



MEETING OF THE BOARD OF DIRECTORS
VIA ZOOM/In Person
Knowledge Park; 5240 Knowledge Parkway; Erie, PA 16510
December 11, 2025
8:30 am

ZOOM Meeting Information:

Meeting Link: <https://us02web.zoom.us/j/84138121657>

Password: not required

AGENDA

1. CALL TO ORDER
2. ROLL CALL
3. APPROVAL OF AGENDA
4. APPROVAL OF MINUTES – November 2025
5. DIRECTOR’S COMMENTS
6. COMMENTS BY CHAIRMAN
7. PUBLIC COMMENT
8. PRESENTATION
9. COMMITTEE REPORTS
 - a. Treasurer’s Report
 - b. Strategic Planning Committee
 - c. Update from County Council
 - d. Update from County Executive’s Office
10. REPORT OF THE EXECUTIVE DIRECTOR
11. SOLICITOR’S REPORT
12. OLD BUSINESS

13. NEW BUSINESS

- a. Resolution Number 34,2025 – Resolution to enter into agreement with fourteen (14) Erie County community organizations and municipalities engaged in Parks, Fields, & Trails as part of the Community Assets grant program
- b. Resolution Number 35, 2025 – Resolution to enter into agreement with one (1) entity as the sole recipient of the 2025 Multi-Municipal Collaboration grant, Round 4
- c. Resolution Number 36, 2025 – Resolution to direct the Erie Community Foundation to release \$ to the Erie County Lead Assets
- d. Resolution Number 37, 2025 – Resolution to Approve the Board Meeting and Strategic Planning Meeting Schedule for 2026

14. ADJOURNMENT

Next Regularly Scheduled Board Meeting of ECGRA

Date: Thursday, January 15, 2026
Time: 8:30 a.m. – BOARD Meeting
Location: 5240 Knowledge Parkway, Erie, PA 16510; Board Room
ZOOM details to follow

Next Regularly Scheduled Strategic Planning Meeting

Date: Thursday, February 19, 2026
Time: 8:30 a.m. – STRATEGIC PLANNING
Location: 5240 Knowledge Parkway, Erie, PA 16510; Board Room
ZOOM details to follow



Erie County Gaming Revenue Authority

Minutes of the Board of Directors' Meeting

November 20, 2025

CALL TO ORDER

The Board of Directors' Meeting of the Erie County Gaming Revenue Authority was held on November 20, 2025 in the Jordan Room; 5240 Knowledge Parkway; Erie, PA 16510. Legal Notice of the meeting was given through an advertisement appearing in the Erie Times-News. The meeting was called to order by the Chair at 8:30 am.

ROLL CALL

Mr. Cleaver, Ms. Hess, Mr. Oberlander, Mr. Smith (arrives late), and Mr. Winschel are present in person. Ms. Amatangelo and Mr. Louis are present via zoom. Mr. Wachter, Mr. Scutella, and Dr. Wood are present in person. Mr. Copeland is present via zoom (arrives late).

APPROVAL OF THE AGENDA

Mr. Oberlander makes a motion to approve the agenda. Mr. Winschel seconds the motion. There is no discussion on the agenda. Motion carries 6-0.

APPROVAL OF MINUTES – October 2025

Mr. Cleaver makes a motion to approve the minutes. Mr. Oberlander seconds the motion. There is no discussion on the minutes. Motion carries 6-0.

Let the record reflect that Mr. Copeland has joined the meeting via zoom.

DIRECTOR'S COMMENTS

Mr. Winschel: I attended an event and sat a table with Representative Merski. So, I was talking about the budget, then of course, I asked the gaming and how that didn't pass. He said they were three votes away. I said how disappointing, because, you know, obviously I'm on the ECGRA board, and how unfair that is that these private owners put these gaming machines in and not taxed, and then even the winners aren't taxed. You know, they lose a lot of tax revenue. And he said they were

looking for 46%. I said, "Can't you start with something, you know, like 20%, 25%?" He was frustrated too. I think they were three votes short. They're putting them all over the place, there's no regulation. And what prevents minors from going in there and playing? I think there's one establishment close to McDowell High School. I just wanted to mention that you should continue to advocate for that, but maybe next time.

Dr. Wood: I think it's good you brought that up. I'm curious to see if the Board has strong opinions on it, because in the past, I've testified against what were called Video Game Terminals, or VGTs. Now the big thing is skills games. Of course, I'm testifying on behalf of the bricks and mortar casino revenue which is the basis of the county and ECGRA and the other sources of gaming revenue that support the state. So, I think you're spot on. I appreciate you talking to Representative Merski about that. That's been in the hopper for six years now – skills games legislation.

Mr. Cleaver: Are all of our people supporting it in the local area, do you know?

Dr. Wood: Representatives and Senators, yeah, they're supporting it.

Mr. Cleaver: It's a joke. I went in a few places and there's nobody in there and then I look in the corner of the room and there's five or six people in there, they're playing those machines. You can't blame them for getting them, but . . .

Let the record reflect that Mr. Smith has joined the meeting in person.

COMMENTS BY THE CHAIR

Ms. Hess has nothing to discuss at this time.

PUBLIC COMMENT

There is no public present.

PRESENTATIONS

a. Second Harvest Food Bank – Greg Hall

Dr. Wood: I just want to introduce the CEO of Second Harvest Food Bank. This is Greg Hall. You've probably seen him on TV a lot lately, talking about the food insecurity issues that our region faces. I asked Greg to come here and give us kind of a briefing of where that stuff stands, especially in the wake of County Council putting a quarter of a million dollars into the budget for food insecurity issues. It's something that we've been asked to get on board with so let's hear directly from the expert himself and get the data we need.

Mr. Hall: Firstly, thank you so much for the opportunity to come speak with you this morning. I put together a little presentation and first, I'd just like to give kind of a high level overview of Second Harvest, how we how we operate, what does that actually look like? And then I want to spend the next few minutes talking about food insecurity in the region, the worrying trends

prior to the government shutdown and the state budget impasse, what happened during that and where we see those trends going forward.

First, a little bit about us - Second Harvest Food Bank. We serve 11 counties in Northwest Pennsylvania; we are a massive operation. I think a lot of people get a slight misconception about who we are, what we do. They think a lot about local, faith-based church pantry, soup kitchen, that sort of thing. We're actually the warehouse/supplier to all of those organizations. We do about 12 million pounds of food a year; that equates to about 10 million meals that we provide to our neighbors in need. So across those 11 counties, we have 384 partner agencies - those are going to be anything from our school backpack programs, local pantries, our faith-based pantries, soup kitchens, those sorts of organizations that are partners within our network, and then basically, on the back end, they are able to order food from us. We get our warehouse workers, pull it all together, wrap it up, get it out on our CDL trucks or box trucks, those sorts of things, and get it delivered out. It's a massive network in which we're able to get food then directly to our neighbors.

We literally could not do this operation without the support of volunteers. We have about 1,700 volunteers that help from everything from packing backpacks in our warehouses to sorting foods from the amazing food drive that we just had yesterday with Erie News Now, they help sort things out. They do everything from our gleaning operations, where we partner with local farmers and they're able to pick leftover crops. So, a massive volunteer effort to make this happen. We have about 40 full-time staff, everything from accounting to warehouse workers to CDL drivers that, again, help move this operation forward.

A little bit more detail about our anti-hunger network, I call it the charitable food network, and the way it operates. From a big picture, we start with food sourcing. We source food from all over the place. We source food from retailers like Walmart, Giant Eagle, Wegmans that will make donations to us; food that they maybe can't sell or retail issues with it but the food is still good. So, we source a lot of food through that. Food drives - we work with distributors and manufacturers locally; we work a lot with Welch's. And again, a lot of the donations we get are for reasons they can't sell, like it's mislabeled. One of the funnier ones is, if you've seen the Welch's, where they have the mixed peanut butter and jelly - if that's not perfectly straight in the jar, they won't sell it. So, then they donate those items to us. So, we work to source food from those folks.

We work with a lot of local farmers as well. We work with a lot of organizations that do farming rescue and that sort of stuff. We just established a partnership with an organization called FarmLink where we had 40,000 pounds of fresh produce delivered within the last week, like cucumbers, heirloom tomatoes, that sort of stuff. So, we work a lot with that. And we work to grow a lot of local farming and farming partnerships as well. And then we also purchase food where we, through donations, through state programs, federal programs, private funders, we work with wholesalers to purchase food as well.

That's your classic food sourcing. We work with vendors that are specifically targeting food banks, or we leverage vendors against each other. I mean, the magic of our operations is our size. We truly, truly source food at pennies on the dollar. To make the math easy, we like to tell people that for \$25 we can feed an individual for three weeks, and that is due to this massive sourcing operation that we have.

Then from there, it comes into our warehouse. And sometimes I joke we're truly more in the trucking logistics business than anything, and from there, we collect all that food, we store it, we warehouse it, put it on inventory, and then work to get it down to all of our partner agencies like soup kitchens, pantries, church pantries, all of these sorts of organizations that we then get the food out to them. Then we finally get it out to our neighbors in need, where

the heart of that operation happens. Please feel free if you have any questions along the way, feel free to interrupt me.

How does an agency become a member of our network? It's actually really simple. We work together to get them set up. There are really four core things that an agency has to have to join our network. First, they have to observe food safety practices. So, we have not just best practices, but we work with organizations like AIB and Feeding America to make sure that we are following the best food safety practices. We work with them to set all of these things up, to make sure they're temping things properly, all of that. So that's the first piece. The second is they have to have a secure space to keep the food secure and safe. Thirdly, they have to be a 501c3, and then fourthly, they cannot discriminate or have tertiary requirements for receiving food. So that could be anything like well, you smoke, so we're not going to give you food; they cannot be tertiary toward our neighbors in need; we need to get them food.

What are the current realities of what our region and the nation is facing? I have been using the word unprecedented to what we are currently seeing. So just big picture - of the 11 counties that we serve, 10 of them are above the Pennsylvania state average in poverty. This is a region that has struggled with food insecurity and with poverty. So, pre-shutdown what we were seeing was actually some very worrying trends. So, this is over the last four or five years of things that we were already seeing; we had seen already a 40% increase in individuals and households seeking our services, and that is across our entire charitable food network. So those 384 partners that I mentioned, including us and our distributions, it was pretty steady, and we were seeing these sorts of trends. People ask, why is that? To me, it really boils down to two things. One is rising prices. If you have been to a grocery store, you've seen it, but it's not just the food prices, right? It is fuel prices, it is housing, it is health care. And maybe you make the same amount of money or you got a two or 3% cost of living increase, but when food prices over the last three four years, have risen 25% you just cannot buy the same amount of food. At the same time, your medicine costs are rising, and now folks are struggling to be able to buy food, and then they start to rely on the charitable food network.

A worrying statistic that I've seen nationally, 65% of people that use a food bank are employed. I mean, if I can pontificate for a second, this is the wealthiest country in the world. To me, if you are working, there is no reason you should be relying on a food pantry. But this is the reality of what we're seeing. No again, this was all pre-shutdown. We also, in February, due to executive order and sorts of other issues, lost a million dollars in food purchasing through our program. So, a couple major programs you may have seen in the news, LFPA, which was a local program where we get federal funding, and then we purchase directly from Pennsylvania farmers to get fresh, nutritious produce to our neighbors. This was a win, win, win program. A win for the local economy, a win for farmers, a win for neighbors in need. That program was just completely shut off on us. There are a couple of other federal programs we administer - TFAP, which is the emergency food assistance program; they had three different sources of funding. One of those sources was completely shut off. We actually had 14 USDA trucks just stopped on us when they were already confirmed. And so, when I look at the big picture, it is about a million dollars in food purchasing money federally that was just turned off for us, and this, this was literally just purchasing food. So, we'd already seen that pre-shutdown. We were already seeing just incredibly longer lines. I would encourage any of you to maybe come up, visit with us, and see one of our distributions. We have distributions that will start at 2:30 near our warehouse, and we will see people start lining up at 10, and the line will just keep growing. And again, all pre-shutdown.

So, when the shutdown happened, and why I'm using the word unprecedented, you had this unprecedented length of shutdown, SNAP going on unfunded and it had never gone unfunded in its 60 year history, and we are the only state in the union that did not have a

budget at the time. So, it was this perfect confluence of issues that hit us all at the same time. How the state impacted us is we administer state programs as well and one of the big ones the state Food Purchase Program, we were at that point already fronting all of the money for that program out of our cash reserves, because not feeding people is not an option; our board believed in that. By about this point, we had fronted almost \$360,000 to just keep that food flowing into our counties. So again, all of these things happening at one time.

Why SNAP and why we saw so much of the need increased dramatically was in Erie County, there's actually about 50,000 people on SNAP benefits and then across all of our 11 counties there are about 125,000 individuals. All of a sudden their food assistance was just shut off on them. We were seeing, and I'm using the past tense, but we continue to see it and I'll get to that a second, we were seeing anywhere from 25 to 50% on top of that 40% that we've already seen. I mean, we were running out of food at our mobile distributions and that has literally never happened in our entire history. We would anticipate X number of families, and then, boom, there are that many more. A little snapshot of what that looked like was one of our mobile distributions at Zem Zem Shrine Club, we normally would see about 110 families there; we began seeing 150. We talked with all of our agency pantries; the Salvation Army downtown normally serves 70 families, and they were getting hit with 130. Many of our pantries were having inventory issues. And what I mean is that the Salvation Army is a great example. They use a choice model where a family in need can come and pick out the foods they would like to eat, but with that many people, they were having to build what they call basic boxes, just enough food to get people through. So, we were seeing a lot of inventory issues there. Talking to some of our leaders of the pantries, we have 20-year veterans that literally said to me, "I've never seen anything like this." It was, again, unprecedented in what we were seeing.

The future - everybody cheers that the federal government's back online, we have a state budget, but what we were already seeing, and what I fear, what our state associations, like Feeding Pennsylvania, fear, and actually at a national level is that we're going to see a new normal. I know that word became like the buzzword during COVID, but what has happened, and what I believe is the challenge is this really rattled some trees, right? So I think there are a lot of people that were already on the edge, but they had things like SNAP benefits, and then all of a sudden they, for whatever reason, did not want to come into a food pantry, did not want to come into a food line, and their backs were then put against the wall. They lost their food and so they're going to go out and get there. Well, now they've accessed the charitable food network, and it is supporting them, it's a hard thing now to go away from that. Maybe they didn't know how to get access to the charitable food network, and we've been pushing that message when this is going on, and now they are accessing it.

