Leads on Wheels</b>	Human Services	10/6/2011	\$9,061.41	\$9,061.41
<b>Medical Associates of Erie</b>	Human Services	10/17/2016	\$5,000.00	\$5,000.00
<b>Mercy Center for Women</b>	Human Services	3/26/2012	\$8,500.00	
	Special Events	3/28/2013	\$2,325.00	
	Special Events	4/1/2015	\$2,663.00	
	Special Events	4/1/2016	\$2,345.00	
	Special Events	4/4/2017	\$2,310.30	\$18,143.30
<b>Mercy Hilltop Center</b>	Human Services	1/11/2017	\$2,315.00	\$2,315.00
<b>Mercyhurst Institute for Arts &amp; Culture</b>	Lead Assets	7/14/2011	\$100,129.00	
	Lead Assets	5/23/2013	\$50,065.00	
	Lead Assets	7/24/2014	\$25,032.30	
	Lead Assets	12/22/2014	\$50,065.00	
	Lead Assets	4/20/2016	\$50,065.00	
	Lead Assets	12/2/2016	\$43,337.00	
	Lead Assets	12/18/2017	\$28,466.00	\$347,159.30
<b>Mercyhurst University: Downtown Erie Innovation District</b>	Shaping Tomorrow	10/12/2016	\$400,000.00	\$400,000.00
<b>Millcreek Education Foundation</b>	The School District Challenge	9/15/2016	\$17,933.00	
	The School District Challenge	1/25/2017	\$5,045.05	\$22,978.05
<b>Millcreek Township</b>				
Police Officer	Local Government Development	4/2/2009	\$55,052.00	
Police Officer	Local Government Development	10/22/2009	\$62,595.00	
BVFD Replacement Breathing	Local Government Development	10/22/2009	\$135,000.00	
BVFD Replacement Ladder Truck	Local Government Development	10/22/2009	\$400,000.00	
Settlement 2008-2009	Local Government Development	1/5/2011	\$335,779.96	
Interest 2008-2009	Local Government Development	2/3/2011	\$6,172.88	
Settlement 2010	Local Government Development	4/1/2011	\$168,204.11	
Quarterly Settlement 1st Quarter 2011	Local Government Development	4/21/2011	\$10,819.62	
Quarterly Settlement 2nd Quarter 2011	Local Government Development	8/4/2011	\$17,498.33	
Quarterly Settlement 3rd Quarter 2011	Local Government Development	11/10/2011	\$24,844.08	
Quarterly Settlement 4th Quarter 2011	Local Government Development	2/14/2012	\$114,571.11	
Quarterly Settlement 1st Quarter 2012	Local Government Development	5/24/2012	\$11,171.65	
Quarterly Settlement 2nd Quarter 2012	Local Government Development	8/17/2012	\$13,880.70	
Quarterly Settlement 3rd Quarter 2012	Local Government Development	11/20/2012	\$21,847.20	
Quarterly Settlement 4th Quarter 2012	Local Government Development	2/6/2013	\$113,151.04	
Quarterly Settlement 1st Quarter 2013	Local Government Development	5/14/2013	\$8,768.92	
Quarterly Settlement 2nd Quarter 2013	Local Government Development	8/6/2013	\$10,300.32	
Quarterly Settlement 3rd Quarter 2013	Local Government Development	11/6/2013	\$19,290.66	
Quarterly Settlement 4th Quarter 2013	Local Government Development	2/4/2014	\$117,203.14	
Quarterly Settlement 1st Quarter 2014	Local Government Development	5/8/2014	\$7,753.20	
Quarterly Settlement 2nd Quarter 2014	Local Government Development	8/13/2014	\$8,679.78	
Quarterly Settlement 3rd Quarter 2014	Local Government Development	11/13/2014	\$16,063.47	
Quarterly Settlement 4th Quarter 2014	Local Government Development	2/10/2015	\$119,644.05	
Quarterly Settlement 1st Quarter 2015	Local Government Development	5/13/2015	\$7,285.70	
Quarterly Settlement 2nd Quarter 2015	Local Government Development	8/5/2015	\$8,485.57	
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Quarterly Settlement 3rd Quarter 2016	Local Government Development	11/7/2016	\$13,963.34	
Quarterly Settlement 4th Quarter 2016	Local Government Development	2/7/2017	\$119,147.66	
Quarterly Settlement 1st Quarter 2017	Local Government Development	6/7/2017	\$7,000.70	
Quarterly Settlement 2nd Quarter 2017	Local Government Development	8/7/2017	\$4,731.15	\$2,110,270.00
<b>Miller Worldwide Ministries</b>	Special Events	8/11/2011	\$372.00	\$372.00
<b>Mission Empower</b>	Human Services	4/18/2017	\$3,500.00	\$3,500.00
<b>Mothers Against Teen Violence</b>	Human Services	7/21/2014	\$8,000.00	\$8,000.00
<b>Multicultural Community Resource Center</b>	Community Assets	9/10/2015	\$8,800.00	\$8,800.00
<b>Multi-Cultural Health Evaluation Delivery System (MHEDS)</b>	Human Services	9/26/2012	\$6,100.00	\$6,100.00
<b>My Father's House of Erie</b>	Human Services	6/10/2011	\$10,000.00	\$10,000.00
<b>Nonprofit Partnership, The</b>	Special Events	8/11/2011	\$1,000.00	



	Special Events	4/1/2014	\$2,814.00	
	Special Events	4/1/2015	\$2,606.00	
	Special Events	4/1/2016	\$2,557.00	
	Special Events	4/4/2017	\$2,454.80	\$11,431.80
<b>North East Community Fair Association</b>	Community Assets	9/27/2012	\$1,451.00	
	Special Events	3/28/2013	\$585.00	
	Community Assets	9/26/2013	\$1,841.00	
	Special Events	4/1/2014	\$585.00	
	Community Assets	9/25/2014	\$1,173.00	
	Special Events	4/4/2017	\$566.10	\$6,201.10
<b>North East Historical Society</b>	Community Assets	9/27/2012	\$3,479.00	
	Community Assets	9/26/2013	\$3,200.00	\$6,679.00
<b>North East Little League</b>	Community Assets	9/8/2016	\$5,100.00	
	Community Assets	9/14/2017	\$6,105.00	\$11,205.00
<b>Northwest Pennsylvania Area Health Education Center</b>	Human Services	7/6/2015	\$15,000.00	\$15,000.00
<b>Northwestern Community Educational Foundation</b>	The School District Challenge	1/9/2017	\$7,260.00	\$7,260.00
<b>Nurturing Hearts</b>	UChoose	12/13/2012	\$5,000.00	
	Human Services	10/24/2013	\$15,000.00	\$20,000.00
<b>Opportunities Unlimited</b>	Human Services	7/21/2014	\$15,000.00	\$15,000.00
<b>Orphan Angels Cat Sanctuary</b>	UChoose	12/13/2012	\$5,000.00	\$5,000.00
<b>Parade Street Community Center</b>	Human Services	1/11/2017	\$2,500.00	\$2,500.00
<b>Penn State, The Behrend College</b>	Ignite Erie	5/13/2015	\$750,000.00	\$750,000.00
<b>Pennsylvania Sea Grant</b>	Community Assets	9/27/2012	\$12,300.00	\$12,300.00
<b>Performing Artists Collective Alliance (PACA)</b>	Community Assets	9/25/2014	\$8,487.00	
	Community Assets	9/14/2017	\$10,161.00	\$18,648.00
<b>Platea Borough</b>	Multi-Municipal Collaboration	2/28/2013	\$20,000.00	
	Multi-Municipal Collaboration	9/1/2014	(\$10,234.99)	
	Multi-Municipal Collaboration	2/12/2015	\$6,187.00	\$15,952.01
<b>Preservation Erie</b>	Community Assets	9/27/2012	\$867.00	
	Multi-Municipal Collaboration	2/28/2013	\$25,000.00	
	Community Assets	9/26/2013	\$9,387.00	\$35,254.00
<b>Presque Isle Partnership</b>	Special Events	8/11/2011	\$6,141.00	
	Community Assets	11/10/2011	\$10,284.00	
	Special Events	3/22/2012	\$17,289.00	
	Community Assets	9/27/2012	\$11,502.00	
	Special Events	3/28/2013	\$7,830.00	
	Special Events	4/1/2014	\$31,932.00	
	Community Assets	9/25/2014	\$11,550.00	
	Special Events	4/1/2015	\$11,400.00	
	Special Events	4/1/2016	\$5,069.00	
	Community Assets	9/8/2016	\$8,448.00	
	Special Events	4/4/2017	\$7,092.40	\$128,537.40
<b>Primary Health Network - Sarah Reed Children's Center</b>	Shaping Tomorrow	11/12/2015	\$100,000.00	\$100,000.00
<b>Progress Fund, The</b>	Small Business Financing	4/10/2017	\$1,000,000.00	\$1,000,000.00
<b>Purple Martin Conservation Association</b>	Special Events	8/11/2011	\$800.00	\$800.00
<b>Roar on the Shore Inc.</b>	Special Events	4/1/2016	\$20,467.00	
	Special Events	4/4/2017	\$20,839.45	\$41,306.45
<b>Robbins Blass Neighborhood Watch</b>	Community Assets	9/8/2016	\$3,160.00	\$3,160.00
<b>Russian Orthodox Church of the Nativity</b>	Special Events	3/22/2012	\$1,837.00	
	Special Events	3/28/2013	\$1,778.00	
	Special Events	4/1/2014	\$1,800.00	\$5,415.00
<b>SafeNet</b>	Human Services	5/13/2013	\$15,000.00	
	Human Services	3/24/2014	\$10,000.00	
	Special Events	4/1/2014	\$4,500.00	
	Special Events	4/1/2015	\$4,750.00	
	Community Assets	9/10/2015	\$10,640.00	
	Human Services	10/16/2015	\$10,000.00	
	Special Events	4/1/2016	\$5,400.00	
	Special Events	4/4/2017	\$3,202.80	\$63,492.80
<b>Saint Boniface Players</b>	Special Events	3/22/2012	\$752.00	
	Special Events	3/28/2013	\$1,355.00	
	Special Events	4/1/2014	\$981.00	
	Special Events	4/1/2015	\$937.00	\$4,025.00
<b>Saint Joseph Church</b>	Special Events	8/11/2011	\$1,790.00	
	Special Events	3/22/2012	\$1,431.00	
	Special Events	4/1/2015	\$6,840.00	\$10,061.00
<b>Saint Luke School</b>	UChoose	1/12/2012	\$10,000.00	\$10,000.00
<b>Saint Patrick Church</b>	Special Events	8/11/2011	\$2,000.00	
	Special Events	3/22/2012	\$2,000.00	
	Human Services	12/31/2012	\$5,789.00	
	Special Events	3/28/2013	\$2,124.00	
	Special Events	4/1/2014	\$2,250.00	
	Human Services	10/16/2015	\$10,000.00	

