

MEMORANDUM

TO: Perry Wood, Board Secretary, Erie County Gaming Revenue Authority

FROM: Mark B. Louis, ECGRA Board Director

DATE: August 20, 2026

RE: Conflict of Interest Disclosure

On this date, the Strategic Planning Committee of the Erie County Gaming Revenue Authority is scheduled to discuss funding requests submitted by BUILD LLC in connection with the Mission Main Street Program, and the Anchor Building Program. The applications are expected to be presented to the ECGRA Board of Directors for consideration and vote at its September 17, 2026 meeting.

I am employed by the Hamot Health Foundation (“HHF”) as a Major Gifts Officer. HHF serves as the sole member and fiscal sponsor of BUILD CDC. BUILD CDC is affiliated with BUILD LLC and participates in projects and initiatives for which funding assistance may be sought through ECGRA programs.

Because of my employment relationship with HHF and HHF’s relationship with BUILD CDC and BUILD LLC, I have determined that a conflict of interest exists with respect to the BUILD LLC applications being considered under the Mission Main Street Program, and the Anchor Building Program.

Accordingly, I have abstained and will continue to abstain from all discussions, deliberations, evaluations, recommendations, committee consideration, and votes relating to these applications. I will abstain from any discussion of these matters during the August 20, 2026 Strategic Planning Committee meeting and will abstain from any deliberation and vote

concerning these applications at the September 17, 2026 meeting of the ECGRA Board of Directors.

I announced this conflict and recusal and request that this memorandum be made part of the minutes of the August 20, 2026 Strategic Planning Committee meeting and the September 17, 2026 meeting of the ECGRA Board of Directors.

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