The one other fear, and this is definitely shared by all the food banks in Feeding Pennsylvania, is a trust-loss with SNAP. So, prior to the shutdown, there was already an issue with SNAP - SNAP benefits were being stolen. The funds would hit the electronic card, and then they would go use it, and they were gone. And the federal government knew this was going on; we've had these conversations with our legislature, I had a conversation with Mike Kelly about it, but there seemed to be no drive to fix that problem. So SNAP was already kind of on shaky grounds as far as trust goes, and then you have a family and you completely turn off the program on them. So, the fear we have now is people have lost trust in this program, and they qualify for the program, but they're not going to sign up, and then all of a sudden, they need to get food somewhere, and they're going to rely on the charitable food network to do that. One thing I will say, and I have stressed it, our charitable food network was never designed to make up for the loss of federal food assistance programming and state assistance programming; it just was not designed to do that. And the true fear is that with these things

happening, we are going to be in a precarious position. The other thing is, I've truly been telling the people this is a preview of what's going to happen when the One Big, Beautiful Bill comes online in the next few years as the SNAP cuts start to come online, I think this is just a preview of what we are going to see. So that is kind of the current food insecurity and issues that we see in Erie County and across the 11 counties that we serve.

I would like to open it up to any questions folks have, either about who we are, what we do, or what the current issues look like.

Mr. Smith: What is the Food Bank's current budget?

Mr. Hall: Our annual budget is around \$20 million, that includes everything from food that we purchase . . . Our cash food purchase budget is around \$4 million and the rest of that is made up from other food areas that we source in kind, donations, those sorts of things. But the thrust of where a lot of those federal dollars hit us was in the money we used to purchase food directly, whether on wholesale or produce from farmers.

Mr. Smith: You showed a million dollars, is that the total loss revenue for purchasing, or is it more than that?

Mr. Hall: Yeah, that was the loss federally of that food purchasing. So that was about 25% of our food purchasing. And to give credit to a lot of private organizations and private donors, they have really stepped up. I know this sounds doom and gloom, but to me, the most optimistic thing I've seen from this is the local community has stepped in. They're like, "Oh, I see on TV all the time" and that's because I'm going out there and telling the message to as many people as I can. And our local community has really stepped up through private donations, corporate partners, private grants, but trying to make up that \$1 million loss that's just not feasible for private donors and those sorts of things. So, we are obviously looking at as many innovative ways to try to make up that gap. But yeah, that was directly out of that food purchasing budget.

Mr. Smith: And that million dollars, are you expecting that to continue because of just regular governmental cuts? Or was that a direct reflection of the pre-shutdown, shutdown SNAP stuff?

Mr. Hall: Under this current administration, I expect that that is going to remain. Those funds were cut off due to executive order, and there is no talk of them coming back online. Now, what we have been trying to meet with the federal level, Glenn Thompson is in our region as well. He's the chairman of the Ag Committee. We have been asking that those funds, like the LFPA program for the produce get put into a farm bill so it becomes legislative. But I don't think we've had a farm bill in four or five years at this point. There is a lot of, "Oh yes, yes, that should be in a farm bill", and it's very bipartisan, but I'm only shrugging because I don't anticipate a farm bill coming anytime soon, unfortunately. So for the foreseeable future, we will see that gap continuing.

Ms. Hess: Just listening you speak, that was very enlightening thinking about the SNAP benefits and that they're coming back online so everybody should be okay now. I think that's an important message to send. Can I ask you this question about the SNAP benefits? I was at my local food pantry yesterday, Ella Cochran in Harborcreek and I overheard some people talking, and they were saying, "Everybody got their SNAP benefits. That isn't true. That did not

happen." I stayed out of the conversation. Can you address - did people not get their SNAP benefits?

Mr. Hall: Yes. One hundred percent of every single SNAP recipient had their funds shut off.

Ms. Hess: Was it retroactive?

Mr. Hall: So, they are trying to get that money back through November. We've seen money restored quickly. We've also been told that it could take 10 to 20 business days to get that funding back. But yeah, that's why I've been using the word unprecedented, because this has literally never happened before.

Ms. Hess: I will underscore that. Yesterday at the Food Pantry, it was like something I've never seen. And I've been volunteering for the last year and a half since I've been retired. Usually, you have a couple moments to breathe, where you just breathe a second during those few hours where you're doing the distribution process. It was unbelievable. And everybody, people who have been there at the pantry for 25 years, said the same thing. We calculated that it was about 35% higher than what we normally have.

Mr. Hall: Yep, that's right in the spot of what we're seeing across the entire network. What concerns us most, again, is the future. So, we've tried to do some calculations about the impact to our region of what the Big, Beautiful Bill and the SNAP cuts are going to look like. I showed you that we do about 10 million meals a year across the entire network that we have in the 11 counties. We have tried to do calculations and we're anticipating as it comes online in the next two or three years, that we could potentially see a loss of 20 million meals with the SNAP cuts. When I say the charitable food network was never designed to make up for those sorts of programs, we would literally have to triple our output in three years' time just to try to make that up. And I say, even if we're wrong, even if the calculations are half that or even a fourth of that, we would have to go from 10 million meals to 15 million or 20 million.

Ms. Hess: How do you even begin to attack that? You're coming here, you're asking us for a donation, I'm assuming, and that's a one-time kind of influx of cash. But how do you sustain that?

Mr. Hall: So there are a couple things that we've talked a lot about internally, and these are, these are tough conversations, right? I mean, we have spent the last several years really trying to build out more than just shelf stable food for people. We have a new, massive cooler that we just brought online just a few months ago to expand our produce and that sort of stuff. But obviously that is very expensive, and it doesn't last very long as we have to move it quickly. So, some of the tough conversations we're having are we have to maybe get back to brass tax and just feed people, right? Like this maybe isn't something where we can continue to give out 10 great items for a family; maybe it's five or six canned items. I don't mean to disparage it because there's still nutritional value in canned fruits and vegetables, but really focusing more on shelf stable style food that say you are able to make a generous donation to us - those are the food that we purchase, because then we can maybe stretch that a little longer as pantries request food, versus some of these fresher, nutritious . . . I hate to even say that, but that's the type of thing that we're potentially looking at.

The other thing is if we're trying to make up 10 million meals or something, instead of giving out 10 items, it maybe is five, at least to just feed people. So, those are the realities of

strategies that we are talking about. My hope is that this was enough of a wakeup call to some people of what it might actually look like as some of these cuts come online that with generous support from community members like yourself, we can kind of weather this initial rocky storm and then hopefully build out these systems that existed to help families.

Dr. Wood: And actually, let's segue into the systems that exist. But real quick, is there anyone online that wants to ask a question or make a comment? Just want to make sure you have the opportunity.

Mr. Copeland: Dr. Wood, I'd like to add something if I can. Are you able to hear me? I just really wanted to highlight a couple points that Mr. Hall was talking about here, because it's not that SNAP had been turned off for a while. Harm was being caused well before this, that harm was accelerated during the shutdown, and that harm still exists. But just as a thought process, HUD just announced that they were cutting funding for long-term homeless assistance. You know, 170,000 people now are going to have less secure housing. And I would just encourage the board to reflect on the role of ECGRA, as we have at the county as well, to evaluate these emergencies and backstop them how we can. At the same time, it's a \$18 million a month problem, just the SNAP shut off, which is restored, but still a dire need. And I just wanted to reinforce that. We should expect these kinds of cuts to continue; we should expect that our partners in a lot of different areas are really going to struggle, and I just wanted to reflect on our ability to respond much the way that ECGRA did during COVID. You really led the way in backstopping our community and helping deploy resources rapidly to respond to an emergency. So, I'm hopeful that ECGRA continues to lead in that way when we're having these challenges.

Dr. Wood: Thank you, Councilman.

Mr. Wachter: Can I ask a couple of questions? Of the \$22 million that you had last year in terms of revenue, how much of that is federal, how much of that is state, how much of that is private? What's the donor mix, the funding mix?

Mr. Hall: I can look that up.

Mr. Wachter: And while you're looking at that, and I can look it up if it's on your website, and on the 20 million meals that are projected to be lost, over how long of a period of time is that?

Mr. Hall: I think it's probably a three-to-four-year period because, I'm not a SNAP specialty lawyer or anything, but I know that it's going to ramp up.

Mr. Wachter: So, over a four-year period, if you do 10 million meals a year, four years is 40 million meals. So, you're projecting a 50% loss in your ability to...

Mr. Hall: It's not really a loss in our ability. It's more of these were meals that folks in need were getting, but they will no longer get through SNAP. And they're going to have to find it somewhere.

Dr. Wood: Because you're the charitable network, and there's the federal . . .

Mr. Wachter: So, it's not a loss in the 10 million meals that you provided for the community, it's an additional loss of 20 million. So it's going to be a gap. So instead of a failure of your ability to provide service because of the funding, it's going to be a 50% increase in demand as a result of the SNAP and the One Big Beautiful Bill of reductions. I understand.

Mr. Hall: That is exactly right.

Dr. Wood: So, let's frame this in a way that this board can get our heads around and deliberate on. A tremendous advantage here is that Second Harvest Food Bank exists and has this amazing food hub and spoke model, right? So, you're a key logistics agency, the pantries are the spokes of the wheel, and you have a direct network to all of them, almost all of them. There's a couple that are outside.

Mr. Hall: We are open and willing to partner with any sort of agency that can meet those four basic requirements.

Dr. Wood: Absolutely. And the couple that are not in your network, it's clear to me why they're not at this point based on your four criteria. You have to be able to provide food security, you have to have neutral moral or faith-based values in order to distribute food; that all makes sense. Okay, so that's the structure that we have, and you are the key entity to work with here. We learned that during COVID back in 2020, as Councilman Copeland mentioned. We were able to stabilize things right away by working with your predecessor. This issue came to us because of the SNAP crisis. What I'm hearing from you is that the crisis was here far before SNAP was delayed. And so that three-week delay caused us to see a sense of crisis. Before that, you had had a million-dollar cut in your food purchasing - that's at a \$4 million budget. So, 25% of that was cut and you were seeing 35% to 40% increases in food pantries. So, the crisis was already here before the SNAP crisis, the SNAP shutdown, which is now back online. However, we are concerned that it is only back online until really January and we may see a repeat of SNAP being delayed again.

Mr. Hall: SNAP may be one of the programs they funded through the whole fiscal year. I'm not clear yet whether that's one of those programs or not. I think it might be even though parts of it are only until January. I would have to let you know on that one.

Dr. Wood: No, that's okay. You're the expert. So, there are really two issues. There is the system of charitable food itself, which we can have an effect on, and we have done before in the past. So, here's the question to how we can help you financially, because the county has said \$250,000 to Second Harvest Food Bank to stabilize your system and make up for the million-dollar loss. Is there a way to stabilize your infrastructure, which is you as the hub and the pantries themselves as the spokes in that process?

Mr. Hall: Great question. So yes, I think there is an opportunity to potentially work with some of these pantries and agencies to update the infrastructure, expand their capacities. So that's definitely something. I recall talking to my predecessor and in COVID there were grants where they were going to push out new freezers or coolers, or maybe have a pantry or agency that didn't even have those sorts of capabilities that was only using wire rack shelving to get them a refrigerator or a freezer so we could get the frozen meats and proteins in there, and we could distribute those along with can, dry, shelf-stable.

Dr. Wood: So, hypothetically, if we provided funds, could you administer a grant program through Second Harvest to your food pantries, food kitchens and those programs?

Mr. Hall: Yes, we definitely have that capability.

Dr. Wood: Okay, so you have that capability. We wouldn't necessarily have to do it in-house ourselves.

Mr. Hall: For example, I mentioned the state food purchase program and TFAP, the federal program. That's basically how we operate a lot of those programs anyway. The state will send us money and then we set up basically a microgrants or grants internal to our system based on the need that we're seeing at pantries and they can draw down from those pots of money.

Dr. Wood: How big are the micro grants?

Mr. Hall: If there's \$100,000 that's coming in from the state through the purchase program, we administer it based on the need at a pantry. So, some pantries maybe serve 200 families and some maybe serve 50 so we base it on a percentage of that. We also base it around their capacity and those sorts of things. It really is based on the need that we're seeing in those areas.

Dr. Wood: How much is a large freezer?

Mr. Hall: That's a good question. I don't know that, and I don't want to misquote.

Dr. Wood: Okay, we'll follow up on that. You gave me a list of the spoke model of the pantries, food kitchens, backpack programs, there's a senior box program in here too; about 180 in that system. So, at \$1,000 a piece for 180 different drop-offs . . .

Mr. Hall: And a lot of those, for example, like the school backpack programs, for example, would not need any sort of infrastructure there for that. Because we're packing the backpacks and taking them to them.

Dr. Wood: That's a great point. The natural tendency I think from this board would be to say we want it all to go towards food. However, if we do that, the food should be through you since you're the distribution model for the food. And then if there's any infrastructure capacity building, what do these other entities really need? Would, on average, \$1,000 a site make a difference? I guess that's the question.

Mr. Hall: I think what we would have to do and how we would administer something like this is we would have to survey our partner agencies because many of them already have a lot of these great capabilities. They may already have newer industrial freezers or coolers or new refrigeration or new shelving, those sorts of things. And so, it wouldn't all have to be spread equally across everything. Actually, I was here last night presenting to Penn State Behrend for their Thanksgiving dinner and talking with them in their Lion Pantry, they were like, "Oh, how do we expand what we're doing over there?" So, they don't even have any freezer or refrigerator capabilities right now. So working with pantries like that that would like to be able to expand when we offer our frozen proteins and those sorts of things.

Dr. Wood: It was a shock to me when I heard all four colleges have food pantries.

Mr. Hall: Yeah. So in talking with them, what that issue is, you have a lot of students that come in that are from families that are receiving SNAP, for example. But when they are here, they are not receiving those SNAP benefits if their family lives over there, and so then they're in a situation where they also need food assistance. And it's very much like what we're doing at the elementary school level, where a lot of these kids are only eating when they are at the school. So, it's very similar just on an older student level. So, it wouldn't just be a straight \$1,000 to buy a freezer or something. We would need to survey our agencies, let them know this grant capacity building exists, find out where each of them is at, and find out who wants to expand into these sorts of things.

Dr. Wood: We're running out of time. You've been super gracious with your time. This information is super valuable. To the board, I just want to say, there's the infrastructure and capacity building we can do now for the system, but in looking to the future, there is going to be stress on that system in the future. So, there's steps we can take now, but then there's a potential future funding crisis as well.

So, I would say just keep open communication with us as to how that's going. We'll keep talking to County Council.

Mr. Hall: I would say the other big thing we ask, how are we going to approach solving it? My hope is that through great partnerships like this and Erie Insurance and other community entities, we can potentially weather a storm as we're working with our elected officials to get some of these things. So, it's great that we live in a strong state with strong leaders; Governor Shapiro's bill is an increase in the state food purchase program and some of those other food programs. So, my hope is that through this, it's not sustainable for a continued influx of money at these sorts of levels, but maybe it will be enough for the next year or two in trying to build that system at the state level versus the federal level.

Mr. Wachter: Just one more question. I know we've got to go. Greg, what was the impact of the farm program in Erie County? How much was that loss in Erie County?

Mr. Hall: The LFPA program, that was about \$2 million over three years that we received for farm purchases. And what is very devastating to that program is that it was supporting local Pennsylvania farmers.