	Special Events	4/1/2016	\$3,672.00	
	Special Events	4/4/2017	\$4,307.80	\$32,142.80
<b>Saint Paul Roman Catholic Church</b>	Special Events	8/11/2011	\$3,500.00	
	Special Events	3/22/2012	\$3,032.00	\$6,532.00
<b>Sarah Reed Children's Center</b>	Human Services	12/5/2014	\$5,000.00	
	Human Services	12/17/2015	\$10,000.00	\$15,000.00
<b>Sarah Reed Senior Living</b>	Human Services	10/17/2016	\$7,313.00	\$7,313.00
<b>Sight Center of Northwest Pennsylvania, The</b>	Human Services	7/2/2013	\$7,500.00	\$7,500.00
<b>Steps of Mercy/House of Mercy</b>	Human Services	4/7/2017	\$6,000.00	\$6,000.00
<b>Steps of St. Joseph Neighborhood Network</b>	Human Services	6/10/2011	\$10,000.00	
	Community Assets	11/10/2011	\$6,310.00	
	Human Services	5/13/2013	\$15,000.00	
	Mission Main Street	6/27/2013	\$7,200.00	
	Community Assets	9/26/2013	\$11,400.00	
	Human Services	3/24/2014	\$7,500.00	
	Special Events	4/1/2014	\$3,600.00	
	Special Events	4/1/2015	\$3,515.00	
	Special Events	4/1/2016	\$2,520.00	
	Human Services	10/17/2016	\$8,719.00	
	Special Events	4/4/2017	\$3,791.00	\$79,555.00
<b>VOOPS Neighborhood Association</b>	Human Services	12/31/2012	\$5,000.00	
	Community Assets	9/25/2014	\$10,640.00	
	Mission Main Street	6/11/2015	\$15,000.00	
	Human Services	10/16/2015	\$2,000.00	\$32,640.00
<b>Volunteers Behavioral Health - Center City Arts</b>	Community Assets	11/10/2011	\$11,052.00	
	Community Assets	9/27/2012	\$12,006.00	
	Community Assets	9/26/2013	\$11,280.00	\$34,338.00
<b>Volunteers Incubator, Inc.</b>	Community Assets	9/26/2013	\$10,320.00	
	Community Assets	10/31/2014	(\$347.61)	\$9,972.39
<b>Warren Township</b>				
Ladder Truck Funds	Local Government Development	4/2/2009	\$306,800.00	
Route 97 Water System Improvements	Local Government Development	4/2/2009	\$2,644,073.00	
Pump Station Improve/Force Main Extension	Local Government Development	4/2/2009	\$52,442.00	
Phase II Route 97 Interceptor Upgrade	Local Government Development	4/2/2009	\$510,000.00	
Settlement 2008-2009	Local Government Development	1/5/2011	\$1,373,645.31	
Interest 2008-2009	Local Government Development	2/3/2011	\$25,252.69	
Settlement 2010	Local Government Development	4/1/2011	\$688,107.73	
Quarterly Settlement 1st Quarter 2011	Local Government Development	4/21/2011	\$44,262.07	
Quarterly Settlement 2nd Quarter 2011	Local Government Development	8/4/2011	\$71,584.09	
Quarterly Settlement 3rd Quarter 2011	Local Government Development	11/10/2011	\$101,634.88	
Quarterly Settlement 4th Quarter 2011	Local Government Development	2/14/2012	\$468,699.99	
Quarterly Settlement 1st Quarter 2012	Local Government Development	5/24/2012	\$45,702.22	
Quarterly Settlement 2nd Quarter 2012	Local Government Development	8/17/2012	\$56,784.69	
Quarterly Settlement 3rd Quarter 2012	Local Government Development	11/20/2012	\$89,374.92	
Quarterly Settlement 4th Quarter 2012	Local Government Development	2/6/2013	\$462,890.63	
Quarterly Settlement 1st Quarter 2013	Local Government Development	5/14/2013	\$35,872.84	
Quarterly Settlement 2nd Quarter 2013	Local Government Development	8/6/2013	\$42,137.67	
Quarterly Settlement 3rd Quarter 2013	Local Government Development	11/6/2013	\$78,916.34	
Quarterly Settlement 4th Quarter 2013	Local Government Development	2/4/2014	\$479,467.38	
Quarterly Settlement 1st Quarter 2014	Local Government Development	5/8/2014	\$31,717.65	
Quarterly Settlement 2nd Quarter 2014	Local Government Development	8/13/2014	\$35,508.18	
Quarterly Settlement 3rd Quarter 2014	Local Government Development	11/13/2014	\$65,714.18	
Quarterly Settlement 4th Quarter 2014	Local Government Development	2/10/2015	\$489,452.92	
Quarterly Settlement 1st Quarter 2015	Local Government Development	5/13/2015	\$29,805.15	
Quarterly Settlement 2nd Quarter 2015	Local Government Development	8/5/2015	\$34,713.70	
Quarterly Settlement 3rd Quarter 2015	Local Government Development	11/4/2015	\$60,946.81	
Quarterly Settlement 4th Quarter 2015	Local Government Development	2/9/2016	\$493,954.90	
Quarterly Settlement 1st Quarter 2016	Local Government Development	5/3/2016	\$30,487.93	
Quarterly Settlement 2nd Quarter 2016	Local Government Development	8/5/2016	\$33,830.96	
Quarterly Settlement 3rd Quarter 2016	Local Government Development	11/7/2016	\$57,122.76	
Quarterly Settlement 4th Quarter 2016	Local Government Development	2/7/2017	\$487,422.23	
Quarterly Settlement 1st Quarter 2017	Local Government Development	6/7/2017	\$28,639.23	
Quarterly Settlement 2nd Quarter 2017	Local Government Development	8/7/2017	\$19,354.68	\$9,476,319.73
<b>Warren Group of Erie</b>	Human Services	3/26/2012	\$1,636.36	
	Human Services	7/8/2013	(\$273.15)	\$1,363.21
<b>Warren Tickets for Kids Charities</b>	Human Services	5/30/2012	\$10,000.00	\$10,000.00
<b>Warren Twilight Wish Foundation</b>	Human Services	7/2/2013	\$5,000.00	\$5,000.00
<b>Warren Union City Area School District Foundation</b>	The School District Challenge	12/2/2016	\$3,945.34	
	Community Assets	9/14/2017	\$10,091.00	\$14,036.34
<b>Warren Union City Community House Association</b>	Mission Main Street	6/27/2013	\$15,000.00	
	Mission Main Street	6/26/2014	\$15,000.00	
	Mission Main Street	6/11/2015	\$11,500.00	\$41,500.00
<b>Warren Union City Family Support Center</b>	Human Services	6/15/2011	\$4,275.00	

	Human Services	5/30/2012	\$5,000.00	\$9,275.00
<b>Union City Pride Inc.</b>	Special Events	8/11/2011	\$750.00	
	Special Events	3/22/2012	\$726.00	
	Special Events	3/28/2013	\$900.00	
	Special Events	4/1/2014	\$900.00	
	Special Events	4/4/2017	\$1,065.05	\$4,341.05
<b>Wood Way of Erie County</b>	Human Services	6/28/2012	\$6,000.00	
	Human Services	3/24/2014	(\$6,000.00)	
	Pilot Programs & Special Projects	6/1/2016	\$15,000.00	\$15,000.00
<b>The Upper Room</b>	Human Services	12/5/2014	\$18,500.00	\$18,500.00
<b>Urban Erie Community Development Corporation</b>	Special Events	8/11/2011	\$229.00	
	Human Services	7/21/2014	\$7,500.00	
	Community Assets	9/25/2014	\$3,184.00	
	Ignite Erie	3/27/2015	\$50,000.00	
	Human Services	12/17/2015	\$20,804.00	
	Community Assets	9/8/2016	\$8,648.00	
	Pilot Programs & Special Projects	5/23/2017	\$2,500.00	\$92,865.00
<b>Venango Training &amp; Development Center, Inc.</b>	Summer Jobs	5/22/2014	\$110,000.00	
	Summer Jobs	8/6/2015	\$118,250.00	\$228,250.00
<b>Veterans Miracle Center of Erie</b>	Community Assets	9/8/2016	\$8,448.00	\$8,448.00
<b>Voices for Independence</b>	Human Services	11/8/2012	\$13,813.00	\$13,813.00
<b>WQLN</b>	Community Assets	11/10/2011	\$10,452.00	
	Special Events	4/1/2015	\$4,275.00	
	Community Assets	9/10/2015	\$11,400.00	
	Special Events	4/4/2017	\$2,550.00	\$28,677.00
<b>Washington Township</b>	Multi-Municipal Collaboration	2/28/2013	\$41,000.00	\$41,000.00
<b>Waterford Borough</b>	Mission Main Street	6/27/2013	\$15,000.00	
	Mission Main Street	6/26/2014	\$7,000.00	\$22,000.00
<b>Waterford Community Fair Association</b>	Special Events	8/11/2011	\$3,050.00	
	Community Assets	11/10/2011	\$12,258.00	
	Special Events	3/22/2012	\$3,000.00	
	Community Assets	9/27/2012	\$9,798.00	
	Special Events	3/28/2013	\$3,150.00	
	Community Assets	9/26/2013	\$7,040.00	
	Special Events	4/1/2014	\$3,600.00	
	Special Events	4/1/2015	\$4,275.00	
	Community Assets	9/10/2015	\$12,360.00	
	Special Events	4/1/2016	\$4,675.00	
	Community Assets	9/8/2016	\$8,352.00	
	Special Events	4/4/2017	\$4,817.80	
	Community Assets	9/14/2017	\$5,466.00	\$81,841.80
<b>Waterford Township</b>				
Settlement 2008-2009	Local Government Development	1/5/2011	\$335,779.96	
Interest 2008-2009	Local Government Development	2/3/2011	\$6,172.88	
Settlement 2010	Local Government Development	4/1/2011	\$168,204.11	
Quarterly Settlement 1st Quarter 2011	Local Government Development	4/21/2011	\$10,819.62	
Quarterly Settlement 2nd Quarter 2011	Local Government Development	8/4/2011	\$17,498.33	
Quarterly Settlement 3rd Quarter 2011	Local Government Development	11/10/2011	\$24,844.08	
Quarterly Settlement 4th Quarter 2011	Local Government Development	2/14/2012	\$114,571.11	
Quarterly Settlement 1st Quarter 2012	Local Government Development	5/24/2012	\$11,171.65	
Quarterly Settlement 2nd Quarter 2012	Local Government Development	8/17/2012	\$13,880.70	
Quarterly Settlement 3rd Quarter 2012	Local Government Development	11/20/2012	\$21,847.20	
Quarterly Settlement 4th Quarter 2012	Local Government Development	2/6/2013	\$113,151.04	
Quarterly Settlement 1st Quarter 2013	Local Government Development	5/14/2013	\$8,768.92	
Quarterly Settlement 2nd Quarter 2013	Local Government Development	8/6/2013	\$10,300.32	
Quarterly Settlement 3rd Quarter 2013	Local Government Development	11/6/2013	\$19,290.66	
Quarterly Settlement 4th Quarter 2013	Local Government Development	2/4/2014	\$117,203.14	
Quarterly Settlement 1st Quarter 2014	Local Government Development	5/8/2014	\$7,753.20	
Quarterly Settlement 2nd Quarter 2014	Local Government Development	8/13/2014	\$8,679.78	
Quarterly Settlement 3rd Quarter 2014	Local Government Development	11/13/2014	\$16,063.47	
Quarterly Settlement 4th Quarter 2014	Local Government Development	2/10/2015	\$119,644.05	
Quarterly Settlement 1st Quarter 2015	Local Government Development	5/13/2015	\$7,285.70	
Quarterly Settlement 2nd Quarter 2015	Local Government Development	8/5/2015	\$8,485.57	
Quarterly Settlement 3rd Quarter 2015	Local Government Development	11/4/2015	\$14,898.11	
Quarterly Settlement 4th Quarter 2015	Local Government Development	2/9/2016	\$120,744.53	
Quarterly Settlement 1st Quarter 2016	Local Government Development	5/3/2016	\$7,452.61	
Quarterly Settlement 2nd Quarter 2016	Local Government Development	8/5/2016	\$8,269.79	
Quarterly Settlement 3rd Quarter 2016	Local Government Development	11/7/2016	\$13,963.34	
Quarterly Settlement 4th Quarter 2016	Local Government Development	2/7/2017	\$119,147.66	
Quarterly Settlement 1st Quarter 2017	Local Government Development	6/7/2017	\$7,000.70	
Quarterly Settlement 2nd Quarter 2017	Local Government Development	8/7/2017	\$4,731.15	\$1,457,623.38
<b>Wattsburg Cemetery Association</b>	Community Assets	9/25/2014	\$8,400.00	\$8,400.00
<b>Wayne Township</b>	Multi-Municipal Collaboration	2/28/2013	\$11,836.00	\$11,836.00

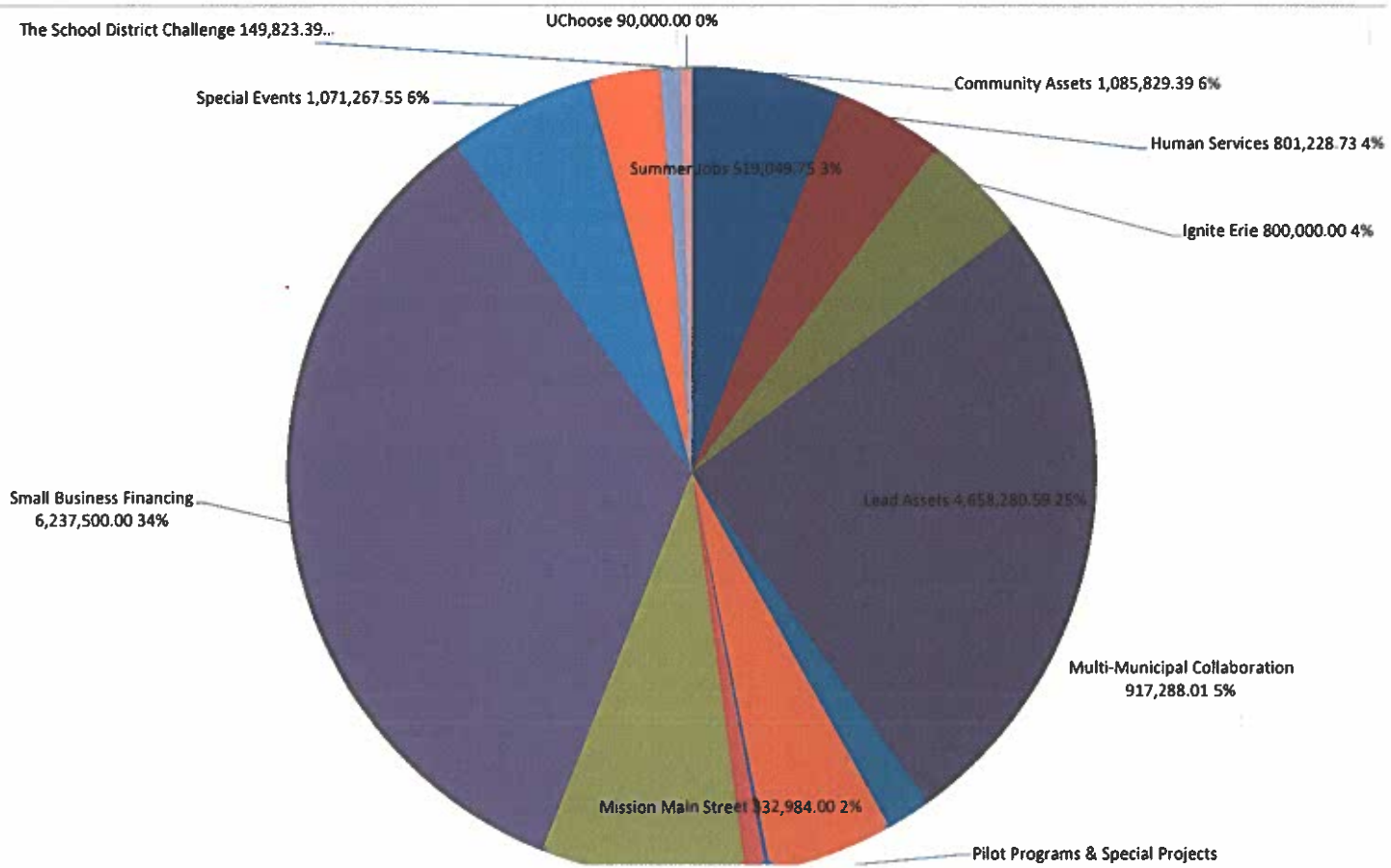
Lesleyville Area Museum of Armed Forces Small Boats	Community Assets	9/14/2017	\$1,654.00	\$1,654.00
West Erie County Emergency Management Agency	Multi-Municipal Collaboration	2/28/2013	\$15,400.00	
	Multi-Municipal Collaboration	6/13/2016	\$21,100.00	\$36,500.00
Woman's Club of Erie	Community Assets	9/14/2017	\$6,522.00	\$6,522.00
Women's Care Center of Erie County, Inc.	Human Services	7/6/2015	\$10,000.00	\$10,000.00
	Human Services	11/8/2012	\$7,500.00	
WCA of Erie	Human Services	12/3/2013	\$9,113.52	
	Human Services	7/6/2015	\$10,000.00	
	Special Events	4/4/2017	\$923.10	\$27,536.62
Young Artists Debut Orchestra	Community Assets	9/25/2014	\$9,900.00	
	Special Events	4/1/2015	\$1,235.00	
	Community Assets	9/10/2015	\$11,880.00	
	Special Events	4/1/2016	\$1,816.00	
	Community Assets	9/8/2016	\$8,064.00	
	Special Events	4/4/2017	\$2,135.20	\$35,030.20
Young People's Chorus of Erie	Community Assets	11/10/2011	\$11,478.00	
	Community Assets	9/27/2012	\$7,580.00	
	UChoose	12/13/2012	\$10,000.00	
	Community Assets	9/26/2013	\$7,832.00	
	Community Assets	9/10/2015	\$7,092.00	\$43,982.00
Youth Leadership Institute of Erie	Human Services	1/11/2017	\$9,000.00	
	Special Events	4/4/2017	\$854.25	\$9,854.25

91 grants & loans / 220 nonprofits & municipalities  
 Last Updated December 19, 2017

Total (2009-2016) 43,553,160.18	Total Investment in Erie County			
	2009	2010	2011	2012
	\$4,165,962.00	\$175,000.00	\$8,003,477.60	\$9,966,662.11
	2013	2014	2015	2016
	\$4,253,127.10	\$4,413,739.93	\$5,433,235.20	\$7,141,956.24

2017  
\$2,886,280.06

2018

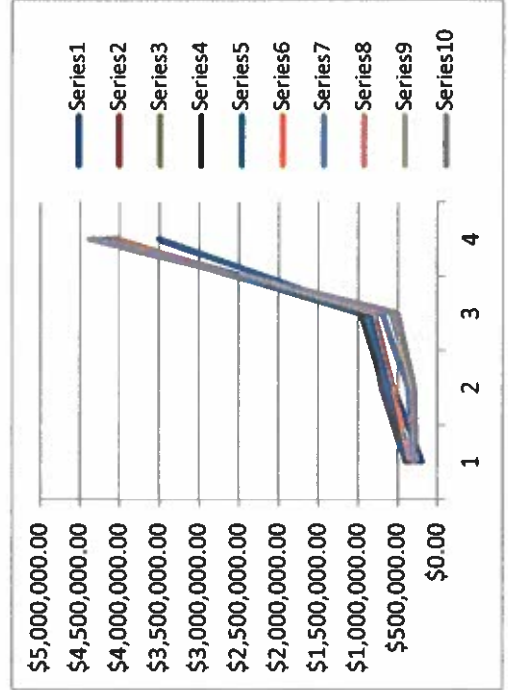
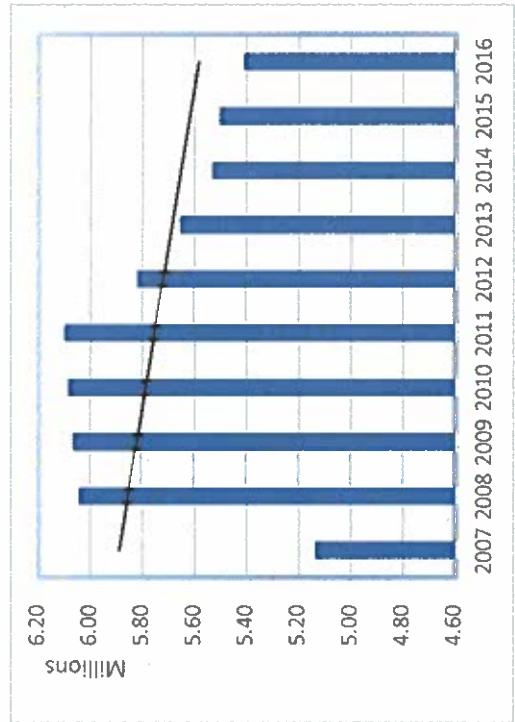




**Revenue Dashboard  
by Quarter  
2007 - 2017 YTD**



Year	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Total
2007	201,418.07	562,082.72	867,508.44	3,507,952.54	5,138,961.77
2008	366,211.37	672,936.98	941,125.00	4,063,561.53	6,043,834.88
2009	407,507.87	701,525.21	898,525.69	4,060,932.24	6,068,491.01
2010	385,476.85	665,559.96	962,909.94	4,073,449.24	6,087,395.99
2011	393,440.61	636,302.96	903,421.25	4,166,222.13	6,099,386.95
2012	356,241.99	554,752.50	794,443.73	4,114,583.35	5,820,021.57
2013	318,869.71	374,557.04	701,478.54	4,261,932.00	5,656,837.29
2014	281,934.65	315,628.24	584,126.03	4,350,692.65	5,532,381.57
2015	264,934.67	308,566.19	541,749.43	4,390,710.21	5,505,960.50
2016	271,003.84	300,719.61	507,757.83	4,332,642.05	5,412,123.33
2017	254,570.93	172,041.72	578,894.78		
	<b>3,501,610.56</b>	<b>5,264,673.13</b>	<b>8,281,940.66</b>	<b>41,322,677.94</b>	<b>58,370,902.29</b>







# Draft Grant-Making Budget (2018 CY)

\*Based on \$4.5M revenue



## IMPACT Quality of Life

Community Assets	150K
Pilot Projects	150K
Special Events	150K
<b>Total</b>	<b>\$450K</b>



## IMPACT Neighborhoods & Communities

Anchor Building	350K
Mission Main Street	150K
Renaissance Block Program	500K
<b>Total</b>	<b>\$1M</b>



## IMPACT Youth & Education

STEM	150K
Summer Jobs	150K
<b>Total</b>	<b>300K</b>



## IMPACT Municipalities

Contiguous Municipalities	1M
Multi-Municipal Collaboration	250K
<b>Total</b>	<b>\$1.25M</b>



## IMPACT Small Business

Ignie Erie	1M
<b>Total</b>	<b>\$1M</b>



## OTHER

Shaping Tomorrow	500K
<b>Total</b>	<b>500K</b>

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**Total for IMPACT Areas** **\$4.5M**



## College effort's under review

State committee expected to ask for more information on community college

By Matthew Rink  
matthew.rink@timesnews.com

A special state committee considering Erie County's application for a community college will hold a teleconference with

officials Tuesday to determine what, if any, additional information is needed to continue the review process, said Gary Lee, director of administration for Erie County Executive Kathy Dahlkemper.