Mr. Wachter: How much of that was in Erie County?

Mr. Hall: I would say the majority of it; I don't know the percentage off the top of my head. Most of what we do (inaudible), and I can connect you with farmers.

Dr. Wood: Let's make that part of the discussion when we follow up.

Mr. Hall: Okay, and then I can tell you exactly what the impact was to them.

Mr. Wachter: You get a triple bang for your buck there.

Dr. Wood: That's economic development.

Mr. Wachter: Buy food, support farmers, support local farms.

Dr. Wood: Anything else, guys? Greg, you've been tremendously helpful. I am definitely going to follow up with you. This is just the beginning of our board having this conversation publicly, so we need to continue to do our due diligence. We'll be in touch.

Mr. Hall: I appreciate you all and the opportunity.

COMMITTEE REPORTS

a. Treasurer's Report

Mr. Winschel: If you recall, last month, September, we tabled the financial reports to this month. So just very quickly, the September Profit & Loss, Balance Sheet, Cash Asset Analysis, Budget versus Actual, Schedule of Grant Reserve, Transaction List, and credit transactions all look good. Perry and I talked and reviewed them. So, we're really going to focus on October because those just carry over.

We can just start with Profit & Loss. You'll see on our first page, you'll see a lot of the dividends and we're kind of bearing the fruit of the labor over the last six months or so with the laddered CDs. And not that we're focusing on simply generating interest, but it really provides the fact that we're making our money work harder while it's waiting to be deployed for such good causes like we just talked about. The Balance Sheet is in order. The next report is the Cash Asset Analysis report, and you'll see the CDs; we do have one coming due tomorrow. So, Perry and Tammi and I have talked, and we'll be moving that money to redeploy it out later in the ladder as we're trying to build some of these CD balances up so we don't have a lot of smaller pieces and make it a little bit more measurable. So, a million dollars would be combined with a First National Bank CD - either in September of next year as we continue to ladder and build those balances up.

And rates continue to decrease in reflective rates, for example on that CD in September of 2026, it's 3.60 versus what is currently on the books at 3.85, which reflects the Federal Reserve cutting rates. So, we'll continue to ladder that out. But we do have a lot of our CDs locked in at much higher rates. And that was the strategy involved there.

Moving on to the Budget versus Actual, September was about our halfway through mark for the fiscal year. As we move down, we're about 58 or 60%. And really, the only items that jump out are items that we've talked about before - Accounting Fees, Copier Costs, Outreach and Advertising, those are the ones over budget. Some of this is kind of timing, so we'll continue to monitor that. I think Tammi and Perry do a good job keeping us aligned with the budget. But you do have some of those outliers there, and some of that was basically timing.

The Schedule of Grant Reserve and the Transaction List Detail - mostly distributions, office expenses, and the credit card transactions are simply office supplies, or meetings. And that concludes the Treasurer's Report for September and October.

Mr. Oberlander makes a motion to accept both the September and October Treasurer's Reports. Mr. Winschel seconds the motion. There is no discussion on the Treasurer's Reports. Motion carries 7-0.

b. Strategic Planning Committee

Dr. Wood: Strategic Planning Committee met on November 6th here at Knowledge Park. We saw a presentation from Ben Franklin Technology Partners. Brian Slawin gave that presentation on a concept called the Erie Revitalization Investment Fund, in which Ben Franklin is partnering with Erie Insurance and seeks to partner with us as well in helping tech startups in the region. We're going to take a Mission-Related Investment application from Ben Franklin, and I'll bring it back to the board for further discussion when that comes in.

Childcare phase three grant guidelines were reviewed. They're on the agenda for approval today from the board. We did look at an application from the Northeast Marina on Multi-Municipal Collaboration funding. We had an in-depth discussion on that, and we've done some follow-up with the Northeast Marina people. We still have some more homework to do, but we'll come back to you with the information we found as we proceed there. The Beehive updates were given as they are now on your agenda to be approved; four of the five Beehives.

Erie 250, it was a concept paper that was circulated about how we might play a role in spending \$250,000 on the 250th celebration of the country. As a result, I got a thumbs-up from the committee and that is on your agenda to be voted on here today. Lead Asset distribution, about \$613,000, is eligible to be distributed from the Erie Community Foundation endowment. I did contact, as per the memo, the Lead Assets and they're going to have a meeting. I'm actually going to sit in on the meeting this year in December. I haven't done that before. I'm going to sit in at the meeting and have a conversation with them about where that endowment is at, the distribution process, and then, of course, their potential involvement in the 250th anniversary of the country next year.

Other topics discussed, Fly Erie Fund was discussed. We were assigned a new liaison. His name is Jordan Fuller. He does small business development down at the Chamber, and we have another meeting scheduled. So, we are moving forward with Fly Erie. And then SNAP was discussed extensively as well and the role we might play in the food insecurity system, which led to us asking Greg Hall to come present at today's board meeting.

Are there any questions for me on Strategic Planning?

c. Update from County Council

Mr. Scutella: I'm just going to touch on the food issue that we've been talking about for the last three or four weeks. The Administration came out a couple days before the election and said there's a million dollars for it. Actually, the cart was put in front of the horse. And since that started, now we're down to \$250,000 for the food and how we want it to work. It's kind of interesting - the shutdown. We had food issues before the shutdown, but the shutdown opened our eyes. Just like we do with the homeless and the food. Out of sight, out of mind. It's not out of mind. What scares me, and I'm sure everybody else here, and Mr. Hall, come January, what's going to happen? We're going to have the same issue. And we had the discussion with County Council that it should go strictly for food and stay strictly in Erie County. We can work that out.

And then I had a discussion with Dr. Wood concerning refrigeration. However we proceed, if you want, the County money goes strictly for food, and you can look at the other end of things. Since this started with Mr. Copeland connecting with Mr. Hall and the last two weeks of emails between Rock, myself, and Mr. Hall, it's shocking, but at least we're involved and I know we're going to stay involved. I don't know if Rock has anything to add to it.

Mr. Copeland: No, I'm good, sir.

d. Update from County Executive's Office

No representative is in attendance to give an update.

REPORT OF THE EXECUTIVE DIRECTOR

Dr. Wood: You'll see a report in here from Kate & Co. and what they've been doing for us from a PR standpoint. We did a really nice event down in Corry where we walked several neighborhoods with Lisa Adams and talked about Renaissance Block and they interviewed three different homeowners as to how the program has affected those various neighborhoods.

You're also going to see a proposal - I'm asking you to vote on this professional service proposal, which is for website development. We haven't had an update to our website in a decade. And so Tammi's keeping it together with bubble gum and duct tape. But we need an overhaul. We need it to fit with our current mission and the audiences. And thanks to Mark, Mark connected us with the students at Behrend who do website analyses. They said, "Listen, overall it's a good website because of the information that's there, but it's the navigation that's the issue, that's outdated." It gave us five pages of recommendations on how we could improve. So, we took that and from a professional services contract, we could select any tech provider that we want in order to do the work. I did not put this out to bid because using Kate & Co., who already has our communication strategy in place, I think, would be the simplest approach to this. They understand the language we're using, they understand the message we're trying to create. So that is my recommendation, to go through them and rebuild the website as we look to make sure that we have streamlined communications with our public and grantees.

Mr. Oberlander: How do we know that's a great price? Even if we just get one other quote. I was always under the impression that – that's a pretty large amount, in my opinion because it's over \$5,000. I really don't know if that's a good price or not.

Dr. Wood: That's a good point. So, the question was, how do we know if this is a good price? The price was \$7,500. When we did this about 10 years ago, we got quotes everywhere from \$5,000 to \$25,000. And we could, if you want, go out for bid on it. But that is completely a board decision. And I'm fine with whatever you decide.

Mr. Smith: When you talk about the website being updated, easier to navigate, how?

Dr. Wood: Well, first of all, a whole new system. It's built on old proprietary technology, first of all. Whereas we would now use open-source technology that wasn't available. I mean, the certain product we're going to use was available 10 years ago, but not in the form it is now. So, it'll be easier to integrate other widgets into it, for example. We want to be able to have, and Mark can tell you when we met with the Behrend folks, we want to be able to have better searchable historical documents, for example. Right now, all we can do is simply update them to a page and list them in order. It's difficult to access any kind of historical documents. So that's one example.

Integration with social media is another example. If you look through the proposal a bit, it will talk about some of those specifics. But I would say the biggest piece is building it on a new tech platform.

Mr. Smith: And this recommendation is from Kate & Co. - that's who's saying these are things that would make the website better?

Dr. Wood: The recommendations began with a group of students at Behrend who actually did a special report for us, led by a professor. It was a professor-student team. We started with that. We went to Kate & Co and said, "This is what we'd like to do." Kate & Co said, "We're doing websites now. We're doing them internally for our clients." And we agreed it would be easier just to work with them. However, if it would make you comfortable, we're more than happy to go out to bid on this.

Mr. Winschel: Yeah, I would think that besides the prices, maybe you get another proposal because maybe they have a different concept of what it should look like as a whole. So, not only better pricing, which I don't think this price is that bad, but maybe just a different approach to the overall concept. Maybe you could compare, maybe they were spot on, or maybe it's way different. I think it's worth it for us to at least discuss. I'm not saying push this off, but maybe till next month, you know?

Mr. Louis: People need to speak up for those of us online. I can't hear what you're saying. If you don't project, it's not audible on Zoom.

Mr. Winschel: I said, Mark, that I'd like to maybe push this off to December from the standpoint of getting another group to give us a proposal, not only of a price, but also maybe a whole different concept, different ideas, different approaches to what the website should look like.

Mr. Louis: So the question I was going to ask is, this Kate & Co., have they been doing websites for years? Is this an expertise they have, or did you say they're just starting to lean into this?

Dr. Wood: They just started to do websites a few years ago, so they have a website wing of their team.

Mr. Louis: Okay.

Dr. Wood: So basically they have a tech team that does the websites. Okay. I mean, if it's not unanimous, I'm more than happy to go out to bid and get some other options from other local tech companies.

Moving on with my report, the third quarter of 2025 did come in. Mark, can you hear me okay?

Mr. Louis: Yes.

Dr. Wood: Thank you, sir. Third quarter 2025 revenue came in; you'll see that email from the state there. Sarah Reed was the other big event that we did for Anchor Building on their campus on the lower east side. You see they put us in their newsletter there. Then there's an article about the Waterworks down in Presque Isle, as well as the Corry Journal story about some stuff we did for small businesses. And there's a business in Waterford that went on record to talk about how our funds helped her grow her business. Then the bulk of our time spent on strategic planning for the three new resolutions, 31 through 33. I'll pause there and take any questions.

SOLICITOR'S REPORT

Mr. Wachter has nothing to report.

OLD BUSINESS

- a. Motion to approve Kate & Co. becoming the host of the Erie county Gaming Revenue Authority's website to ensure a continuity of services

Mr. Winschel makes a motion to table the approval of Kate & Co. as the host of ECGRA's website. Mr. Oberlander seconds the motion. There is no discussion on the table. Motion carries 7-0.

NEW BUSINESS

- a. Resolution Number 31, 2025 – Resolution to enter into agreements with four (4) groups that represent the 2025 Beehive Recipients

Dr. Wood reads the resolution.

Mr. Cleaver makes a motion to accept the resolution. Mr. Oberlander seconds the motion. There is no discussion on the resolution. Motion carries 7-0.

- b. Resolution Number 32, 2025 – Resolution to Adopt the 2025 New Childcare Facility Grant Guidelines as part of the Erie County Investing in Families Initiative

Dr. Wood: This is the third phase of the program that we have with the County. This begins the use of ECGRA dollars as opposed to simply using ARPA funds. We have officially used all the ARPA funds. We spent just under \$2.5 million which were the state funds. We wanted to get those funds spent from a staff standpoint, so that we only have to do one audit. Basically, we're done with the Building a Better Future phase, and we're done with the childcare phase ARPA funds, but we haven't spent our match yet. We will spend our match in 2026. We actually don't have to spend it just in 2026, it can take us as long as we need it to. So, this is the third phase of childcare. Are there any questions about that? Are there any updates on childcare that you'd like to ask about? I think it's going swimmingly, by the way.

Dr. Wood reads the resolution.

Mr. Smith makes a motion to accept the resolution. Mr. Cleaver seconds the motion. There is no discussion of the resolution. Motion carries 7-0.

- c. Resolution Number 33, 2025 – Resolution to Approve Funds for an Erie 250 Grant Program as part of the PA 250 Celebration

Dr. Wood: We don't have specifics yet on what that grant program will look like but as I said in Strategic Planning, I really appreciate your flexibility as we move forward here and try to find other partners here to try and match our funds as well as create guidelines for how groups like the Fort LeBoeuf Historical Society and the Erie County Historical Society can access these funds to do things to celebrate the 250th anniversary of the signing of the Declaration of Independence.

Mr. Cleaver: You mentioned at the last meeting that there were going to be different groups. Is that still the thing? Different committees or are we going to have one leader? I think Dr. Garvey ran the one . . . I don't even know what it was exactly.

Dr. Wood: It was like a commission. I am lobbying members of County Council to match our \$250,000 with their \$250,000. That's one source that I think should match it, but we're talking to some other sources. The question is whether or not there will be some type of commission. That is part of the conversation that is going on with members of Council; do they want a commission they can appoint people to to help oversee these funds. I think it sounds great, if you guys decide you want to go in that direction and want to have an appointment to it. The ECGRA board has to have the ultimate say on how the ECGRA funds are spent, but we have used advisory committees like that in the past.

Ms. Hess: Are you still thinking of using the Lead Assets, though? Weren't we doing that?

Dr. Wood: The concept paper I gave you stated that we would do grants for the Lead Assets and other organizations. There still is room to have some type of commission, which is mentioned in the concept paper as well, to create a planning commission for the event.

Mr. Cleaver: I've had some calls where people want to serve on this committee, and I can't answer the question because I remember you saying that there is going to be numerous committees; it's not going to be just one show.

Dr. Wood: The committee thing could get confusing. There's two PA 250 from Erie County, right?

Mr. Wachter: No. I'm the only statewide commissioner in northwest Pennsylvania. Steve Oler is appointed by the County Executive to chair Erie County's committee. There is an Erie County committee that's been established by the county Executive; Steve Oler is on it and there's 20 others. I don't know who's on it.

Dr. Wood: So, there's another group to collaborate with. That's good to know.

Mr. Wachter: Their role is to coordinate – they're not necessarily running events but they're going to be the entity that coordinates and flows those up through the state commission. Anybody that is going to have an event would reach out to them and do the necessary arrangements with them to have it identified as an official PA 250 celebration and then have that flow up through the state commission so that there's that chain of progress.

Mr. Cleaver: Is that going to change with the new Administration?