Lee updated members of the Erie County Gaming Revenue Authority board about the state of the community college proposal

during their regular monthly meeting Thursday morning. Erie County government agreed to be the financial sponsor of a community college in June, which the Pennsylvania Department of Education requires of any community college. The special committee sought public input on the proposal during a hearing in October at Blasco Library.

Any additional information supplied to the special committee will be shared with the Department of Education, which will provide a report of its findings to the full Board of Education for review, Lee said. The Board of Education will determine if Erie County meets the three criterion required for a community college: If there is a sufficient population to

support a college; if there is financial backing for a college; and if the area is or is not being adequately served by existing higher education institutions.

"We're still awaiting feedback from the governor's office on whether he's going to put this in the upcoming budget," he said.

See REVIEW, B2

### REVIEW

From Page B1

Lee said Gov. Tom Wolf is expected to submit his budget in February.

Lee, a non-voting member of ECGRA, updated the board because it has been a partner in the project. The county intends to

pay for a portion of a community college by using the gaming revenue that ECGRA is partially responsible for allocating.

"We're looking forward to continuing this process," he said. "We're excited. We know the value it can bring to the region. ... We have a lot of momentum and are hoping to bring it to fruition."

Empower Erie and the Erie Community Foundation are among the other proponents of a community college.

Matthew Rink can be reached at 870-1884 or by email. Follow him on Twitter at [www.Twitter.com/ETNrink](http://www.Twitter.com/ETNrink).

# CITY & REGION

Doug Oathout  
Executive editor  
870-1698  
doug.oathout@timesnews.com

## Decision on land bank awaits

By Matthew Rink  
matthew.rink@timesnews.com

Erie county and city officials agree a land bank would be a useful tool to combat blight and revive neighborhoods. How a land bank

operates and who oversees it has not been determined yet, however.

The city of Erie already has a land bank, but it exists merely on paper. It is not operational.

On the other hand, the

state legislature allocated \$1 million of Erie County's existing gambling revenue for the creation of a land bank. County Executive Kathy Dahlkemper has proposed an ordinance that creates a county land bank

and forms a nine-member board of directors. The board initially would consist of the seven members of Erie County Council, Dahlkemper and the current chairperson of the city's land bank. They would serve

one year or until they can appoint new members to the board. The Erie County Department of Planning would handle day-to-day operations.

See DECISION, B2

### DECISION

From Page B1

Then there's County Councilman Kyle Foust's idea. Foust wants to create a Neighborhood & Infrastructure Revitalization Fund, or NIRF, which would go above and beyond the work of a traditional land bank, he said. It would be overseen by the seven current members of the Erie County Gaming Revenue Authority Board, plus two appointees of the county executive. In fact, county council is considering an ordinance to expand the number of voting members on the ECGRA board to nine. Currently, there are seven voting members and two non-voting members.

Land banks take vacant, blighted and/or tax delinquent properties

and put them back into productive use.

Foust's plan expands the role of a land bank to include aspects of neighborhood redevelopment, historic preservation, main street development and development of parks, trails, green space and recreational fields.

"The administration's proposal makes it part of the bureaucracy of Erie County," Foust said. "The future personnel needs we're going to have are going to have to be funded by the general fund. And I think it is going to fall to a more traditional land bank that just clears land and banks it. It won't turn it over to the degree I want to have reinvestment in the future. Having (County) Council as the board is the last thing we want. We shouldn't have it in the hands of politicians."

Foust said his plan adds "dexterity and

creativity" to prevent blight, help reclaim historical structures that "make our sense of place."

ECGRA, he said, "will be freer to think more creatively" and would lift the burden of operating costs off of county government.

Erie County Council is expected to give the second and final reading to the two proposals during a special meeting set for 5 p.m. Tuesday. Also up for a vote will be an ordinance that would increase the fee for the recording of deeds and mortgages by \$14.25. The fee increase could give the county another \$200,000 annually, based on the 13,000 deeds and mortgages recorded each year. The move was made possible under the state's Act 152, which Gov. Tom Wolf signed into law in November 2016. Act 152 requires the revenue be used to address blight.

Dahlkemper, Foust and Mayor-elect Joe Schember have told the Erie Times-News they don't see any need for the city and county to have separate land banks.

"To me it seems like a waste to have two land banks," Schember said. "It's duplication, probably more staff than is needed when you have two and probably more expense. I'm committed and I think Kathy (Dahlkemper) is as well, to working together for the good of the (community). We serve the same people. Every city resident is a county resident."

"My understanding is that the county land bank couldn't do projects in the city because we already have a land bank," he said, "but our land bank isn't really up and running yet either. I'm open to talking about whether the city's land bank should stay in

place, or should we just let the county handle it."

Schember said he has "a hard time imagining" what the city would lose by dissolving its land bank so the county's land bank could serve the city of Erie.

"I'm certainly willing to look at all of that,"

he said. "I want to work collaboratively with the other governments ... and do what's best for all of us."

Matthew Rink can be reached at 870-1884 or by email. Follow him on Twitter at [www.Twitter.com/ETNrink](http://www.Twitter.com/ETNrink).



**Gaming Revenue Authority charged with running county land bank**

The Erie County Gaming Revenue Authority — not Erie County government — will oversee a county land bank.

Erie County Council voted 4-3 to back a proposal by Councilman Kyle Foust that Foust says will allow the land bank to be more flexible and creative in how blighted, vacant and/or tax delinquent properties are put back to us. Backing Foust's proposal were Jay Breneman, Edward DiMattio Jr. and Andre Horton. Voting against it were Carol Loll, Kathy Patica and Flore Leone.

The same members of council voted 3-4 on County Executive Kathy Dahlkemper's proposal to form a nine-member committee to oversee a land bank and for the Department of Planning to handle day-to-day operations.

The creation of the

land bank, or what will formally be known as the Neighborhood and Infrastructure Revitalization Fund, will be an 18-month pilot project. Council also voted to expand the ECGRA board to nine voting members. The county executive will appoint the two additional members.

State lawmakers in October earmarked \$1 million of Erie County's \$11 million of gaming revenue for the formation of a land bank to counteract blight. The county's gaming revenue is split between county government and ECGRA. It was ECGRA's share of gaming revenue that had been earmarked for a land bank.

Horton said he supported Foust's proposal because he didn't want to create any more "bureaucracy" in county government.

"ECGRA has demonstrated through its previous work that it has the experience to run such a vehicle," he said. "They will provide a more equitable distribution of the funds."

Council also voted unanimously to increase the fee for the recording of deeds and mortgages by \$14.25, a move made possible by a 2016 state law. The funds will be used to address blight and could be allocated to the county land bank.

Foust said he is hopeful that the county land bank will also serve the city of Erie. For that to happen, the city would have to dissolve the land bank it created, but which is not yet operational.

Dahlkemper could not immediately be reached for comment Tuesday night.

Matthew Rink

**Impact Corry pitches railroad property partnership with redevelopment authority**

BY KIM LAUX  
kim@thecorryjournal.com

Impact Corry is looking to collaborate with the Corry Redevelopment Authority on the historic railroad property along Center Street.

Steve Bishop, president of Impact Corry, recently attended a redevelopment authority meeting to ask members if the authority would be interested in purchasing the main railroad

parcel and developing it.

Impact Corry purchased three parcels of railroad property earlier this year for \$25,000. The largest parcel is between Center Street and 1st Avenue, where the former depot building and a brick maintenance building sits. Other parcels include a narrow slice of grass and trees between the tracks and Main Street, and a pie-shaped piece on the east side of Center Street,

between Center and Maple Avenue.

"We wanted to see if the redevelopment authority would be interested in the main parcel," Bishop said. "That's the one with the two buildings on it."

"We thought the authority might be better suited, and have more resources, to benefit the property," he added.

◀ See Railroad, P.2

**Railroad**

(Continued from front page)

Impact Corry originally made the pitch to the redevelopment authority in October, but Bishop was unable to attend the meeting and wanted to follow up with the group's members.

"I wanted to see if you had any questions and I'd like to offer you the opportunity to show you the property and let you see inside the buildings," Bishop said. "I'd also like to ask you what your decision making timeline will be?"

Dave Dearborn, chairman of the authority, said no official decision has been made, and the authority wants more time to think it over.

"We decided to just digest this for now, and it hasn't been very high on our radar at this point," Dearborn said. "As we get into the New Year, we may look into this more seriously. It will be on our agenda forthcoming."

Dearborn added that if the authority was to purchase the property and fix it up, they would ultimately sell it. "If we should buy it and develop it, we'd sell it to somebody," he said. "I know you guys fought to get it in Corry's hands and might not want to see it sold."

Bishop agreed, saying Impact Corry hoped the authority would hold onto the property and maintain it.

"We feel pretty strongly that if it were to go back into private hands, it could fall into disrepair again," Bishop said. "Impact Corry would like to see it stay in public hands."

Bishop added that if the authority would be interested in lending a hand, Impact Corry has about \$30,000 to do some initial cleanup of the property and a master site plan.

"We have \$30,000 to do some initial work and a study," Bishop said. "This would include a master visioning plan, where a public meeting, or survey, would be set up to determine what the public would like to see out of the property."

The \$30,000 is set to come from the Erie County Gaming Revenue Authority and the Arlene H. Smith Charitable Foundation.

Rick Novotny, executive director of the Corry Redevelopment Authority, said he thought it'd be best to hear what the new Corry City Council would like to do with the property if Impact Corry wishes it to remain in public hands.

"I'd like to see what the new administration wants to do," he said. "We can certainly help them look for grants if it's something they're interested in pursuing."

The railroad property was previously owned by Western New York & Pennsylvania Railroad.



# County Council repeals, replaces land bank legislation

**Dahlkemper asks state solicitor if ECGRA is eligible to run land bank**



Dahlkemper Foust

By Matthew Rink  
matthew.rink@timesnews.com

Repeal and replace. Erie County Council repealed one ordinance that expanded the Erie County Gaming Revenue Authority board from seven voting members to nine and another that created a land bank under the guise of this nine-member board.

Then they replaced it with a nearly identical ordinance.

By a 4-3 vote, council created a Neighborhood & Infrastructure Improvement Fund to establish a land bank under ECGRA's current seven-member board. Councilman Kyle Foust proposed the ordinance because he believes ECGRA can be more creative and flexible with how it turns blighted, vacant or tax-delinquent properties back into productive, taxable use.

The vote might not matter. Council members expect County Executive Kathy Dahlkemper to exercise her veto powers on the ordinance. Five votes are required to override a veto, which would mean that Foust would need the cooperation of council's two incoming members, Scott Rastetter and Carl Anderson, as well one member of council who voted against the original ordinance for his proposal to stick. If not, County Council would start over in the process.

In October, state lawmakers allocated \$1 million of the county's current gaming revenue for the creation of a countywide land bank. Erie County's \$11 million of gaming revenue is split between county government and

ECGRA. The \$1 million for the land bank was from ECGRA's share.

Both Dahlkemper and Mayor-elect Joe Schember have said there is no need for both the city and county to operate land banks. The city would need to dissolve its land bank, which only exists on paper, for a county land bank to serve it.

Among Dahlkemper's concerns about Foust's proposal, she said, is that it does not address how the county, through ECGRA, would work with the city on land bank issues. Her proposal included the chairman of the city's land bank on the nine-member county land bank panel.

She has also said that

Foust's proposal violates the county's home-rule charter, which gives her the authority to name appointees to boards and commissions with the advice and consent of council, and because ECGRA has not administered a program the likes of a land bank before.

"We have a call into Harrisburg, to the solicitor down there, to actually confirm if, according to the state laws that were passed, if ECGRA is even eligible to handle those funds," Dahlkemper said Thursday. "Certainly, it seems out of the jurisdiction of their own charter and it may fly in the face of the legislation that was actually passed (by the

state Legislature), both the gaming legislation as well as the land bank legislation. ECGRA might not even be eligible to run the land bank."

Foust did not return calls for comment.

Matthew Rink can be reached at 870-1884 or by email. Follow him on Twitter at [www.Twitter.com/ETNrink](http://www.Twitter.com/ETNrink).

# Council rules might delay county land bank

**Members at odds over how to move forward after veto**

By Matthew Rink  
matthew.rink@timesnews.com

Erie County Council might have to wait six months to create County Executive Kathy Dahlkemper's proposed land bank, council's solicitor Tom Talarico told members Thursday during a finance committee meeting.

Dahlkemper's original land bank proposal was defeated 4-3 in December. The four members who opposed it — Kyle Foust, Andre Horton, Jay Breneman and Edward DiMattio Jr. — instead supported a proposal from Foust to establish a land bank under the Erie County

Gaming Revenue Authority. Dahlkemper vetoed that ordinance this week. Foust does not have enough votes to override that veto.

Dahlkemper this week also made changes to her original proposal and sent it to County Council for consideration.

Here's the catch: Talarico told council via a teleconference that the changes Dahlkemper made to her proposal are too minor for it to be considered a new ordinance.

"Those are not substantial changes at all," Talarico said. "Those are very minor, if not cosmetic changes."

Therefore, unless Foust or Horton brings Dahlkemper's

See COUNCIL, B3

## COUNCIL

From Page B1

proposal forward, the council members who originally supported it would have to wait six months to place it on council's agenda.

"In the absence of that, the law has to stand and unless it is a new law that is introduced," he said. "The County executive has not introduced a new ordinance."

Talarico also said that Erie County's administrative code does not allow council's newest members, Carl Anderson and Scott Rastetter, to bring forward the proposal.

Anderson and Rastetter replaced Breneman and DiMattio, who did not run for re-election.

Dahlkemper originally proposed creating a land bank board that initially would consist of council's seven members, the county executive and the chairman of the city of Erie's land bank, which only exists on paper. Council members would later be replaced by their appointees. The county executive would also have two appointees.

The modified proposal swaps out the chairman of the city's land bank for the city mayor, Joe Schember. It also includes an additional section, which notes that the land bank's initial focus will be on

residential neighborhood real estate with a secondary focus on commercial real estate.

Anderson said he helped work on the proposal. He believes it includes significant changes.

Councilman Fiore Leone raised the possibility of waiving the rules, which would take five votes, so that one of the new members of council could bring forward the proposal.

Foust said in his 14 years on council no issue has divided council more than the land bank. He urged council to use the six months to "have a real discussion" about the land bank. He said both sides rushed their proposals to council for a vote at the

end of 2017 in order to capture the \$1 million of gaming revenue that state lawmakers allocated for the land bank.

"Now what we can do is soberly and calmly discuss the issue," he said.

Dahlkemper said she is exploring all avenues regarding the issue and has asked her solicitor to research the matter. She said the community cannot wait six months.

"That's six months we won't be able to get moving forward on a tool that is really important to fighting blight," she said.

Matthew Rink can be reached at 870-1884 or by email. Follow him on Twitter at [www.Twitter.com/ETNrink](http://www.Twitter.com/ETNrink).





# VIEWPOINT

## OUR VIEW

### County land bank delay unacceptable

**The issue:** Possible land bank delay  
**Our view:** Push forward with issue

**A**t a time when new political leadership has raised hopes of accelerating Erie's and the region's efforts to reverse decades of decline, it is frustrating that a power play abetted by outgoing officeholders could delay a key tool for renewal.

When state lawmakers completed the 2017-18 budget, they designated \$1 million of Erie County's annual gaming revenue to create a county land bank. That money was carved out of the \$5.5 million of gaming revenue that has been administered by the Erie County Gaming Revenue Authority.

In late December, Erie County Council rejected County Executive Kathy Dahlkemper's proposal to create a land bank with a nine-member board. Instead, council approved, 4-3, a proposal by Councilman Kyle Foust to put control of the land bank under ECGRA. Dahlkemper rightly vetoed it.

The problems start with the fact that two of the four votes came from councilmen serving their final days in office — Jay Breneman and Edward DiMatteo Jr. The vote should have been left to their successors.

You might remember also that during the state budget process there was strong legislative interest in disbanding ECGRA, in part because of the scale and nature of its spending on overhead. ECGRA survived, emerging with \$1 million a year less to spend.

Enter Foust and that short-lived County Council majority. Their ploy would have returned oversight of that \$1 million to ECGRA. That is of questionable legality under the budget legislation, violates the county Home Rule Charter's guidelines for appointing boards and commissions, and blatantly flouts legislative intent.

There had been concern that Erie County would lose all or part of its gaming allocation. For County Council members to thumb their noses at the conditions state legislators put on the restored funding seems disrespectful and unwise.

Aside from the legal and political pitfalls, the plan fails the test of logic. The ECGRA board and staff have no expertise in the work of a land bank, and Foust's proposal would give ECGRA the authority to divert money away from the goal of fighting the blight that mars too much of the city and region.

Land bank operations belong where Dahlkemper proposed that they be housed — in the county's Department of Planning. That would match existing expertise with the land bank's new mission.

Dahlkemper revised and resubmitted her original proposal to the newly seated council. Now council solicitor Thomas Talarico has told its members that under county rules they would have to wait six months to take up the issue again because Dahlkemper's revisions weren't extensive enough to make it a new ordinance.

That's intolerable. We urge Dahlkemper to follow through on her vow to explore every available avenue to get things moving promptly.

Wednesday, January 10, 2018 | Erie Times-News | GoErie.com

### Foust questions ECGRA moves

**Council chairman: Board expansion, appointment amount to 'political mischief'**

By Matthew Rink  
matt@ink.com

The board that oversees a share of the Erie County's gaming revenue will be expanding.

County Council on Tuesday voted to approve County Executive Kathy Dahlkemper's appointment of Kathy Wyrosdick, the county's current planning director, and local attorney Lisa Smith Presta to the Erie County Gaming Revenue Authority board.

Wyrosdick will leave her county position this month to serve as the city of Erie's planning director under new Mayor Joe Schember. The addition of Wyrosdick and Smith Presta gives the ECGRA board nine voting members, rather than seven. It also gives the current all-male board more diversity.

Council had voted for the expansion of the ECGRA board in December, but later repealed that vote in a separate ordinance when member Andre Horton said he mistakenly voted in favor of the expansion. Dahlkemper then vetoed the ordinance to repeal. On Tuesday council sustained her veto, paving the way for the board's expansion.

ECGRA, an independent

board made up of council appointees, has overseen about \$5.5 million of annual revenue from the Presque Isle Downs & Casino, distributing it to nonprofit agencies and to economic development initiatives.

Executive Director Perry Wood and the ECGRA board came under fire last year for operating expenses that some local lawmakers said were excessive. Those expenses included a monthly retainer for a firm hired to lobby state legislators as well as funds for Wood to obtain a doctoral degree.

State lawmakers even entertained a proposal to de-fund ECGRA last year.

County Council chairman Kyle Foust backed both of Dahlkemper's appointees Tuesday. However, he questioned the move to expand ECGRA.

"There is a movement afoot, in my opinion, to remove the executive director," he said. "And even more importantly than that is to make that authority come to heel of County Council, to carry out the political wishes of County Council. Boards and authorities are set up as a firewall from the political elected officials, to make sure they can do their business and not have to be unduly pressured by elected officials to fulfill whatever their electoral needs may be."

Foust said his comments also apply to a proposal to

give the county executive two appointees to the Erie County Industrial Development Authority by expanding its board.

Foust, who previously proposed forming a land bank under ECGRA, said some of the actions being taken by council amount to "political mischief."

Councilman Flore Leone said he pushed for the board expansions because he believes Dahlkemper needs to have "some say" on those boards.

In addition to the appointment of Wyrosdick and Smith Presta, Council also voted 5-1 to appoint Anthony Logue to the ECGRA board. In order to make the appointment, council had to vote to waive administrative code residency rules that apply to ECGRA appointees. Councilman Carl Anderson appointed Logue, a former ECGRA board member, despite the fact Logue does not reside in Anderson's council district.

Anderson noted that Logue has a business in his district and that he has the utmost for Logue for his commitment to the community, including through volunteer work. He also responded to objections raised by Foust, the lone vote against Logue.

"It really makes me wonder what the agenda is that is being pushed for," Anderson said. "I find Tony Logue to be a gentleman of fair and equitable

nature."

Logue will replace Dave Yaple on the ECGRA board. Anderson's predecessor, Jay Breneman, had unsuccessfully pushed for a reappointment of Yaple before leaving office.

Dahlkemper did not return calls for comment Tuesday.

In other business, council gave first reading to a third proposal from Dahlkemper to form a county land bank. The proposal differs from two previous versions in that it does not make County Council members the initial board members of the land bank. Instead, they would appoint the land bank's boards upon its formation. Dahlkemper would appoint the other two members.