Mr. Wachter: I have spoken with Christina Vogel because we are running out of time and because this is so fresh – because it was only appointed about a month ago. Nothing happened in Erie County beforehand. I asked her to not blow it up but to supplement it with additional people. My recollection of the people added to it were not necessarily political but they're more community based. So, I asked her to supplement that to make sure it continues. Quite frankly, Erie County is one of the furthest behind in the Commonwealth in terms of organizing and getting things done. For example, there are five Commonwealth concerts that we are having throughout the Commonwealth of Pennsylvania that have been approved by the

Governor, and the Commonwealth has agreed to fund half of them. Erie County is having our concert – I was able to secure one for Erie – we're having one on June 6 at the Convention Center – the Erie Insurance Arena. They are A-List celebrities having celebrations of America and the like. When I say celebrities I mean performers, that we can't release yet. But each region is expected to raise about \$500,000 per concert; the Commonwealth has already funded half. Once again, Erie County is the furthest behind. There's no real activity and people getting excited about doing anything. So, the fact that the Gaming Authority is doing something is phenomenal. I think that's a huge win. Which is great.

My comment is that I hope we don't blow up the commission that the County had already put together so we have to start all over again and be that much further behind.

Mr. Cleaver: I agree. I was just curious because of the change of Administration.

Mr. Wachter: This effort will a long way towards catching us up. Washington County did this months ago. Others have done things months and months and months ago. I am happy that someone is finally stepping up and taking some leadership for it. My role is a statewide role; I'm on the state executive committee and I've been focusing on all 67 counties so I'm happy that we have an effort moving in Erie County.

Ms. Hess: We don't really having anyone stepping up.

Dr. Wood: Well, we're stepping up with funds and . . .

Ms. Hess: Like I mentioned before, it feels like it needs somebody in charge to make sure there is a common thread through all these events, whether it's the logo, the messaging. There needs to be something that flows through all of it.

Mr. Wachter: We can provide that. The state has a logo and messaging and we can identify local events as partner events. There's a whole process set up to do that that is to flow through this county committee which has been established. A Lot of that infrastructure is in place. I think the big piece that is missing is money for the entities to be able to do these things and to encourage them to think big. I have spoken to three or four different historical societies and tried to get the word out. Everyone seems to be interested in doing things, but the biggest problem seems to be the availability of funds to throw the events. This would be a huge . . .

Mr. Cleaver: Do you want ECGRA to control the \$250,000?

Dr. Wood: Only our \$250,000.

Mr. Cleaver: What does that do? I mean with the committee when we give them the money, but they want to do what they want to do with it.

Dr. Wood: I didn't even know this committee existed.

Mr. Cleaver: Well, you do now! Do you follow what I'm saying?

Mr. Wachter: I think that your resolution is to approve the funds for the grant program; you have yet to create it.

Dr. Wood: I will have to bring the grant guidelines back.

Mr. Wachter: All you're being asked is to designate the \$250,000, start the conversation, and create the best possible network and program that is available. I think that's a phenomenal first step.

Mr. Cleaver: I agree, if that's what you're doing with it.

Dr. Wood reads the resolution.

Mr. Cleaver makes a motion to approve the resolution. Mr. Louis seconds the motion. There is no discussion of the resolution. Motion carries 7-0.

ADJOURNMENT

Mr. Oberlander moves to adjourn. Mr. Smith seconds the motion. Meeting is adjourned at 9:42 am.

**Erie County Gaming Revenue Authority
Profit & Loss
November 2025**

Ordinary Income/Expense	<u>November</u>	<u>YTD</u>	<u>Budget YTD</u>	<u>2025-26 Budget</u>
Income				
44000 · ARPA Fund		133,289.11		
44100 · ARPA Childcare	419,835.00	1,953,338.50		
44800 · Gaming Revenue	1,372,748.97	3,381,685.37		
44801 · Interactive Gaming Revenue		1,951,459.42		
44802 · Annual Reconciliation		177,920.96		
46400 · Other Types of Income				
46410 · Interest Income - Savings	1,807.21	35,971.82		
46422 · Interest Income - BWC - Erie Growth		15,250.00		
46424 · Interest Income - Progress Fund		15,000.00		
46424.5 · Interest Income - 1855 Capital		66,500.00		
46425 · Interest Income - EDF Restruct		9,750.00		
46426 · Interest Income - BWC - Inclusive		12,708.33		
46427 · Interest Income - Blue Highway				
46428 · Interest Income - eCAT		5,112.00		
46450 · Dividend Erie Bank M MKT	3,331.41	137,334.10		
46451 · Dividend Erie FCU CD_8/28/25 (x5798)	0.04	113,384.04		
46452 · Dividend Flagship CD_9/26/25 (x0480)		52,665.37		
46453 · Dividend Flagship CD_6/2/26 (x0576)		21,071.78		
46454 · Dividend FNB CD_11/21/25 (x9139)	10,394.28	52,012.17		
46454.1 · Dividend FNB CD_5/2/26 (x8418)	20,889.59	20,889.59		
46455 · Dividend FNB CD_3/2/26 (x9148)	21,456.02	34,093.91		
Total Income	<u>1,850,462.52</u>	<u>8,189,436.47</u>		
Expense				
62100 · Contracted Services	4,516.62	53,395.16	55,100.00	82,650.00
62800 · Facilities & Equipment	1,797.08	15,494.23	14,800.00	22,200.00
65000 · Office Administration	755.47	10,211.12	12,864.00	19,300.00
65100 · Other Types of Expenses	3,555.74	39,339.94	38,000.00	57,000.00
66000 · Payroll Expenses	26,216.53	221,043.06	213,500.00	320,250.00
67000 · Building a Better Future (ARPA)	0.00	133,289.11	147,264.00	220,891.00
67100 · Erie County Investing in Families	418,758.50	2,468,740.25	1,666,664.00	2,500,000.00
7000 · Provision for Uncollect Notes	0.00	0.00		
Total Expense	<u>455,599.94</u>	<u>2,941,512.87</u>	<u>2,148,192.00</u>	<u>3,222,291.00</u>
Net Ordinary Income	1,394,862.58	5,247,923.60		

(con't)

**Erie County Gaming Revenue Authority
Profit & Loss
November 2025**

	<u>November</u>	<u>YTD</u>	<u>Budget YTD</u>	<u>2025-26 Budget</u>
Other Income/Expense				
70000 · Grants / Settlements / MRIs				
70030 · Community Assets		275,275.00		
70050 · Municipal Settlements	343,187.24	1,198,724.26		
70070 · Special Events	1,251.84	190,068.89		
70090 · Multi-Municipal Collaboration		711,000.00		
70100 · Mission Main Street				
70120 · Summer Jobs Program	6,783.52	230,367.11		
70125 · Neighborhoods & Communities MRI				
70130 · Small Business Financing		280,833.00		
70136 · Ignite Erie_Beehive				
70140 · Pilot Projects		81,890.00		
70150 · Shaping Tomorrow				
70170 · Renaissance Block	50,000.00	254,587.89		
70180 · Anchor Building		284,659.00		
70190 · COVID-19 Immediate Human Relief				
70300 · Transformational Grants		525,000.00		
Total 70000 · Grants / Settlements	<u>401,222.60</u>	<u>4,032,405.15</u>		
Net Other Income	<u>(401,222.60)</u>	<u>(4,032,405.15)</u>		
Net Income	<u><u>993,639.98</u></u>	<u><u>1,215,518.45</u></u>		

Erie County Gaming Revenue Authority

Balance Sheet

As of November 30, 2025

	November	
ASSETS		
Current Assets		
Checking/Savings/Money Market		
10000 · ErieBank - Checking	76,499.16	
10100 · ErieBank - Savings		
10101 · Committed Funds	1,353,853.44	
10102 · Restricted Funds	4,725,362.07	
10104 · ARPA Fund	87,602.01	
10105 · ARPA Childcare	26,953.75	
10100 · ErieBank - Savings - Other	(4,241,244.06)	
Total 10100 · ErieBank - Savings	1,952,527.21	
10110 · Erie Bank Money Market	1,369,856.77	
Other Current Assets		
10210 · Erie Bank CD 12/29/25 (x0339)	2,000,000.00	
10220 · Erie Bank CD 3/03/26 (x0685)	2,000,000.00	
10300 · Erie FCU CD 8/28/25 (x5798)	540.22	
10402 · Flagship CD 6/2/26 (x0576)	2,021,071.78	
10403 · Flagship CD 11/26/26 (x0685)	4,106,765.87	
10500 · FNB CD 5/2/26 (x8418)	2,120,889.59	
10510 · FNB CD 9/15/26 (x9139)	1,056,676.58	
10520 · FNB CD 2/28/26 (x9148)	2,132,097.41	
10521 · FNB CD 9/15/26 (x1877)	2,100,000.00	
Total Checking/Savings/Money Market/CDs	20,936,924.59	
Other Current Assets		
12000 · Notes Receivable		
12004 · NR - BWC - Erie Growth	1,000,000.00	
12005 · NR - Progress Fund	1,000,000.00	
12010 · NR - 1855 Capital	500,000.00	
12050 · NR - EDF Restructured	1,300,000.00	
12060 · NR - BWC - Inclusive Erie	2,500,000.00	
12070 · NR - Blue Highway	250,000.00	
12080 · NR - BWC - Resp Fund Sm Bus	482,922.27	
12085 · NR - BWC - Resp Fund Nnprofit	100,000.00	
12090 · NR - eCAT	500,000.00	
12500 · NR - Youth Leadership Institute	98,506.00	
12900 · Reserve for Uncollectable Notes	(1,553,881.00)	
12000 · Notes Receivable - Other	37,077.73	
Total 12000 · Notes Receivable	6,214,625.00	
14500 · Prepaid Insurance	5,986.39	
Total Other Current Assets	6,220,611.39	
Total Current Assets	27,157,535.98	
TOTAL ASSETS	27,157,535.98	(con't.)

Erie County Gaming Revenue Authority

Balance Sheet

As of November 30, 2025

	<u>November</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
20100* · Deferred Revenue	546,661.50
20300 · Unearned Revenue	87,601.99
Total Current Liabilities	<u>634,263.49</u>
Total Liabilities	634,263.49
Equity	
30000 · Opening Balance Equity	2,927,064.18
32000 · Unrestricted Net Assets	22,380,689.86
Net Income	1,215,518.45
Total Equity	<u>26,523,272.49</u>
TOTAL LIABILITIES & EQUITY	<u><u>27,157,535.98</u></u>

Erie County Gaming Revenue Authority
Cash Asset Analysis
as of November 30, 2025

CHECKING/SAVINGS ACCOUNT

FUND	LOCATION	AMOUNT	RATE	MATURITY DATE	LIQUIDITY
Checking Account		\$76,499.16	0.00%	N/A	daily
Committed Funds		\$1,353,853.44		N/A	daily
Restricted Funds	Erie Bank	\$4,725,362.07		N/A	yearly
ARPA Fund		\$87,602.01		N/A	daily
ARPA Childcare		\$26,953.75		N/A	daily
Savings - Other		-\$4,241,244.06		N/A	daily
Total Savings		\$1,952,527.21	2.32%	N/A	daily

MONEY MARKET / CERTIFICATE OF DEPOSIT

FUND	LOCATION	AMOUNT	RATE	MATURITY DATE	LIQUIDITY
Money Market	Erie Bank	\$1,369,856.77	4.25%	N/A	daily
Certificate of Deposit	Erie FCU x5798	\$540.22		8/28/2025	12 month
Certificate of Deposit	Erie Bank x0339	\$2,000,000.00	4.00%	12/29/2025	3 month
Certificate of Deposit	FNB x9148	\$2,132,097.41	4.00%	3/2/2026	9 month
Certificate of Deposit	Erie Bank x0685	\$2,000,000.00	4.00%	3/3/2026	6 month
Certificate of Deposit	FNB x8418	\$2,120,889.59	4.05%	5/2/2026	8 month
Certificate of Deposit	Flagship x0576	\$2,021,071.78	4.18%	6/2/2026	12 month
Certificate of Deposit	FNB x1877	\$2,100,000.00	3.85%	9/15/2026	12 month
Certificate of Deposit	FNB x9139	\$1,056,676.58	3.60%	9/15/2026	10 month
Certificate of Deposit	Flagship x0685	\$4,106,765.87	3.86%	11/26/2026	14 month

Total Checking/Savings/MMKT, CD \$20,936,924.59

MATURED / CLOSED CERTIFICATE OF DEPOSIT

FUND	LOCATION	GAIN	MATURITY DATE	LENGTH
Certificate of Deposit	FNB x9118	13,222.54	11/21/2024	3 month
Certificate of Deposit	Flagship x0319	54,100.50	2/27/2025	6 month
Certificate of Deposit	Flagship x0480	52,665.37	9/26/2025	7 month

**Erie County Gaming Revenue Authority
Budget vs. Actual
November 2025**

Expense	November	YTD	Budget	Over/(Under) Budget	% of Budget
62100 · Contracted Services					
62110 · Accounting Fees	0.00	8,500.00	8,150.00	350.00	104.29%
62130 · Professional Services	3,000.00	24,000.00	40,000.00	(16,000.00)	60.00%
62140 · Legal Services	1,419.00	18,941.00	30,000.00	(11,059.00)	63.14%
62145 · Website Design	0.00	1,140.00	3,000.00	(1,860.00)	38.00%
62150 · Payroll Services	97.62	814.16	1,500.00	(685.84)	54.28%
Total 62100 · Contracted Services	4,516.62	53,395.16	82,650.00	(29,254.84)	64.60%
62800 · Facilities & Equipment					
62840 · Office Equipment	0.00	1,117.59	2,000.00	(882.41)	55.88%
62890 · Rent	1,797.08	14,376.64	20,200.00	(5,823.36)	71.17%
Total 62800 · Facilities & Equipment	1,797.08	15,494.23	22,200.00	(6,705.77)	69.79%
65000 · Office Administration					
65010 · Books, Subscriptions, Dues	11.99	1,153.34	2,000.00	(846.66)	57.67%
65020 · Postage	0.00	3.12	100.00	(96.88)	3.12%
65040 · Office Supplies	146.06	915.08	2,000.00	(1,084.92)	45.75%
65050 · Cell Phone	0.00	1,826.08	3,000.00	(1,173.92)	60.87%
65060 · Copier Lease	533.08	2,675.44	4,200.00	(1,524.56)	63.70%
65070 · Copier Printing Costs	0.00	817.60	100.00	717.60	817.60%
65080 · Bank Fees	0.00	82.00	300.00	(218.00)	27.33%
65085 · Professional Development	0.00	2,199.08	4,000.00	(1,800.92)	54.98%
65090 · Meeting Expenses	64.36	539.38	3,500.00	(2,960.62)	15.41%
65095 · Miscellaneous Expense	0.00	0.00	100.00	(100.00)	0.00%
Total 65000 · Office Administration	755.49	10,211.12	19,300.00	(9,088.88)	52.91%
65100 · Other Types of Expenses					
65105 · Outreach	0.00	5,960.00	6,000.00	(40.00)	99.33%
65110 · Advertising	72.11	3,638.16	5,000.00	(1,361.84)	72.76%
65115 · Phone/IT/Fax	1,923.66	10,200.88	18,000.00	(7,799.12)	56.67%
65120 · Insurance	1,559.97	12,479.76	18,000.00	(5,520.24)	69.33%
65130 · Grant Management Software	0.00	6,118.00	6,000.00	118.00	101.97%
65150 · Travel	0.00	943.14	4,000.00	(3,056.86)	23.58%
Total 65100 · Other Types of Expenses	3,555.74	39,339.94	57,000.00	(17,660.06)	69.02%
66000 · Payroll Expenses					
66005 · Salaries & Wages	23,155.33	195,022.86	276,000.00	(80,977.14)	70.66%
66010 · FITW Tax	1,496.36	12,719.06	20,000.00	(7,280.94)	63.60%
66015 · FUTA Tax	0.00	0.00	150.00	(150.00)	0.00%
66020 · PASUI Tax	0.00	0.00	2,000.00	(2,000.00)	0.00%
66700 · PMRS	1,564.84	13,301.14	22,100.00	(8,798.86)	60.19%
Total 66000 · Payroll Expenses	26,216.53	221,043.06	320,250.00	(99,206.94)	69.02%

**Erie County Gaming Revenue Authority
Budget vs. Actual
November 2025**

	<u>November</u>	<u>YTD</u>	<u>Budget</u>	<u>Over/(Under) Budget</u>	<u>% of Budget</u>
67000 · Building a Better Future (ARPA)					
67005 · Contracted Services - ARPA	0.00	0.00	5,500.00	(5,500.00)	0.00%
67010 · Subawards - ARPA	0.00	133,289.11	111,269.01	22,020.10	119.79%
Total 67000 · Building a Better Future (ARPA)	0.00	133,289.11	116,769.01	16,520.10	119.79%
67100 · Erie Co. Investing in Families					
67101 · Educator Retention Awards	418,758.50	1,473,202.63	2,500,000.00	(1,026,797.37)	58.93%
67105 · Start Up and Expansion	0.00	995,537.62			
Total 67100 · Erie Co. Investing in Families	418,758.50	2,468,740.25	2,500,000.00	(1,026,797.37)	58.93%
Total Expense	<u>455,599.96</u>	<u>2,941,512.87</u>	<u>3,118,169.01</u>	<u>(176,656.14)</u>	<u>94.33%</u>

**Erie County Gaming Revenue Authority
Schedule of Grant Reserve**

as of
November 30, 2025

	<u>November</u>	<u>YTD</u>	<u>Totals/Subtotals</u>
Restricted Uncommitted Funds	4,725,362.07		
Committed Funds	1,353,853.44		
ARPA Funds	87,602.01		
ARPA Childcare	26,953.75		
2025 Restricted Funds: (75% - after settlement payments)			
First Quarter Gaming Revenue		69,451.93	
$1,234,700.88 / 2 = 617,350.44$ (land bank/county)			
$617,350.44 * .55 = 339,542.74$ (county)			
$617,350.44 * .45 = 277,807.70$ (ECGRA)			
$277,807.70 * .75 = 69,451.93$			
Second Quarter Gaming Revenue			
$3,033,496.13 - 382,649.56$ (land bank) = 2,650,846.57			
$2,650,846.57 * .55$ (county) = 1,457,965.61			
$2,650,846.57 * .45$ (ECGRA) = 1,192,880.96			
$1,192,880.96 * .75 = 894,660.72$		894,660.72	
Third Quarter Gaming Revenue			
(county)			
(ECGRA)			
Fourth Quarter Gaming Revenue			
(county)			
(ECGRA)			
			<u>964,112.65</u>
2025 Interactive Gaming Revenue			
FY 2024-2025			
$4,336,576.50 * .55 = 2,385,117.08$ (county)			
$4,336,576.50 * .45 = 1,951,459.42$ (ECGRA)			
$1,951,459.42 * .75 = 1,463,594.57$		1,463,594.57	
			<u>1,463,594.57</u>
Total Gaming Revenue			<u>2,427,707.22</u>
FY Disbursements:			
First Quarter Disbursements		1,852,499.37	
Second Quarter Disbursements		3,573,965.28	
Third Quarter Disbursements	819,981.10	1,282,969.86	
Fourth Quarter Disbursements			
			<u>6,709,434.51</u>

**Erie County Gaming Revenue Authority
Schedule of Grant Reserve**

as of
November 30, 2025

Disbursements Detail

Grants/Settlements/MRIs

	<u>November</u>	<u>YTD</u>	<u>Subtotal</u>
MUNICIPALITIES			
Settlements			
Summit Township	154,434.24	539,425.86	
Greene Township	37,750.60	131,859.68	
McKean Township	37,750.60	131,859.68	
Millcreek Township	37,750.60	131,859.68	
Waterford Township	37,750.60	131,859.68	
Erie County	37,750.60	131,859.68	
			1,198,724.26
Multi-Municipal Collaboration			
Borough of North East		11,000.00	
East County EMS		100,000.00	
Jefferson Educational Society of Erie		100,000.00	
			211,000.00

AMERICAN RESCUE PLAN ACT

Erie County Investment Playbook

ERIE COUNTY INVESTING IN FAMILIES

Educator Retention Awards

A Child's World Daycare & Learning Center		23,683.00
Annie's Bubble Care		6,459.00
Barber National Institute		59,207.50
Barb's Care a Lot	2,153.00	21,530.00
Barb's Family Learning Group Daycare		6,459.00
Boro Babies Child Care Center		9,688.50
Bright Horizons at Erie	(1,076.50)	27,989.00
Child Development Centers	342,327.00	342,327.00
Corry Alliance Childcare & Learning	1,076.50	9,150.25
Creative Learning Childcare		35,524.50
Cuddle Time Daycare		1,076.50
Eagle's Nest Group Daycare		6,459.00
Early Connections	13,456.25	13,456.25
Early Connections City Center		16,147.50
Early Connections Harbor Homes		6,459.00
Early Connections North East		6,459.00
Early Connections Union City		23,683.00
EPS Pennbriar Childcare		16,416.63
Erie First Christian Academy		11,303.25
Fit Kids Childcare		10,226.75
Growing & Learning Center LLC		43,060.00

**Erie County Gaming Revenue Authority
Schedule of Grant Reserve**

as of
November 30, 2025

	<u>November</u>	<u>YTD</u>	<u>Subtotal</u>
Educator Retention Awards (cont)			
Handled With Care Childcare Facility		37,677.50	
I Love It Daycare Learning Center LLC		15,071.00	
Javonne Beason		1,076.50	
Jordan's Family Childcare Home		6,459.00	
Jumpstart Early Learning Center LLC		6,459.00	
KinderCare Learning Center		8,612.00	
Little Explorers Christian Academy		5,378.00	
Lollipop U Daycare		8,612.00	
Milestones Early Learning Center		35,524.50	
Miss Julie's Childcare	2,153.00	13,994.50	
Miss Rose's Learning Center		8,612.00	
Montessori in the Woods	3,767.75	12,918.00	
My Terra Village		4,844.25	
New Horizons Early Learning Center		10,750.00	
Playway Loving Childcare Center LLC		5,382.50	
Saint Benedict Center		52,748.50	
Saint Vincent Child Care Center		34,448.00	
South Hills Child Development Center Inc		37,139.25	
St. Martin Center	7,535.50	83,967.00	
St. Paul's Child Development Center		24,759.50	
The Learning Ladder Early Child Care		18,300.50	
Tracy Heutsche Family Home Child Care		4,844.25	
Twinkle Time Child Care Center		5,920.75	
USCRI Erie		10,765.00	
World of Care Inc		12,918.00	
YMCA of Corry		47,366.00	
YMCA of Greater Erie	41,983.50	230,371.00	
Young Environment Learning Center	5,382.50	26,374.25	
NWIR		9,451.25	
			1,477,508.63

Start Up & Expansion Awards

ABC 24 HR Care (Her Power Inc)	50,000.00
Annie's Bubble Care	22,992.62
Barb's Care A Lot Childcare	25,000.00
Barb's Family Learning Group Daycare	50,000.00
Christian Ministries	33,445.00
Creative Learning Childcare	40,000.00
Dr. Gertrude A Barber Foundation	47,185.00
Early Connections	193,700.00
EPS Pennbriar Childcare	50,000.00
Handled With Care Childcare Facility	50,000.00
Jumpstart Early Learning Center LLC	50,000.00

Erie County Gaming Revenue Authority
Schedule of Grant Reserve
as of
November 30, 2025

	November	YTD	Subtotal
Start Up & Expansion Awards (cont)			
Little Explorers Christian Academy		50,000.00	
Miss Julie's Childcare		14,574.00	
Montessori in the Woods		30,000.00	
Multicultural Community Resource Center		50,000.00	
My Terra Village		40,000.00	
Playway Loving Childcare Center LLC		30,000.00	
Saint Vincent Child Care Center		13,271.00	
The Learning Ladder Early Child Care		50,000.00	
USCRI Erie		50,000.00	
World of Care Inc		10,000.00	
YMCA of Corry		15,870.00	
YMCA of Greater Erie		12,500.00	
Young Environment Learning Center		17,000.00	
		995,537.62	995,537.62

NEIGHBORHOODS & COMMUNITIES

Anchor Building

Borough of Union City		75,000.00	
Erie Art Company		50,000.00	
Goodell Gardens & Homestead		42,159.00	
McCord Memorial Library		65,000.00	
North Park Row LLC		50,000.00	
Performing Artists Collective Alliance		50,000.00	
Sarah A Reed Children's Center		27,500.00	
		359,659.00	359,659.00

Mission Main Street

Renaissance Block

Borough of Union City	50,000.00	150,000.00	
Downtown Girard		100,000.00	
Impact Corry		100,000.00	
		350,000.00	350,000.00

PILOT PROJECT

Jefferson Educational Society of Erie		75,000.00	
Mercyhurst University		6,890.00	
		81,890.00	81,890.00

**Erie County Gaming Revenue Authority
Schedule of Grant Reserve**

as of
November 30, 2025

	<u>November</u>	<u>YTD</u>	<u>Subtotal</u>
QUALITY OF PLACE			
Community Assets			
Arts, Culture, & Heritage			
Albion Area Fair, Inc.		8,000.00	
Americans for Competitive Enterprise Sys		1,300.00	
AmeriMasala		8,000.00	
Borough of Union City		10,000.00	
Burleigh Legacy Alliance		14,750.00	
Dafmark Dance Theater		10,000.00	
Downtown North East, Inc.		10,000.00	
Edinboro University Foundation		7,000.00	
Edinboro Arts & Music Fest		11,133.00	
Erie Art Company		10,000.00	
Erie Arts & Music Festival		9,475.00	
Erie Contemporary Ballet Theatre		10,269.00	
Erie County Veterans Memorial Park		8,000.00	
Erie PAL		10,000.00	
Erie Yesterday		14,756.00	
Erie's Black Wall Street		14,000.00	
Film Society of Northwestern PA		5,000.00	
Firefighters Historical Museum Inc		0.00	
Fort LeBoeuf Historical Society		12,000.00	
Girl Scouts of Western Pennsylvania		15,000.00	
Lake Erie Ballet		8,602.00	
Northwestern Commnity Educational Found		12,000.00	
North East Arts Council		4,000.00	
Performing Artists Collective Alliance		9,000.00	
Rhoxon Productions Incorporated		2,500.00	
Wattsburg Agricultural Society		11,700.00	
WQLN Public Media		8,000.00	
YMCA of Corry		7,000.00	
Young Artists Debut Orchestra		12,000.00	
		<hr/>	<hr/>
			263,485.00
 Community Centers			
Bethany Outreach Center		13,000.00	
Syrian Community Center		7,500.00	
		<hr/>	<hr/>
			20,500.00
 Parks, Fields, Trails			

Erie County Gaming Revenue Authority
Schedule of Grant Reserve
as of
November 30, 2025

	<u>November</u>	<u>YTD</u>	<u>Subtotal</u>
Special Events			
Albion Area Fair, Inc.		12,777.05	
AmeriMasala		1,366.99	
Asbury Woods Partnership, Inc.		2,828.85	
Borough of Edinboro		1,265.90	
Borough of Wesleyville		1,071.00	
CAFE		15,000.00	
Community Blood Bank of NWPA		1,190.00	
Community Resources for Independence		2,975.00	
Compton's Table		425.00	
Crime Victim Center of Erie County, Inc,		3,151.20	
Downtown North East, Inc.		3,825.00	
Dr. Gertrude A Barber Foundation		8,911.07	
Edinboro Arts & Music Fest		3,867.50	
Edinboro University Foundation		2,295.00	
Erie Art & Music Festival		5,525.00	
Erie Cancer Wellness Center		448.21	
Erie Contemporary Ballet Theatre		4,731.31	
Erie Latino Leadership Association	1,251.84	1,251.84	
Film Society of Northwestern PA		3,267.53	
French Creek Council - Boy Scouts		3,467.75	
Friends of the Erie County Library		1,062.50	
Goodell Gardens & Homestead		2,475.25	
Greater Erie Economic Development Corp		12,750.00	
Harborcreek Community Engagement Team		600.25	
Harborcreek Township		1,396.60	
Heberle's Heartstrings		2,397.00	
Holy Trinity Roman Catholic Church		6,948.75	
Jefferson Educational Society of Erie		15,000.00	
Lake Erie Ballet		6,397.74	
Lake Erie Fanfare, Inc.		2,507.50	
Lake Erie Greek Cultural Society		5,774.24	
Mercy Center for Women		1,790.31	
NAMI Erie County PA		850.00	
Nonprofit Partnership		3,545.25	
Presque Isle Audubon		1,062.50	
Presque Isle Light Station		1,289.92	
Presque Isle Partnership		6,226.25	
Saint Patrick Church		6,698.13	
SSJ Neighborhood Network		6,498.89	
Waterford Community Fair Association		8,223.75	
Wattsburg Agricultural Society		12,672.66	
Young Artists Debut Orchestra		4,260.20	
		<u>190,068.89</u>	<u>190,068.89</u>

**Erie County Gaming Revenue Authority
Schedule of Grant Reserve**

as of
November 30, 2025

	<u>November</u>	<u>YTD</u>	<u>Subtotal</u>
SMALL BUSINESS FINANCING			
2022 Impact Corry		87,500.00	
			<u>87,500.00</u>
2025 Bridgeway Capital		50,000.00	
Corry Higher Education Council		35,000.00	
Erie Downtown Development Corp		50,000.00	
Erie's Black Wall Street		50,000.00	
International Institute of Erie USCRI-IIE		37,500.00	
			<u>222,500.00</u>
TRANSFORMATIONAL GRANTS			
Fly Erie Fund, LLC		125,000.00	
Gannon University		250,000.00	
Infinite Erie		150,000.00	
			<u>525,000.00</u>
YOUTH & EDUCATION			
2024 Summer Jobs		32,413.77	
2025 Summer Jobs	6,783.52	197,953.34	
			<u>230,367.11</u>
MISCELLANEOUS			
2024 Snow Emergency Funds			
Erie County		500,000.00	
			<u>500,000.00</u>
Total Funds Disbursements	<u>819,981.10</u>	<u>6,713,740.51</u>	<u>6,713,740.51</u>