Council's solicitor Tom Talarico said the changes are significant enough for the ordinance to be considered new. Therefore, it is not subject to a council rule requiring a six-month waiting period for reconsideration. Last week, Talarico said Dahlkemper's second land bank proposal was too similar to the first and that to avoid the six-month rule only a member of council who initially voted against could bring it forward for a vote.

Matthew Rink can be reached at 870-1884 or by email. Follow him on Twitter at [www.twitter.com/ETNrink](https://www.twitter.com/ETNrink).



## OTHER VIEW

## Erie County officials maneuver over Gaming Revenue Authority



Pat Howard

Even as Mayor Joe Schember's infant administration launches a hopeful political and operational reset at City Hall, a parallel transition at the Erie County Courthouse already is generating political intrigue.

The focus of that action appears to be the Erie County Gaming Revenue Authority, whose practices and very existence have become polarizing in recent months. The authority survived a death threat during the state budget process, but clearly has not become the center of a struggle within county government.

Public turbulence for the authority and its executive director, Perry Wood, started with light being shined on its overhead expenses. The spending targeted included thousands of dollars to pay Wood's tuition as he pursued a doctoral degree.

The flap put an end to public funding of Wood's

education. And ECGRA's board last summer seemed to validate at least some of the criticism of its overall spending by cutting almost \$180,000 in expenses, or about 28 percent of its budget.

That played out amid uncertainty over whether Erie County would retain \$11 million in annual gambling revenue from Presque Isle Downs & Casino as a result of a court ruling. Since the casino's inception, ECGRA had distributed half of that money.

As state legislators scrambled to make casino host communities whole during last year's protracted budget negotiations, it became clear there was an appetite among the Erie region's state House delegation to deep-six the authority and turn that cash over to county government's elected officials. Largely through the efforts of state Sen. Dan Laughlin, ECGRA lived through it, albeit with its wings clipped.

In addition to imposing auditing and transparency requirements on ECGRA, the final budget legislation stripped \$1 million of its annual funding. That money was redirected to the county to establish and operate a

land bank to fight blight.

Fast-forward to late December, when the lame-duck Erie County Council voted 4-3 for a resolution advanced by Chairman Kyle Foust to create the land bank under the auspices of, you guessed it, ECGRA, complete with some room for mission creep. That not only raised questions of legality on a couple of fronts, it also amounted to raising a middle finger to state legislators.

The move didn't stand because County Executive Kathy Dahlkemper vetoed it. Two backers of the land bank switcheroo, Jay Breneman and Edward DiMattio Jr., left council at the start of the year.

Dahlkemper also vetoed a council vote rescinding its earlier approval of expanding ECGRA's board from seven voting members to nine. That set the stage for another round of maneuvering that played out at County Council's meeting on Tuesday night.

Council approved Dahlkemper's appointments to those two new ECGRA board seats, which Councilman Fiore Leone said gives the county executive "some say" on that board. Perhaps more telling than Dahlkemper's

picks — outgoing county Planning Director Kathy Wyrosdick and lawyer Lisa Smith Presta — was council's approval of a new tenant for one of the existing ECGRA seats.

Council voted 5-1, with Foust opposed, to appoint lawyer Tony Logue, a former ECGRA board member, to replace David Yaple. Breneman, a staunch ECGRA supporter, pushed unsuccessfully before leaving office to get council to reappoint Yaple.

The appointment of Logue is interesting because of who he is, how it was done, and who did it. Logue was put forth by Breneman's successor, newly elected Democratic Councilman Carl Anderson.

Logue is a lawyer, former County Council solicitor and overall political operator. When I hear his name, I think back to 2005 when he was giving the Erie County Election Board legal advice on a residency challenge to a candidate in the Democratic mayoral primary at the same time Logue was serving on the campaign committee for one of that candidate's opponents, then-Erie City Councilman Joe Sinnott.

Council had to skirt the county's rules to approve

Logue because he doesn't live in Anderson's council district as required. Foust objected to the appointment on that basis.

The council chairman said he sees "political mischief" in Tuesday night's developments. He also believes there's "a movement afoot" to broom Wood as ECGRA's chief, which seems plausible given recent history.

Foust said what's happening is part of a scheme to bend ECGRA and its board to county officials' will. That, too, hardly seems far-fetched.

Anderson spoke highly of Logue, though one of the councilman's first acts in office effectively leaves his constituents without representation on ECGRA's board. And he questioned Foust's motives for opposing him.

"It really makes me wonder what the agenda is that is being pushed for," Anderson said.

Join the club. And my curiosity isn't limited to where Foust is coming from.

Pat Howard can be reached at 870-1721. Send email to [pat.howard@timesnews.com](mailto:pat.howard@timesnews.com). Follow him on Twitter at [www.twitter.com/ETNHoward](https://twitter.com/www.twitter.com/ETNHoward).



**RESOLUTION NUMBER 1, 2018**

**Resolution to enter into agreements with nine (9) applicants to the Mission Main Street Grant Program**

Whereas, the Regional Assets Committee recommended to the Board of Directors and subsequently did pass a set of guidelines, an online application, match requirements, and eligibility requirements to provide funding support for Erie County's main streets; and

Whereas, there were nine (9) applicants for funding, and the Board of Directors affirms that nine (9) applicants have met the funding eligibility; and

Whereas, the nine (9) Mission Main Street applicants are identified as Borough of Edinboro, Borough of Girard, Borough of Union City, Downtown North East, Inc., Erie Downtown Partnership, Impact Corry, Preservation Erie, Sisters of St. Joseph Neighborhood Network, and Union City Pride; and

Whereas, the eligible applicants are awarded grants totaling \$130,000 to the extent outlined in the attached Exhibit "A";

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law, and the Erie County Gaming Revenue Authority Bylaws, enters into agreements with nine (9) Erie County Mission Main Street applicants so they may flourish, create an economic impact on the region through tourism, and continue to enrich the quality of place we all call home: Erie County, Pennsylvania.

On the motion of \_\_\_\_\_, seconded by \_\_\_\_\_.

This resolution was passed on the 18<sup>th</sup> day of January, 2018 by a vote of \_\_\_\_ - \_\_\_\_.

ERIE COUNTY GAMING REVENUE AUTHORITY

-----  
Chairman  
Erie County Gaming Revenue Authority

January 18, 2018

ATTEST:

\_\_\_\_\_  
Secretary  
ECGRA





## Mission Main Street 2017-2018

A.L.*	Organization	Project	Contact	Email	Amount Requested	Amount Awarded	C/O**
	Borough of Edinboro	Downtown Business Façade Improvements	Kevin Opplle	<a href="mailto:kopple@edinboro.net">kopple@edinboro.net</a>	\$15,000.00	\$15,000.00	
	Borough of Girard	Downtown Girard Façade Grant Programs & Improvements	Rob Stubenbort	<a href="mailto:rsrubenbort@girardboroughpa.us">rsrubenbort@girardboroughpa.us</a>	\$15,000.00	\$15,000.00	
	Borough of Union City	Downtown Union City Façade Grant Program	Cindy Wells	<a href="mailto:secretary@UCBorough.us">secretary@UCBorough.us</a>	\$15,000.00	\$15,000.00	
	Downtown North East, Inc.	Downtown Façade Program - Round 4	Charlene Kerr	<a href="mailto:irp44@reagan.com">irp44@reagan.com</a>	\$15,000.00	\$15,000.00	
	Erie Downtown Partnership	Downtown Erie Façade Grant Program - Round 5	Christina Katen	<a href="mailto:christina.katen@eridowntown.com">christina.katen@eridowntown.com</a>	\$15,000.00	\$15,000.00	
	Impact Corry	Tree planting continuing Downtown Master Greenway Plan; trail-rail signage	Steven Bishop	<a href="mailto:president@impactcorry.com">president@impactcorry.com</a>	\$15,000.00	\$15,000.00	
	Lawrence Park Township	Downtown Lawrence Park Façade Grant Program	Shelly Messina	<a href="mailto:smessina@lawrenceparktwp.org">smessina@lawrenceparktwp.org</a>	\$15,000.00	\$0.00***	
	Preservation Erie	County-Wide Façade Improvement Grant Program	Melinda Meyer	<a href="mailto:info@preservationerie.org">info@preservationerie.org</a>	\$15,000.00	\$15,000.00	
	Sisters of St. Joseph Neighborhood Network	Planning for Continued Progress on Federal Hill	Gretchen Durney	<a href="mailto:gdurney@ssiinn.org">gdurney@ssiinn.org</a>	\$10,000.00	\$10,000.00	
	Union City Pride, Inc.	Union City Mission Main Street 2018	Tara Luneman	<a href="mailto:tluneman@ucasd.org">tluneman@ucasd.org</a>	\$15,000.00	\$15,000.00	
	<b>Total Requested</b>				\$145,000.00		
	<b>Total Rewarded</b>					\$130,000.00	

\*Agreement Letters Due: January 25, 2018

\*\*Close-Out Reports Due: January 31, 2019

\*\*\*Not recommended for funding due to incomplete paperwork





**RESOLUTION NUMBER 2, 2018**

**Resolution to Adopt the 2018 ECGRA Special Events Guidelines  
for Events Taking Place Between 1/1/18 and 12/31/18**

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law and the Erie County Gaming Revenue Authority Bylaws, resolves to adopt guidelines and an application for special events taking place in Erie County, Pennsylvania that add to the region economically, culturally and create a sense of civic pride. Organizations that are eligible to apply will follow the guidelines and application outlined in the attached Exhibit "A".

On the motion of \_\_\_\_\_, seconded by \_\_\_\_\_.

This resolution was passed on 18<sup>th</sup> day of January, 2018 by a vote of \_\_\_\_ - \_\_\_\_.

**ERIE COUNTY GAMING REVENUE AUTHORITY**

-----  
Chairman, Erie County Gaming Revenue Authority

January 18, 2018

ATTEST:

\_\_\_\_\_  
Secretary, ECGRA





# Special Events Grants

Grant Guidelines | January 2018



**IMPACT**  
QUALITY  
OF PLACE

## Section I. Introduction & Purpose

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### About ECGRA

An impact investor, ECGRA's mission is to elevate Erie County by galvanizing nonprofits and small business toward economic and community development. Since February 2008, ECGRA has invested more than \$43 million in Erie County.

The Erie County Gaming Revenue Authority was incorporated in February 2008 in the Commonwealth of Pennsylvania for the purpose of creating and administering a grantmaking process for gaming funds that come from the Pennsylvania Department of Revenue. Our mission is to elevate Erie County by galvanizing nonprofits and small business toward economic and community development.

### Purpose of the Funding

*A maximum of 5% of event(s) budget*

Special events promote a sense of community and inclusiveness, and often generate an influx of dollars from outside Erie County resulting in local economic growth and improved quality of place for Erie residents. They increase our ability to attract and retain a skilled workforce, spur investments from the private sector, stabilize land and housing prices, and increase civic pride. As part of a strategy to strengthen the economy, ECGRA Special Events Grants fund up to 5% of the cost of events that take place within Erie County, are open to the general public, and promote the region economically and culturally.

### Impact Area: Quality of Place



**IMPACT**  
QUALITY  
OF PLACE

To promote well-being, foster civic pride, drive tourism, and attract, retain, and mobilize creative talent and innovative businesses through cultural, heritage, service, and recreational organizations and projects.