Erie County Gaming Revenue Authority
Schedule of Grant Reserve
as of
November 30, 2025

		<u>November</u>	<u>Amount Remaining</u>	<u>Original Commitment</u>
Committed Funds:				
N&C	Renaissance Block 2018			
	1 Academy Neighborhood Association		1,665.00	12,915.00
	SSJ Neighborhood Network		7,000.00	70,000.00
	2 Bayfront Eastside Taskforce		25,000.00	50,000.00
	Renaissance Block 2022			
	Borough of Edinboro		50,000.00	100,000.00
	Renaissance Block 2023			
	Borough of Edinboro		50,000.00	100,000.00
	Borough of Union City	50,000.00	0.00	100,000.00
	Anchor Building 2020			
	Borough of Union City		15,000.00	64,375.00
	Anchor Building 2025			
	Erie Art Company		50,000.00	100,000.00
	Goodell Gardens & Homestead		42,158.78	84,317.78
	North Park Row LLC		50,000.00	100,000.00
	Performing Artists Collective Alliance		50,000.00	100,000.00
	Sarah A Reed Children's Center		27,500.00	55,000.00
	Mission Main Street 2022			
	Edinboro Community & Economic Development		62,500.00	125,000.00
MUN	Multi-Municipal Collaboration 2021			
	Borough of North East		50,000.00	100,000.00
SB	Beehive Network			
	Community Enterprise Financing Loan			
QP	Transformational Grants			
	Erie Center for Arts & Technology		125,983.00	229,060.00
	Fly Erie Fund LLC		125,000.00	375,000.00
	Gannon University		250,000.00	500,000.00
	Infinite Erie		150,000.00	300,000.00
PP	Pilot Program			
Y&E	Shaping Tomorrow			
	Empower Erie - Community College		220,000.00	400,000.00
	Summer Jobs			
	SJ 2025	6,783.52	2,046.66	200,000.00
Total Committed Funds		<u>56,783.52</u>	<u>1,353,853.44</u>	<u>3,165,667.78</u>

(cont)

**Erie County Gaming Revenue Authority
Schedule of Grant Reserve**

as of
November 30, 2025

	<u>November</u>	<u>Amount Remaining</u>	<u>Original Commitment</u>
ARPA Transformative Funds			
Subawards	0.00	82,102.01	3,622,025.00
Contracted Services	0.00	5,500.00	273,274.00
Salaries & Wages	0.00	0.00	93,406.00
Indirect Costs	0.00	0.00	11,295.00
Total ARPA Funds	<u>0.00</u>	<u>87,602.01</u>	<u>4,000,000.00</u>
 Erie County Investing in Families			
Educator Retention Awards	418,758.50	26,953.75	2,500,000.00
Start Up & Expansion	0.00		
Total Investing in Families Funds	<u>418,758.50</u>	<u>26,953.75</u>	<u>2,500,000.00</u>

Erie County Gaming Revenue Authority
Transaction List Detail
November 2025

<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Amount</u>
11/03/2025	EFT	VISA	2025 October Statement	-982.98
11/05/2025	EFT	Altair Real Estate	2025 November Rent	-1,797.08
11/05/2025	EFT	Local iQ	Ad for 10/9 Meeting	-72.11
11/05/2025	EFT	The Hartford	2025 November Disability Insurance	-109.39
11/05/2025	EFT	Toshiba Finanical Services	2025 November Copier Lease	-266.54
11/07/2025	EFT	ECCA, Inc.	10/18/2025 to 10/31/2025 Payroll	-10,077.21
11/07/2025	EFT	Fidelity Investments	10/18/2025 to 10/31/2025 Simple IRA	-500.00
11/07/2025	EFT	PMRS	Pay Ending 10/31/2025	-782.42
11/07/2025	EFT	Corry Alliance Childcare & Learning	2025 ERA Round 2	-1,076.50
11/07/2025	EFT	Kate & Co., Inc	2025 November Professional Services	-3,000.00
11/07/2025	EFT	Miss Julie's Childcare	2025 ERA Round 2	-2,153.00
11/07/2025	EFT	Montessori in the Woods	2025 ERA Round 2	-3,767.75
11/07/2025	EFT	St. Martin Center	2025 ERA Round 2	-7,535.50
11/07/2025	EFT	Velocity Network, Inc.	2025 November Phone/IT	-1,163.07
11/10/2025	2956	YMCA of Greater Erie	2025 ERA Round 2	-41,983.50
11/10/2025	EFT	Barb's Care a Lot	2025 ERA Round 2	-2,153.00
11/13/2025	EFT	Summit Township	2025 Q3 Settlement Payment	-154,434.24
11/13/2025	EFT	Greene Township	2025 Q3 Settlement Payment	-37,750.60
11/13/2025	EFT	McKean Township	2025 Q3 Settlement Payment	-37,750.60
11/13/2025	EFT	Millcreek Township	2025 Q3 Settlement Payment	-37,750.60
11/13/2025	EFT	Waterford Township	2025 Q3 Settlement Payment	-37,750.60
11/13/2025	EFT	Erie County	2025 Q3 Settlement Payment	-37,750.60
11/17/2025	EFT	Toshiba Finanical Services	2025 Novemer Copier Lease	-266.54
11/17/2025	EFT	Highmark Health Insurance	2025 November Health Insurance	-3,594.89
11/17/2025	EFT	Greater Erie Community Action Committee	2025 Summer Jobs	-6,783.52
11/17/2025	EFT	Child Development Centers	2025 ERA Round 2	-342,327.00
11/17/2025	EFT	Young Environment Learning Center	2025 ERA Round 2	-5,382.50
11/19/2025	EFT	ECCA, Inc.	11/01/2025 to 11/14/2025 Payroll	-10,077.21
11/19/2025	EFT	Fidelity Investments	11/01/2025 to 11/14/2025 Simple IRA	-500.00
11/19/2025	EFT	PMRS	Pay Ending 11/14/2025	-782.42
11/19/2025	EFT	Borough of Union City	2023 RB Final Payment	-50,000.00
11/19/2025	EFT	Early Connections	2025 ERA Round 2	-13,456.25
11/19/2025	EFT	Erie Latino Leadership Association	2025 Special Events	-1,251.84
11/19/2025	EFT	Knox McLaughlin Gornall & Sennett	2025 November Legal	-1,419.00



SCORECARD CASHBACK CURRENT BALANCE \$0.00 CASHBACK PAYOUT DATE 05/15/2026

Account Summary

Billing Cycle		10/10/2025
Days In Billing Cycle		31
Previous Balance		\$59.42
Purchases	+	\$982.98
Cash	+	\$0.00
Balance Transfers	+	\$0.00
Special	+	\$0.00
Credits	-	\$0.00
Payments	-	\$59.42-
Other Charges	+	\$0.00
Finance Charges	+	\$0.00
NEW BALANCE		\$982.98

Credit Summary

Total Credit Line	\$40,000.00
Available Credit Line	\$39,017.02
Available Cash	\$39,017.02
Amount Over Credit Line	\$0.00
Amount Past Due	\$0.00
Disputed Amount	\$0.00

Account Inquiries

- Call us at: (866) 317-0355
Lost or Stolen Card: (866) 317-0355
- Go to WWW.MyCardStatement.com
- Write us at PO BOX 30495, TAMPA, FL 33630-3495

Payment Summary

NEW BALANCE	\$982.98
MINIMUM PAYMENT	\$982.98
PAYMENT DUE DATE	11/04/2025

NOTE: Grace period to avoid a finance charge on purchases, pay entire new balance by payment due date. Finance charge accrues on cash advances until paid and will be billed on your next statement.

Corporate Activity

TOTAL CORPORATE ACTIVITY				\$59.42-
Trans Date	Post Date	Reference Number	Transaction Description	Amount
10/03	10/03	1654525287	INTERNET PMT-THANK YOU	\$59.42-

PLEASE DETACH COUPON AND RETURN PAYMENT USING THE ENCLOSED ENVELOPE - ALLOW UP TO 7 DAYS FOR RECEIPT

ERIEBANK
 PO BOX 42
 CLEARFIELD PA 16830-0042

Account Number: ####-####-####-0623

Check box to indicate name/address change on back of this coupon

AMOUNT OF PAYMENT ENCLOSED

Closing Date	New Balance	Total Minimum Payment Due	Payment Due Date
10/10/25	\$982.98	\$982.98	11/04/25

\$

BL ACCT 00100029-10000000
 ERIE COUNTY GAMING
 5340 FRYLING ROAD
 SUITE 201
 ERIE PA 16510-4672

e-Statement

MAKE CHECK PAYABLE TO:
 VISA
 PO BOX 4517
 CAROL STREAM IL 60197-4517

Cardholder Account Summary

TAMMI MICHALI ##### 0581	Payments & Other Credits \$0.00	Purchases & Other Charges \$982.98	Cash Advances \$0.00	Total Activity \$982.98
-----------------------------	---------------------------------------	--	-------------------------	----------------------------

Cardholder Account Detail

Trans Date	Post Date	Plan Name	Reference Number	Description	Amount
09/09	09/11	PBUS01	24121575253000252090195	KOLDROCK WATERS, INC. 000-0000000 PA	\$16.00 <i>O.S.</i>
09/19	09/21	PBUS01	24692165262101858839643	DROPBOX*LB76C51GRHHT DROPBOX.COM CA	\$572.40 <i>phone/IT</i>
09/19	09/21	PBUS01	24692165262101964140225	AMAZON MKTPL*RE1YM0E83 Amzn.com/bill WA	\$59.22 <i>O.S.</i>
09/20	09/21	PBUS01	24692165263102191113182	AMAZON MKTPL*IF0365AS3 Amzn.com/bill WA	\$66.24 <i>O.S.</i>
09/21	09/21	PBUS01	24692165264100179886794	GANNETT MEDIA CO 888-426-0491 VA	\$11.99 <i>subscript</i>
09/25	09/26	PBUS01	24692165268104260208849	DROPBOX*YQNPFF18WK8 DROPBOX.COM CA	\$188.19 <i>phone/IT</i>
09/29	09/30	PBUS01	24034545272006176865550	COUNTRY FAIR #48 ERIE PA	\$2.59 <i>O.S.</i>
09/30	09/30	PBUS01	24692165273108344602656	PANERA BREAD #204653 O 814-899-8290 PA	\$64.36 <i>mtg exp.</i>
10/06	10/07	PBUS01	24137465280001354286882	GIANT EAGLE #4038 ERIE PA	\$1.99 <i>O.S.</i>

Additional Information About Your Account

MANAGE YOUR CARD ACCOUNT ONLINE. IT'S FREE! IT'S EASY! SIMPLY GO TO WWW.MYCARDSTATEMENT.COM AND ENROLL IN OUR ONLINE SERVICE. YOU CAN REVIEW ACCOUNT INFORMATION, TRACK SPENDING, SET ALERT NOTIFICATIONS, DOWNLOAD FILES, AND MUCH MORE. MANAGING YOUR ACCOUNT IS FAST, SECURE AND EASY WITH MYCARDSTATEMENT. ENROLL TODAY!

ScoreCard CashBack Earnings as of 10/09/2025

SCORECARD	Beginning Balance	Current Earned	CashBack Adjusted	Ending Balance	CashBack Payout Date
	\$0.00	\$0.00	\$0.00	\$0.00	05/15/2026

Finance Charge Summary / Plan Level Information

Plan Name	Plan Description	FCM ¹	Average Daily Balance	Periodic Rate *	Corresponding APR	Finance Charges	Effective APR Fees **	Effective APR	Ending Balance
Purchases									
PBUS01 001	PURCHASE	E	\$0.00	0.91666%(M)	11.0000%(V)	\$0.00	\$0.00	0.0000%	\$982.98
Cash									
PBUS01 001	CASH	G	\$0.00	0.91666%(M)	11.0000%(V)	\$0.00	\$0.00	0.0000%	\$0.00

* Periodic Rate (M)=Monthly (D)=Daily
 ** includes cash advance and foreign currency fees
¹ FCM = Finance Charge Method
 Days In Billing Cycle: 31
 APR = Annual Percentage Rate
 (V) = Variable Rate If you have a variable rate account the periodic rate and Annual Percentage Rate (APR) may vary.

Order Summary

Order placed September 19, 2025 Order # 111-3003058-7627439

Ship to	Payment method	Order Summary	
Perry N. Wood 5340 FRYLING RD STE 201 ERIE, PA 16510-4672 United States	Visa ending in 0581 View related transactions	Item(s) Subtotal:	\$59.22
		Shipping & Handling:	\$0.00
		Total before tax:	\$59.22
		Estimated tax to be collected:	\$0.00
		Grand Total:	\$59.22

Delivered September 22



Dixie PerfectTouch 12 oz. Insulated Paper Hot Coffee Cup by GP PRO (Georgia-Pacific), Coffee Haze, 5342CDSBP, 160 Cups Per Case, Coffee Haze Design

Sold by: MyOfficeInnovations/Staples, Inc.

Supplied by: Other

2 Return or replace items: Eligible through October 22, 2025
\$29.61

Order Summary

Order placed September 19, 2025 Order # 111-7755661-1108260

Ship to

Perry N. Wood
5340 FRYLING RD STE 201
ERIE, PA 16510-4672
United States

Payment method

Visa ending in 0581

[View related transactions](#)

Order Summary

Item(s) Subtotal:	\$66.24
Shipping & Handling:	\$0.00
Total before tax:	\$66.24
Estimated tax to be collected:	\$0.00
Grand Total:	\$66.24

Delivered September 22

Your package was delivered. It was handed directly to a resident.