## Section II. Eligibility

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### Eligibility Criteria

- 🌳 Applicant is an IRS-designated 501c3, a municipal authority, or a municipality
- 🌳 Applicant's headquarters and event are located and take place in Erie County
- 🌳 Applicant is in good standing with the IRS and state and local taxing bodies
- 🌳 Applicant is in good standing with ECGRA's reporting requirements to date
- 🌳 Applicant's event is open to the general public

### Ineligible Organizations

- 🌳 An airport or transportation facility
- 🌳 A healthcare or long-term care facility
- 🌳 A public safety organization or facility, including volunteer fire departments
- 🌳 An institution that predominantly provides primary or secondary education/training
- 🌳 Any organization that was part of the settlement agreement with ECGRA, entered into 12/13/10

### Eligible Uses of Funds

- 🌳 Marketing and promotion
- 🌳 Facility expense
- 🌳 Event Insurance
- 🌳 Equipment and supplies
- 🌳 Contracted and professional services

### Ineligible Uses of Funds

- 🌳 Personnel
- 🌳 Advocacy
- 🌳 Conference attendance
- 🌳 Construction
- 🌳 Debt service
- 🌳 Golf/sports tournaments
- 🌳 Memberships/subscriptions
- 🌳 Research
- 🌳 Travel
- 🌳 Walks

### Section III. Budget Form & Cash Match

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Each application shall be completed in its entirety in order to be eligible. It will also demonstrate the following in the form of a budget:

- 🌱 Requested amount from ECGRA (a maximum of 5% of the event(s) budget)
- 🌱 **The maximum grant available under the Special Events Grant Program is \$20,000.**
- 🌱 Your agency contribution in the form of cash (do not list in-kind)
- 🌱 Other agency or funder contribution – include source; cash only
- 🌱 Total event cost – cash only
- 🌱 Existence of an endowment does not count toward match. Fundraising for a previous year's event does not count toward match.

The following are generally considered cash-match contributions:

- 🌱 Cash contributed by your organization
- 🌱 Equipment or supplies to be purchased by your organization for event activities
- 🌱 Paying for an event brochure and/or its dissemination
- 🌱 Grants from other government agencies or foundations (not gaming funds)

The following are generally considered in-kind contributions:

- 🌱 Personnel time given to the project
- 🌱 Person on loan from another organization
- 🌱 Use of existing equipment or supplies
- 🌱 Use of existing laboratory equipment or facilities
- 🌱 Waived or unrecovered indirect cost amount
- 🌱 Office space

## Section IV. Approval Process & Terms

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### Application Assistance

Application for ECGRA Special Events Grants shall be completed online at [bitly.com/ECGRAgrants](https://bitly.com/ECGRAgrants).

Program inquiries should be directed to:

Tom Maggio  
ECGRA Grants Manager  
(814) 897-2694  
[tmaggio@ecgra.org](mailto:tmaggio@ecgra.org)

### Pre-approval Process

**Receipt:** Upon submission of the application and required supporting material, ECGRA staff, working with the board's review committee, will determine eligibility.

**Review:** The review committee will evaluate the application and determine if it meets the required parameters outlined by the board.

**Approval:** ECGRA's board of directors will receive funding recommendations from the review committee.

**Notification:** ECGRA will notify all applicants via email.

### Post-approval Process

Following approval by the ECGRA board of directors, the executive director will issue a letter of agreement to the grantee, which must be signed by an officer of the organization and returned within 30 days of the date of said letter. The agreement may detail additional requirements with which the grantee must comply, including but not limited to: project audit, financial grant closeout report, maintenance of records, public relations, and any other information the board or staff deem relevant.

The grant contract agreement and any subsequent amendments will not be executed until all of the following have been resolved to the satisfaction of the executive director:

- 🌳 The grantee must be in compliance with ECGRA's policies on audits relative to the submission of closeout reports on any previous contracts with ECGRA, regardless of the program or funding source.
- 🌳 The grantee must provide all supplemental documentation requested by ECGRA.
- 🌳 The grantee must be in compliance with IRS reporting standards.
- 🌳 The grantee must be current in payment of all federal, state, and local taxes unless it has entered into an agreement satisfactory to the respective taxing authority and is fully in compliance with the terms thereof.
- 🌳 The grantee must not discriminate against any employee or against any applicant for employment because of race, religion, color, handicap, national origin, age, or sex.

After the grant agreement has been fully executed and the proper documentation provided to ECGRA, the payment to the grantee will be made by an electronic funds transfer or by check.

ECGRA will monitor the activities of the applicant and the grant contract agreement to ensure that the grantee fulfills the conditions of the grant. This may include a site visit or random audit of income and expenses. Upon request and as required by the agreement, the grantee must furnish ECGRA with all data, reports, contracts, documents, and other information relevant to the activities of the applicant.

### Contract Terms

- 📌 Grant contracts for Special Events Grants funding shall be for a period of 12 months, retroactive to January 1, 2018.
- 📌 One (1) option to extend the terms of the contract for a period of six (6) months may be granted by ECGRA. Detailed, written justification for the contract extension shall be submitted to ECGRA for review and consideration.
- 📌 If the funds allocated to the applicant are not expended on or before the expiration of the grant contract, including the extension period, the unused portion of funds shall be returned to ECGRA.
- 📌 In the event of an overestimated budget (upon which the 5% grant award was based), the excess grant portion shall be returned to ECGRA no later than April 30th of the following year.

### Closeout Requirements

- 📌 All recipients of funds are required to submit an online closeout report at [bitly.com/ECGRAgrants](https://bitly.com/ECGRAgrants) quantifying the progress toward accomplishing approved deliverables.
- 📌 Closeout reports are due no later than February 1st of the following year.
- 📌 All grant recipients will be required to submit financial documentation as part of the online closeout report.
- 📌 In the event of an overestimated budget (upon which the 5% grant award was based), the excess grant amount must be returned to ECGRA no later than February 1st of the following year.
- 📌 **Non-compliance** with these requirements may prevent the grantee from obtaining funding or payment from any ECGRA grant program and/or funding from ECGRA's programmatic partners.
- 📌 If it is determined that the grantee provided any material misrepresentations or that funds were used for activities not permitted under the terms of the grant contract agreement, the grant contract agreement will be considered in default and immediate repayment will be demanded. In addition, the matter may be referred to the appropriate authorities for investigation.

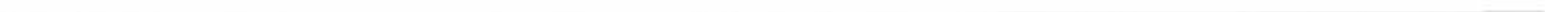


## Section V. 2018 Grant Schedule

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- 📅 Thursday, January 18, 2018 – ECGRA releases the Special Events Grant Application and Guidelines and posts to [bitly.com/ECGRAgrants](https://bitly.com/ECGRAgrants).
- 📅 Wednesday, February 28, 2018 – Applications must be submitted by midnight.
- 📅 Thursday, March 15, 2018 – ECGRA’s board of directors will make the final review and approve funding recommendations.
- 📅 Thursday, March 15, 2018 – Grant reception. Location to be announced.
- 📅 Friday, April 6, 2018, last day to submit signed agreement letter online.
- 📅 Friday, February 1, 2019, last day to submit a closeout report online at [bitly.com/ECGRAgrants](https://bitly.com/ECGRAgrants).

*Revised January 9, 2017*



**RESOLUTION NUMBER 3, 2018**

**Resolution to Adopt the Pilot Project Grant Guidelines**

Whereas, ECGRA's mission of economic and community development recognizes the importance of supporting collaborative citizen groups working together in a public-private partnership to address areas of focus in the strategic plan;

Whereas, ECGRA believes, as a good steward of the Gaming Funds, that it is in the best interest of the citizens of Erie County to pilot an unproven concept, to learn from the pilot program, refine it, and deliberate on its merits before offering the funding source throughout Erie County or benefit a countywide concept;

Whereas, eligible organizations may be supported at a later date if deemed successful by a pilot project;

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law and the Erie County Gaming Revenue Authority Bylaws, resolves to adopt the Pilot Project Grant Guidelines to the extent outlined in this document and attachments.

On the motion of \_\_\_\_\_, seconded by \_\_\_\_\_.

This resolution was passed on the 18<sup>th</sup> day of January 2018 by a vote of \_\_\_\_ - \_\_\_\_.

**ERIE COUNTY GAMING REVENUE AUTHORITY**

-----  
Chairman  
Erie County Gaming Revenue Authority  
January 18, 2018

ATTEST:

\_\_\_\_\_  
Secretary  
ECGRA





# Pilot Project Grants

Grant Guidelines | January 2018

## Section I. Introduction

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### About ECGRA

An impact investor, ECGRA's mission is to elevate Erie County by galvanizing nonprofits, local government, and small business toward economic and community development. Since February 2008, ECGRA has invested more than \$46 million in Erie County.

The Erie County Gaming Revenue Authority was incorporated in February 2008 in the Commonwealth of Pennsylvania for the purpose of creating and administering a grantmaking process for gaming funds that come from the Pennsylvania Department of Revenue.

### Purpose of the Funding

Pilot Project Grants are designed to explore programs, concepts, and potential solutions which address documented problems and deficiencies within the Erie County community. Pilots are funded when they fall outside traditional grant programs and existing ECGRA grant programs. In addition, pilot projects will be funded when the ECGRA staff and board deem the idea worthy of a trial period to establish long-term feasibility, to attract additional funding, to refine a program, and to fulfill a need within Erie County. Pilots must fall within the following five impact areas: **Municipalities, Youth & Education, Quality of Place, Small Business Development, and Neighborhoods & Communities.**

Pilot Project applicants are encouraged to find creative and cooperative ways to operate in the most effective and cost-efficient manner possible. Pilot Project Grants will provide vital matching funds to encourage leveraging other funding sources.

**Award limits are at the discretion of the ECGRA board.**

## Section II. Eligibility

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### Eligibility Criteria for Primary Applicant

- 🌳 An IRS-designated 501(c)(3), a municipal authority, council of governments, an incorporated intergovernmental group, or a school district
- 🌳 Headquartered in Erie County
- 🌳 In good standing with the IRS, state, and local taxing bodies
- 🌳 In good standing with ECGRA's reporting requirements to date

### Ineligible Primary Organizations

- 🌳 A library
- 🌳 A local government
- 🌳 A state or federal park
- 🌳 An airport or transportation facility
- 🌳 A healthcare or long-term care facility
- 🌳 A state or federally owned facility or agency
- 🌳 A public safety organization or facility, including volunteer fire departments
- 🌳 Any organization that was part of the settlement agreement with ECGRA, entered into 12/13/10

### Eligible Uses of Funds

- 🌳 Personnel
- 🌳 Marketing
- 🌳 Construction – see **Appendix B for policy on prevailing wage**
- 🌳 Facility expense
- 🌳 Equipment & supplies
- 🌳 Professional consultants
- 🌳 Contracted services
- 🌳 Outcomes measurement and impact tracking

### Ineligible Uses of Funds

- 🌳 Debt service
- 🌳 Conference attendance
- 🌳 Memberships/subscriptions
- 🌳 Acquisition of real estate
- 🌳 Traffic or congestion studies
- 🌳 Road or bridge construction or repair
- 🌳 Water, sewer, storm water, and other utility infrastructure

### **Section III. Budget Form & Cash Match**

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Each application shall be completed in its entirety in order to be eligible. It will also demonstrate the following in the form of a budget:

- 🌳 Requested amount from ECGRA
- 🌳 Your contribution in the form of cash (do not list in-kind)
- 🌳 Other agency or funder contributions – include source; cash only
- 🌳 Total project cost – cash only
- 🌳 A 1:1 cash match. Existence of an endowment does not count toward the match

The following are generally considered cash-match contributions:

- 🌳 Cash contributed by your organization
- 🌳 Equipment or supplies to be purchased via your collaboration for project activities
- 🌳 Personnel to be hired by the organization(s) to help with the project, who will not be hired if the grant is not funded
- 🌳 Paying for a project brochure and/or its dissemination
- 🌳 Grants from other government agencies or foundations (except gaming funds; gaming funds from other sources cannot be used toward match)

The following are generally considered in-kind contributions:

- 🌳 Personnel time given to the project
- 🌳 A person on loan from another organization
- 🌳 Use of existing equipment or supplies
- 🌳 Use of existing laboratory equipment or facilities
- 🌳 Waived or unrecovered indirect cost amount
- 🌳 Office space



## Section IV. Approval Process & Terms

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### Application Assistance

Application for ECGRA Pilot Project Grants shall be completed online at [bit.ly/ECGRAGrants](http://bit.ly/ECGRAGrants), in accordance with these guidelines, after the staff has reviewed a letter of interest and requested a full proposal.

Program Inquiries should be directed to:

Tom Maggio  
ECGRA Grants Manager  
(814) 897-2694  
[tmaggio@ECGRA.org](mailto:tmaggio@ECGRA.org)

### Pre-approval Process

**Receipt:** Upon submission of the full proposal and required supporting material, the staff, working with the ECGRA board of directors' review committee, will determine eligibility.

**Review:** The review committee will evaluate the proposal and determine if it meets the required parameters outlined by the board.

**Approval:** ECGRA's board of directors will receive funding recommendations from the review committee.

**Notification:** ECGRA will notify all applicants via email.

### Post-approval Process

Following approval by the ECGRA board of directors, the executive director will issue a letter of agreement to the grantee, which must be signed by an officer of the organization and returned within 30 days of the date of said letter. The agreement may detail additional requirements with which the grantee must comply, including but not limited to: project audit, financial grant closeout report, maintenance of records, public relations, and any other information the board or staff deem relevant.

The grant contract agreement and any subsequent amendments will not be executed until all of the following have been resolved to the satisfaction of the executive director:

- 🌳 The grantee must be in compliance with ECGRA's policies on audits relative to the submission of closeout reports on any previous contracts with ECGRA, regardless of the program or funding source.
- 🌳 The grantee must provide all supplemental documentation requested by ECGRA.
- 🌳 The grantee must be in compliance with IRS reporting standards.
- 🌳 The grantee must be current in payment of all federal, state, and local taxes unless it has entered into an agreement satisfactory to the respective taxing authority and is fully in compliance with the terms thereof.

- 🌱 The grantee must not discriminate against any employee or against any applicant for employment because of race, religion, color, handicap, national origin, age, or sex.

After the grant agreement has been fully executed and the proper documentation provided to ECGRA, the payment to the grantee will be made by check.

ECGRA will monitor the activities of the applicant and the grant contract agreement to ensure that the grantee fulfills the conditions of the grant. This may include a site visit or random audit of income and expenses. Upon request and as required by the agreement, the grantee must furnish ECGRA with all data, reports, contracts, documents, and other information relevant to the activities of the applicant.

### Recognition

Grantees will abide by the co-branding agreement and recognize funding support by ECGRA in printed materials, press conferences, published items, etc.

### Contract Terms

- 🌱 Grant contracts for Pilot Project Grants funding shall be for a period of 12 months.
- 🌱 One (1) option to extend the terms of the contract for a period of six (6) months may be granted by ECGRA. Detailed, written justification for the contract extension shall be submitted to ECGRA for review and consideration.
- 🌱 If the funds allocated to the applicant are not expended on or before the expiration of the grant contract, including the extension period, the unused portion of funds shall be returned to ECGRA.

### Closeout Requirements

- 🌱 All recipients of funds are required to submit an online closeout report at [bit.ly/ECGRAgrants](http://bit.ly/ECGRAgrants) quantifying the progress toward accomplishing approved deliverables.
- 🌱 Closeout reports are due no later than 30 days after the contract end date.
- 🌱 All grant recipients will be required to submit financial documentation as part of the online closeout report.
- 🌱 **Non-compliance** with these requirements may prevent the grantee from obtaining funding or payment from any ECGRA grant program and/or funding from ECGRA's programmatic partners.
- 🌱 If it is determined that the grantee provided any material misrepresentations or that funds were used for activities not permitted under the terms of the grant contract agreement, the grant contract agreement will be considered in default and immediate repayment will be demanded. In addition, the matter may be referred to the appropriate authorities for investigation.
- 🌱 ECGRA reserves the right to conduct a project audit up to two years after the contract end date.

## **Section V. 2016 Pilot Project Grant LOI and Proposal Process**

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1. The executive director will initiate the process by requesting a letter of interest from the entity.
2. The letter of interest, completed through the ECGRA online grant system, will contain the following information:
  - Name of organization
  - Type of organization
  - Brief description of organization
  - Brief program description
  - Justification of program
  - Total program budget
  - Amount of grant request
3. The staff will review the request for suitability, feasibility, conformity with ECGRA's strategic plan, and the ability of the project to be completed within a 12-month period.
4. If the staff, with board interaction, feels the proposed project has merit, ECGRA will request a full proposal from the applicant. (The ECGRA board reserves the right to invite the applicant to present at a board meeting prior to requesting a full proposal.)
5. The applicant will submit a full proposal (see Appendix A) online at [bit.ly/ECGRAgrants](http://bit.ly/ECGRAgrants) and will include all requested supporting documentation for staff review, committee review, and full board review.
6. The applicant will be invited to make a presentation to the board at a regularly scheduled monthly meeting.
7. The board will vote to fund or deny the project.

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## Appendix A – Sample Questions: Pilot Project Grant Proposal

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- 🌳 Brief project summary
- 🌳 Goals (broad) and objectives (specific) of the project
- 🌳 Project Narrative
- 🌳 Description of why the pilot is important and necessary (short term and long term), including documentation of the problems, surveys, and/or research.
- 🌳 Do you anticipate other funding sources? Please explain.
- 🌳 Description of who will benefit and how.
- 🌳 Description of the people to be served or targeted (demographics information).
- 🌳 Project budget:
  - Total project cost
  - Total grant request
  - Detailed project budget (separate form)
  - Description of match (please note that ECGRA funding requires a 1:1 cash match)
- 🌳 Is there a long-term plan to continue the project?
- 🌳 Describe project partners and how they will be involved.
- 🌳 Provide evidence of support for the project (letters of support, cooperation, collaboration, memoranda of understanding)
- 🌳 Description of qualifications and experience of the project administrators and project leaders
- 🌳 Describe your ability to complete the project within the allotted time.
- 🌳 Timeline with key milestones (1-year schedule)
- 🌳 Description of how you will analyze the outcomes and gauge success of the project.

## **Appendix B – Prevailing Wage Act**

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### **Summary of Applicable Provisions of the**

### **PREVAILING WAGE ACT**

43 P.S. §§ 165-1 et seq

34 Pa. Code §§ 9.101 et seq

1. The Prevailing Wage Act (the "Act"), 43 P.S. §§ 165-1 et seq., and the various laws and regulations governing the Act apply to Public Works projects funded by the Erie County Gaming Revenue Authority ("ECGRA"). A Public Work is defined as including construction, reconstruction, demolition, alteration and/or repair work other than maintenance work, done under contract and paid for in whole or in part out of the funds of a public body where the estimated costs of the entire project exceed \$100,000.

2. ECGRA fund recipients shall require their contractor, if any, and contractors shall agree to require their subcontractors, to comply with the Act and the associated laws and regulations issued pursuant thereto.

3. Wage rates paid workmen employed in the Work shall not be less than the rates determined in the applicable wage rate determination by the Secretary of Labor and Industry for the Commonwealth of Pennsylvania and no workmen may be employed in the Work except in accordance with the classifications in Secretary's determination.

4. The recipient of ECGRA funds shall be required to obtain the aforementioned public wage minimum rate determination prior to drafting project specifications or engaging in a contract with a contractor on a Public Work project.

5. Workmen employed or working in the Work shall be paid unconditionally, regardless of whether a contractual relationship exists or the nature of the contractual relationship. Payments shall be at least once a week and be the full amounts due at the time of payment, computed at the rates applicable to the time worked in the appropriate classification, without deduction or rebate, on any account, either directly or indirectly, except authorized deductions.

6. The contractor and each subcontractor shall post, for the entire period of construction, the wage determination decisions of the Secretary, including the effective date of changes thereof, in a prominent and easily accessible place or places at the site of the Work and at the places used by them to pay workmen their wages. The posted notice of wage rates shall comply with the requirements of the Pennsylvania Code, Title 34.

7. The contractor and subcontractor shall keep an accurate record showing the name, craft or classification, number of hours worked per day and the actual hourly rate of wage paid, including employee benefits, to each workman employed by him in connection with the Public Work. The record shall include deductions from each workman. The record shall be preserved for two (2) years from the date of payment and shall be open at reasonable hours to

the inspection of ECGRA and to the Secretary of the Department of Labor and Industry or his authorized representatives.

8. Apprentices shall be limited to the numbers in accordance with a bona fide apprenticeship program registered with and approved by The Pennsylvania Apprenticeship and Training Council and only apprentices whose training and employment are in full compliance with the Apprenticeship and Training Act (43 P.S. §§ 90.1 – 90.10), as approved July 14, 1961, and the regulations issued thereto, shall be employed on the Public Work project. A workman using the tools of a craft who does not qualify as an apprentice shall be paid the rate predetermined for journeymen in that particular craft or classification.

9. Payment of compensation to workmen for work performed on a Public Work in a lump sum basis, or a piece work system, or a price certain for the completion of a certain amount of work, or the production of a certain result shall be deemed a violation of the Act and associated regulations, regardless of the resulting average hourly wage.

10. Each contractor and subcontractor shall file a statement each week and a final statement at the conclusion of the work with the recipient of ECGRA funds, under oath and in a form satisfactory to the Secretary of the Department of Labor and Industry, certifying that workmen have been paid wages pursuant to the contract and the Act, or if wages remain unpaid, to set forth the amount of wages due and owing to each workman respectively.

11. The provisions of the Act, and its associated regulations shall be incorporated by reference in each contract.

*This document is provided solely for informational purposes only and is not for the purpose of providing legal advice. You should contact your attorney to obtain advice with respect to compliance with the Prevailing Wage Act. Use of this document does not create an attorney-client relationship between the user and legal counsel to ECGRA.*