Signed by: Perry



Swiss Miss Milk Chocolate Hot Cocoa, Single-Serve Keurig K-Cup Pods, Hot Chocolate, 44 Count

Sold by: Amazon.com

Supplied by: Other

Return items: Eligible through October 22, 2025

\$29.34

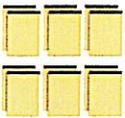


Legal Pads 5x8, College Ruled Paper, Colored Note Pads 5x8, Pink Legal Pad, Purple Notepad, 4 Pack Small Notepads, 30 Sheet/Notepad, Lined Paper with Sturdy Backboard, Note Pad for School, Business, Home

Sold by: HAIMEIYU

Return or replace items: Eligible through October 22, 2025

\$5.99



TOPS 8.5 x 11.75 Legal Pads, 12 Pack, The Legal Pad Brand, Wide Ruled, Yellow Paper, 50 Sheets Per Writing Pad, Made in the USA (7532)

Sold by: Amazon.com

Supplied by: Other

Return or replace items: Eligible through October 22, 2025

\$15.91



Grove Square Tea, Chai Latte, 24 Single Serve Cups

Sold by: Shop With Cents

Return items: Eligible through October 22, 2025

\$15.00

[Conditions of Use](#) [Privacy Notice](#) [Consumer Health Data Privacy Disclosure](#) [Your Ads Privacy Choices](#)

© 1996-2025, Amazon.com, Inc. or its affiliates



Strategic Planning Committee Meeting and Grant Review

December 4, 2025

8:30am – 9:30am

Zoom Link:

<https://us02web.zoom.us/j/86976684731>

AGENDA

- I. Parks, Fields, Trails Grant Review
- II. Multi-Municipal Collaboration - EmeryCare
- III. 2026 Board Meeting Schedule
- IV. Executive Director Update
- V. Good of the Order



E·C·G·R·A
ERIE COUNTY GAMING REVENUE AUTHORITY

**EXECUTIVE
DIRECTOR'S
REPORT
FOR
DECEMBER
2025**

ERIE ARTS AND CULTURE

NORTHWESTERN PENNSYLVANIA'S ARTS COUNCIL

ECGRA Lead Assets Meeting Agenda

Friday December 5th, 2025 | 12-1 pm | Virtual

Join on Google Meet: meet.google.com/yia-bqps-pcy

Introductions

Discussion

- Organizational check-in
- Funding cuts & wins

Distribution Formula

- Is the current formula still aligned with our shared values?
- What's most important: stability, need, reach, or innovation?
- What would a multi-year transition look like if we change the model?

2025 Distribution

- \$613,061 from ECGRA this year
- Group consensus on distribution

Adjournment



ECGRA Communications Services Report

NOVEMBER 2025

Meeting with Executive Director
Ongoing Social Media Management
Ongoing Consulting

IMPLEMENTED

PHOTOGRAPHY

- Non-Profit Partnership - Keycon

GRAPHICS

- Thanksgiving
- Veterans Day
- Quotes x2
- Budget – Childcare Highlight

IN PROGRESS

- [AWAITING RFP TO MOVE] WEBSITE
 - CONTRACT
 - SCOPE
 - AUDIT
 - SURVEY
- Child Care Round 2 Grant Funding – January
- Kyocera Tour – January
- Competitive Manufacturing Investment Announcement – January
- EMS Mini Report
 - COPY
 - DESIGN
- Food Insecurity Programming – January





ECGRA Communications Services Report





Fly Erie Fund Board of Managers Meeting Agenda

Date: 11.24.25

Time: 9:00 a.m.

Location: Teams

1. Call to Order

- Welcome and Introductions
- Status Update

2. Financial Updates

- **Year 3 Invoices**
 - Status of outstanding invoices
 - Review and approval process
- **November & December Payments**
 - Summary of scheduled payments
 - Approval of disbursements

3. Small Communities Air Service Grant

- Overview of grant requirements and timeline
- Discussion of application strategy
- **Letters of Support**
 - Identify stakeholders for letters
 - Responsibilities for outreach and drafting

4. Breeze Conversation

- Updates on ongoing Flights
- Invoice Timing
- Metrics to focus on for long-term commitment

5. Next Steps & Action Items

- Confirm deadlines for invoices and payments
- Assign tasks for grant application and letters of support
- Schedule next meeting

6. Adjournment

November 19, 2025

Erie Downtown Partnership
140 E 5th Street
Erie, PA 16507
814.455.3743
eriedowntown.com



Downtown is Something to Be Thankful For

ECGRA
Perry Wood
5340 Fryling Road
#201
Erie, PA 16510

Dear Perry,

This Thanksgiving, we're reminded of how grateful we are for neighbors like you who care about our community. The enclosed photo from our 2nd Annual Community Dinner captures what makes Downtown Erie so special — people coming together to share joy, connection, and belonging. Hundreds braved the cold and were treated to a free meal prepared by farmers and volunteers with several dishes prepared from locally-grown harvest veggies.

Just like a Thanksgiving feast, a thriving downtown needs the right ingredients: generosity, local flavor, celebration, and neighbors gathered around the table. **We'd love for you to be part of the recipe.**

By making a gift to the **Downtown Future Fund**, you'll help create more moments like the Community Dinner — traditions that bring people together and keep Downtown Erie a place we can all be thankful for. You can make your gift by returning the enclosed envelope or online at downtownerie.com.

From all of us at the Erie Downtown Partnership, we wish you and your loved ones a joyful and blessed Thanksgiving.

With gratitude,

A blue ink signature of Emily Fetcko.

Emily Fetcko
CEO

A blue ink signature of Christine Jergens.

Christine Jergens
Director of Development

Perry - We're grateful for you and the ECGRA team for all of your support.



The Greater Erie Community Action Committee

www.gecac.org

THANK YOU

Helping People, Changing Lives

DR. PERRY WOOD

THANK YOU FOR ATTENDING
GECAC'S 60th. THANK YOU FOR
YOUR CONTINUED SUPPORT AND
DEDICATION TO THE SUMMER JOBS
PROGRAM. YOUR ATTENDANCE MEANT
A LOT!

A handwritten signature in black ink, appearing to read 'Ben Wilson'.

Dr. Ben Wilson
Chief Executive Officer

www.gecac.org

Thank
you

Happy Holidays,

Shal Ferris

Tammi,

On behalf of Erie Contemporary Ballet Theatre, I want to thank you and Erie County Gaming Revenue Authority for sponsoring our production of The Nutcracker. Your funding helps more than you know, and allows ECBT to bring the arts to the Erie Community!



Economic Education Today, Economic Strength Tomorrow.

2222 Filmore Avenue • Suite 600 • Erie, PA 16506
(814) 456-7007 • info@aceserie.org • www.aceserie.org

November 7, 2025

Ms. Tammi Michali
c/o Board of Directors
Erie County Gaming Revenue Authority
5340 Fryling Rd # 201
Erie, PA 16510

Dear Ms. Michali & Board of Directors

Pennsylvania Business Week at Fort LeBoeuf High School was a great success!

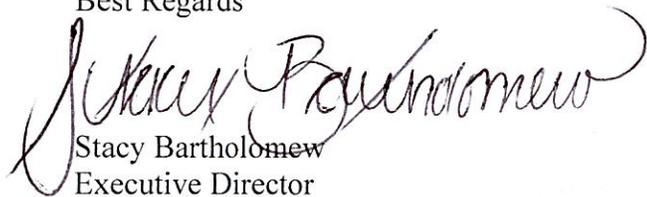
On behalf of the staff at Americans for the Competitive Enterprise System, the students at Fort LeBoeuf High School, and all those who are committed to the education of our youth, we would like to extend our gratitude. Your support of this innovative program is greatly appreciated.

Please take a moment and look over the student evaluations. They found PA Business Week to be an ideal learning experience where teamwork, business knowledge, productivity, and financial management are all incorporated into a fun, high-spirited environment.

Your contribution not only benefited the students at Fort LeBoeuf High School, but also the business community as a whole. Your support enables students to see and understand how a business operates and how they can grow and succeed from this experience. Students who are better prepared for the work world will provide employers with better employment candidates.

We have also enclosed a Business Week program which recognizes the sponsors and volunteers. Thank you again for your support. We look forward to your continued involvement in this program!

Best Regards


Stacy Bartholomew
Executive Director



Impact Corry receives \$100,000 to revitalize neighborhoods

BY CAROL FIELDING
caro@thecorryjournal.com

Impact Corry has been awarded \$100,000 from the Erie County Gaming Revenue Authority's (ECGRA) 2025 Renaissance Block program, funding that will provide matching grants to homeowners and landlords in targeted west and south Corry neighborhoods.

The grant will be distributed as \$5,000 matching grants to property owners in two focus areas: west Corry, between North Center Street and Mead Avenue, and south Corry, between Lenon Street and Sumner Street. The program aims to assist a minimum of 20 properties with exterior improvements ranging from doors and windows to siding, porches and masonry repair.

"ECGRA funding has helped us on our mission to revitalize Corry. Neighborhoods are one of the main focus areas of our strategic plan," said Melinda Meyers, Impact Corry's director of programming. "We invest in our strengths, and our greatest strength in Corry

is our people. These are funds going directly to homes to improve the lives of residents as well as main streets and neighborhoods."

Community impact

Five projects have been completed this summer and fall, with another eight approved and expected to finish by spring 2026.

This latest award builds on a partnership between Impact Corry and ECGRA. Since 2020, the organization has received \$490,000 from ECGRA, helping about 100 homes across the city. Over half of those grant-funded homes have improved their condition ranking on the housing survey conducted as part of the "#positively Corry Community Strategic Plan."

Breaking the cycle of disinvestment

The Renaissance Block program addresses a critical challenge facing Corry: negative equity that discourages homeowners from investing in their properties.

According to the strategic plan, Corry suffers from significant negative equity, meaning that a property is effectively worth less than zero to its owner. The plan explains that homeowners face a lose-lose scenario: invest in up-

grades and lose money when selling, or skip improvements and lose slightly less.

"The Renaissance Block Grant Program helps fill the financial gaps that occur in a soft market," Meyers explained.

In a press release, ECGRA Executive Director Perry Wood emphasized the broader impact of the program.

"ECGRA is revitalizing neighborhoods around the county," Wood said. "The Renaissance Block program will improve Erie County's Quality of Place, and attract new opportunities to the area. These are homes located on main streets and commercial corridors that serve as gateways to the community."

Leveraging investment

Using the ECGRA grants as a foundation, Impact Corry has obtained additional funding from the Pennsylvania Department of Community and Economic Development (DCED), Key Bank, Erie Insurance and the Corry Community Foundation (CCF).

The program has no income requirements for the standard \$5,000 matching grant, making it accessible to any property owner. Those

who meet certain income requirements can apply for higher grant amounts with lower matching requirements.

"We see applicants who have put off home repair projects, and the grant provides incentive to get them done," Meyers said. "We also see applicants who have delayed repair projects because they don't have the financial resources to move ahead, and the grant provides the final financing they need to make it happen."

Navigating challenges

Implementing the program hasn't been without obstacles. Contractor availability remains a significant hurdle, with applicants sometimes waiting weeks or months just to get a cost estimate, and then several months to a year to get on a contractor's work schedule.

"These are also challenging times for families, as they wait on federal and state benefits and services, and need to budget for rising grocery costs," Meyers noted. "Homeowners considering applying may be rethinking their projects."

◀ See Impact, P.2



Contributed graphic

Above is an example of Renaissance Block Grant funded projects in Corry. On the left is a porch addition; on the right is a driveway improvement.

Impact

(Continued from front page)

To address these challenges, Impact Corry stays in regular contact with grant recipients, reaching out every three to six months to check on progress and accommodate changes when necessary.

Inspiring community pride

Beyond physical improvements, Meyers said the program has inspired pride in neighborhoods and the broader Corry community. The long-term goal extends beyond the grant funding itself.

"A goal of the program is to inspire pride in and good stewardship of individual homes and neighborhoods — to see people investing in their properties and Corry with or without grant funding," she said.

Applications are accepted and approved on a rolling basis. Eligible improvements include doors and windows, soffits, gutters and downspouts, exterior lighting, porches and stairs, painting, siding and shutters and

chimney and masonry repair.

Looking ahead

Impact Corry plans to continue applying for Renaissance Block funding from ECGRA in future cycles. With each new grant cycle, additional areas of the city become eligible, gradually expanding the program's reach throughout Corry.

"Because we want applicants to be successful, we're willing to work with them and provide support," Meyers said. "It's a fairly simple process to apply and, if awarded funding, complete projects, and our staff and volunteers are willing to help."

Since its inception in 2018, the Erie County Renaissance Block Grant Program has awarded 55 grants to 14 organizations, totaling \$2,439,340. Impact Corry shares this year's funding with downtown Girard and the Borough of Union City, which received \$100,000 each.

Property owners in the eligible Corry neighborhoods interested in applying can contact Impact Corry at programs@impact-corry.com for more information.

City of Erie must face structural deficits head-on

After six years without an increase in property taxes, the predictable has happened: Erie's preliminary 2026 budget projects a 32% increase in the tax rate over the next several years, starting with a one mill increase next year followed by increases each year through 2030. The cumulative increase could be even larger if the city is unable to pull off a roughly \$2.5 million reduction in salaries and wages planned, according to city budget projections for 2030.

It is no wonder that the city applied in May of this year to again participate in the state's Early Intervention Program, seeking funding from Harrisburg to create a second strategic financial plan as a follow-up to the first plan completed in 2019. This is a good idea and necessary. The city's application cites "looming structural deficits of \$9.3 million in 2026, \$11.5 million in 2027, \$12.3 million in 2028 and \$13.3 million in 2029."

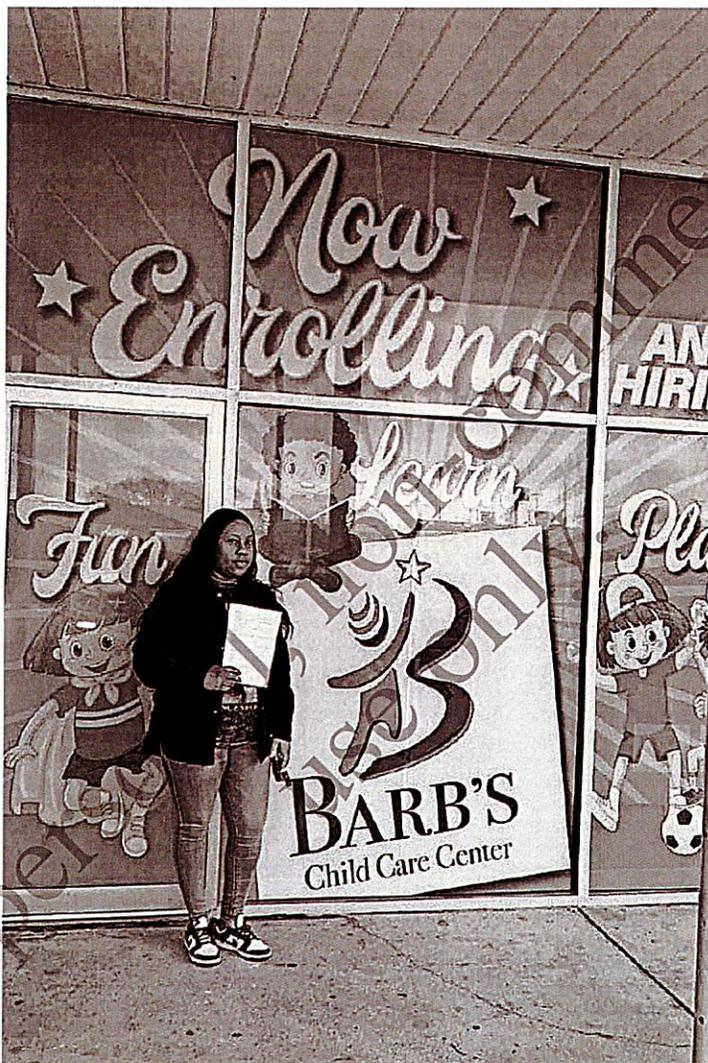
But a good plan can be made even better through open and ongoing communication with residents about the city's financial challenges and the strategy to tackle them. The city's budget process, for example, should include a focus on the structural deficits. Does the annual budget reflect progress toward reducing structural deficits? If not, why not?

But it seems that the city government has been mostly reluctant to take this issue head-on in public. By utilizing certain one-time revenue sources, in combination sometimes with just good luck, Erie recently has been able to balance the annual budget and, in so doing, avoid a frank, public discussion of the city's underlying financial problems. Until now. With a tax increase planned for 2026 — the first of several in the coming years — the problem has to be front and center; but I am confident Erie residents will work with our elected leaders on our fiscal challenges, including accepting necessary tax increases, provided city officials are open and honest with them.

David Forrest, Erie

Erie child care center to host education students

Barb's Child Care Center is celebrating a milestone — 11/2 years of serving Erie's children and families. We credit that success to powerful community partnerships. Support from organizations such as the Crime Victim Center, the Erie County Gaming Revenue Authority, the Greater Erie Economic Development Corporation, Diverse Erie, Sisters of St. Joseph Neighborhood Network, the Erie County Redevelopment Authority, Erie Insurance, and the city of Erie have kept us operating. But what truly sets us apart is collaboration.



Mary Euell is pictured in front of Barb's Child Care Center at 145 W. 18th St. The Center is celebrating a milestone — 1 1/2 years of serving Erie's children and families. PROVIDED BY MARY EUELL

Barb's Child Care Center is now a co-op site with the Erie School District, providing education students field hours. This collaboration could land them free college tuition if they commit to 25 hours of work in a child care setting while in school. This initiative was championed by Daria Devlin, soon-to-be mayor of Erie, whose passion for public schools and students drove the connection between the center and Erie public schools. This isn't just a win for our business. To me, it's proof that Daria's roots and love for the community remain strong, even as she steps into a bigger role. Her hands-on commitment shows me that thriving communities need collaboration, not just policies.

A heartfelt thank you to Phillip Askins and all those from Erie public

schools who spent over a year working alongside Barb's Child Care Center to make this co-op a reality.

Efforts like this make Erie special — a place where businesses and residents support each other through challenges and successes.

At Barb's Child Care Center, we aim to change lives for children of all ages and we are growing. We're hiring; we're enrolling, and we're proving that together, we're stronger. There is so much love and support here; Erie is a special place to live and do business.

To me, business is not about being a millionaire; it's about having a million impactful moments.

Mary Euell, Erie, owner of Barb's Child Care

Pa. budget did little to help caregivers

This is not leadership — it's abandonment.

That's the only way to describe Pennsylvania's new budget deal, which funds raises for just 6% of homecare workers while leaving 94% of caregivers — and the seniors, people with disabilities and medically fragile children they serve — behind.

Every month, more than 112,500 shifts of care go unfilled, and one in four authorized nursing hours never takes place. Families across the commonwealth are already struggling to find help at home. This budget guarantees more people will be left with the stress of inadequate coverage for home care services.

Two independent, taxpayer-funded studies — commissioned by Governor Shapiro and the legislature — have already shown what's needed to stabilize the system and prevent more costly hospitalizations and nursing home placements — more than \$800 million fix to catch up after two decades of refusing to meaningfully address the industry in budget discussions.

Yet lawmakers chose politics over people this past week, providing just \$21 million out of the \$370 million that advocates identified as the minimum first step to support this workforce and reinforce the foundation of care that every Pennsylvanian deserves — care at home.

While lawmakers were signing a budget that ignored direct care workers, the Pennsylvania Homecare Association was celebrating them at the 2025 annual Direct Care Worker of the Year Award ceremony. The winner, Celeste, stood in front of a crowd of her peers and spoke through tears, "This is for every patient I've cared for that has passed — everything I do is for them."

A regional winner, Tamara, stated, "I am so grateful for my agency — the way they support and recognize me. In my life, I've never felt so valued."

These are the compassionate and caring individuals who make our communities stronger.

Even in a difficult fiscal year, failing to invest in home care is indefensible. Protecting access to care and supporting the workforce that delivers it must be a top priority for Governor Josh Shapiro, Senator Joe Pittman, House Speaker Joanna McCClinton, and every member of the legislature in the 2026-27 budget. Pennsylvania can no longer afford to fall further behind while other states strengthen their home care systems. The path forward is clear — the cost of inaction will be far greater, for our families, our hospitals and our communities.

Mia Haney, chief executive officer, Pennsylvania Homecare Association

RESOLUTION NUMBER 34, 2025

**Resolution to enter into agreements with fourteen (14)
Erie County community organizations and municipalities engaged
in Parks, Fields, & Trails as part of the Community Assets**

Whereas, the Strategic Planning Committee reviewed funding proposals and made funding recommendations to support community assets as they relate to ECGRA's Strategic Plan and community goals;

Whereas, there were fifteen (15) applicants for Community Assets funding and the Board of Directors affirms that fourteen (14) applicants have met the threshold for funding including being in good standing with taxing bodies and other reporting requirements;

Whereas, the eligible applicants are awarded grants totaling \$249,150.30 to the extent outlined in the attached Exhibit "A";

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law and the Erie County Gaming Revenue Authority Bylaws, resolves to enter into agreements with fourteen (14) Erie County Community Assets so they may flourish, create an economic impact on the region through tourism and continue to enrich the quality of life for Erie County residents.

On the motion of _____, seconded by _____.

This resolution was passed on 11th day of December 2025 by a vote of ____ - ____.

ERIE COUNTY GAMING REVENUE AUTHORITY

Chairman, Erie County Gaming Revenue Authority
December 11, 2025

ATTEST:

Secretary, ECGRA



2025 Community Assets Grants Recipients

PARKS, FIELDS, & TRAILS

Organization	Project	Amount Requested	Amount Recommended
Asbury Woods Partnership	Greenway Trail Improvements	\$25,000.00	\$20,000.00
Borough of North East	College Woods Trail	\$25,000.00	\$25,000.00
Borough of Union City	UC Borough Sport Court	\$25,000.00	\$0.00
Borough of Wesleyville	Morrison Park reconstruction Project	\$25,000.00	\$18,000.00
Boys & Girls Club of Erie	Lighting Project	\$5,032.00	Community Center
Edinboro Legion Pool	Purchase Equipment for Upgrades to Pool Areas	\$3,943.70	\$3,943.70
Girard Township	Lake Erie Community Park West Playground	\$25,000.00	\$20,000.00
Girl Scouts Western PA	Repairing Camp Structures / Maintenance of Buildings	\$18,000.00	\$18,000.00
Greenfield Township	Pavilion Ceiling Installation	\$1,500.00	\$1,500.00
Harbor Creek Foundation	Clark Elementary Playground Restoration & Enhancement	\$8,000.00	\$8,000.00
Lake Shore BMX	New Gate Project	\$25,000.00	\$25,000.00
LeBoeuf Little League	Batting Cages / Fence	\$10,000.00	\$10,000.00
Millcreek Township General Authority	Scott Park Pavilion Project	\$25,000.00	\$20,000.00
Millcreek Youth Athletic Association	Henry Fish Sports Complex Pavilion Project with Restrooms	\$25,000.00	\$25,000.00
North East Little League	Denny Lowes Complex Renovation & Restoration	\$25,000.00	\$25,000.00
Presque Isle Partnership	Beach 11 Play Space Restoration	\$15,000.00	\$8,000.00
Wattsburg Borough	Hardwood Tri-Community Park Improvement Project	\$21,706.60	\$21,706.60
TOTAL Requested		\$308,182.30	\$249,150.30

RESOLUTION NUMBER 35, 2025

Resolution to enter into agreement with one (1) entity as the sole recipient of the 2025 Multi-Municipal Collaboration Grant, Round 4

Whereas, ECGRA was formed to oversee and administer the investment and distribution of gaming funds in Erie County, Pennsylvania; and

Whereas, ECGRA's mission of economic and community development recognizes the importance of local government in developing a strong economy and community; and

Whereas, ECGRA seeks to use gaming funds as a catalyst for municipalities to coordinate and cooperate with one another in the provisioning of services to achieve efficiencies, economies of scale, and innovation of modern governmental processes;

Whereas, ECGRA believes that active collaboration through councils of governments, authorities, intergovernmental associations and nonprofits coordinating such activities are key strategies in economic development; and

Whereas, the one (1) recipient is identified as the following primary applicant: EmeryCare;

Whereas, the eligible applicant is awarded a grant totaling \$100,000 to the extent outlined in the attached Exhibit "A";

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law and the Erie County Gaming Revenue Authority Bylaws, resolves to enter into an agreement with one (1) recipient of the Multi-Municipal Collaboration Grant so they may flourish, create an economic impact on the region and continue to improve upon local government on behalf of the people of Erie County.

On the motion of _____, seconded by _____.

This resolution was passed on the 11th day of December, 2025 by a vote of ____-____.

ERIE COUNTY GAMING REVENUE AUTHORITY

Chairman, Erie County Gaming Revenue Authority

December 11, 2025

ATTEST:

Secretary, ECGRA



2025 Multi-Municipal Collaboration

Round 1

Lead Organization	Collaborators	Amount Awarded	Project Description
East County EMS	Harborcreek Township, Wesleyville Borough, Lawrence Park Township, North East Borough, North East Township, Greene Township	\$ 100,000	Ambulance Purchase

Round 2

Jefferson Educational Society	Harborcreek Township, Borough of North East, Millcreek Township	\$ 100,000	Alliance for Community Progress
-------------------------------	---	------------	---------------------------------

Round 3

Borough of North East	City of Erie, Borough of North East, North East Township	\$ 11,000	Operation Clear Eyes
-----------------------	--	-----------	----------------------

Round 4

EmergyCare	City of Erie, City of Corry	\$ 100,000	New Ambulance Purchase
------------	-----------------------------	------------	------------------------

Total Requested \$ 311,000

RESOLUTION NUMBER 36, 2025

**Resolution to direct
the Erie Community Foundation to release \$613,061.31
to the Erie County Lead Assets**

Whereas, ECGRA has executed on its financial commitment to the Lead Assets through grant funding and creation of an endowment in accordance with the Strategic Plan aka the Framework for Distribution of Uncommitted Funds and the Settlement Agreement of December 13, 2010 (the "Settlement"),

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law and the Erie County Gaming Revenue Authority Bylaws, resolves that the ECF is to be directed to release funds from the Erie County Lead Asset Endowment in the amount of \$613,061.31 to the extent outline in Exhibit "A", in order to grow and sustain nonprofits that contribute significantly to Erie County's economy, quality of place, and sense of civic pride.

On the motion of _____, seconded by _____.

This resolution was passed on 11th day of December, 2025 by a vote of ___ - ____.

ERIE COUNTY GAMING REVENUE AUTHORITY

Chairman, Erie County Gaming Revenue Authority

December 11, 2025

ATTEST:

Secretary, ECGRA

FY21-FY24 Form 990 Total Expenses (Line 18)

Lead Asset	2021-2022	2022-2023	2023-2024	3-Year Total	3-Year Average	% of 3-Year Average	Award amount based on %	% of Annual Budget	% of Average Budget
Erie Art Museum	\$790,846	\$946,104	\$1,055,112	\$2,792,062	\$930,687	5.41%	\$33,179.59	3.14%	3.57%
Hagen History Center	\$1,964,170	\$1,975,311	\$1,776,393	\$5,715,874	\$1,905,291	11.08%	\$67,924.84	3.82%	3.57%
Erie Philharmonic	\$2,697,659	\$2,931,892	\$3,173,017	\$8,802,568	\$2,934,189	17.06%	\$104,605.70	3.30%	3.57%
Erie Playhouse	\$1,305,705	\$1,324,569	\$1,509,589	\$4,139,863	\$1,379,954	8.02%	\$49,196.24	3.26%	3.57%
expERIENCE Children's Museum	\$642,555	\$961,546	\$1,627,530	\$3,231,631	\$1,077,210	6.26%	\$38,403.23	2.36%	3.57%
Erie Arts & Culture	\$989,413	\$1,488,032	\$1,228,197	\$3,705,642	\$1,235,214	7.18%	\$44,036.16	3.59%	3.57%
Erie Zoo	\$4,404,721	\$5,018,978	\$5,137,984	\$14,561,683	\$4,853,894	28.23%	\$173,044.40	3.37%	3.57%
Mercyhurst Institute for Arts and	\$1,594,838	\$1,488,133	\$1,384,536	\$4,467,507	\$1,489,169	8.66%	\$53,089.82	3.83%	3.57%
Flagship Niagara League	\$1,705,325	\$1,680,560	\$786,356	\$4,172,241	\$1,390,747	8.09%	\$49,581.01	6.31%	3.57%
Total	\$16,095,232	\$17,815,125	\$17,678,714	\$51,589,071	\$17,196,357	100.00%	\$613,061.00		
Amount of 2026 Distribution	\$613,061								
Lead assets full consensus: 12/10/2025									
Submitted by Susannah Faulkner, Executive Director of Erie Arts and Culture									

RESOLUTION NUMBER 37, 2025

Resolution to Approve the 2026 Board Meeting and Strategic Planning Meeting Schedule

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the Erie County Gaming Revenue Authority, pursuant to the Economic Development Financing Law and the Erie County Gaming Revenue Authority Bylaws, approves the 2026 Board Meeting and Strategic Planning Meeting Schedule as outlined in the attached Exhibit "A".

On the motion of _____, seconded by _____.

This resolution was passed on the 11th day of December 2025 by a vote of ____ - ____.

ERIE COUNTY GAMING REVENUE AUTHORITY

Chairman
Erie County Gaming Revenue Authority

December 11, 2025

ATTEST:

Secretary
ECGRA

2026 Meeting Schedule

Board of Directors' Meetings

Meetings are held in the Jordan Room, 5240 Knowledge Parkway, Erie, PA 16510 and begin at 8:30am. However, members may attend via zoom, if desired, by using the link that will be provided via email one week prior to the meeting. Meetings will alternate between board meetings and strategic planning meetings on the third Thursday of each month with the exception of the month of December in which the meeting will be held on the second Thursday.

Board Meetings
January 15 th
March 19 th – Annual Meeting
May 21 st
July 16 th
September 17 th
November 19 th

Strategic Planning Meetings
February 19 th
April 16 th
June 18 th
August 20 th
October 15 th
December 10 th

Board of Directors

Kelly S. Hess
Chair

Angela Amatangelo
Vice-chair

Gary J. Winschel
Treasurer

Perry N. Wood
Secretary

Ronald C. Cleaver

Mark B. Louis

Darrell D. Smith

Robert Oberlander

Rock Copeland
Ex-officio

Joseph Sinnott
Ex-officio

Perry N. Wood
Executive Director

Contact Tammi Michali to clarify any scheduling issues:

Erie County Gaming Revenue Authority
5340 Fryling Road, Suite 201
Erie, PA 16510
(814) 897-2690
(814) 897-2691 (fax)