

Planning for the Future of Erie's Public Schools and Students

Pilot Project Grant Program

Erie's Public Schools

Mr. Brian Polito
148 West 21st Street
Erie, PA 16502

ddevlin@eriesd.org
O: 814-874-6035

Ms. Daria Devlin

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Application Form

Eligibility

Qualifiers*

All must apply in order to be eligible.

- Applicant is in good standing with ECGRA's reporting requirements to date
- Applicant is in good standing with the IRS and state and local taxing bodies
- Applicant's headquarters is located in Erie County
- Applicant is 501(c)(3), a municipal authority, or a school district

Disqualifiers

If any apply, your organization is not eligible.

Project Information

Project Name*

Planning for the Future of Erie's Public Schools and Students

Brief Project Summary*

In light of the state's historic adjustment to the district's educational subsidy, Erie's Public Schools must now prioritize its use of funds to build back instructional resources in a way that is both strategic and most effective for student improvement. To do this, the district will develop a five-year strategic plan to guide academic, curricular and instructional efforts through 2023.

Goals (broad) and Objectives (specific) of the project*

The goal of this strategic plan is to utilize extensive data analysis and input from all stakeholder group to develop a plan that will guide the district through 2023. Through implementation of this plan beginning in 2018-19, the district will seek to improve academic outcomes for all students, align curriculum to state standards, develop magnet-based programs at the middle and secondary level to ensure that students are graduating with skills that will meet the needs of the local economy, increase student engagement, increase parent satisfaction/engagement, build trust with the Erie community and improve graduation rates for all student groups.

Project Narrative

Describe your project in detail including the problem you are addressing and what you will do to solve that problem.

After more than two years of efforts to educate the public and state lawmakers about the inequity of Pennsylvania's school funding system and to advocate for an increase to its own subsidy, Erie's Public Schools successfully secured an historic adjustment to its state education subsidy in the last quarter of 2017. At the same time, and to further its case that it had done everything possible to control spending, the district implemented a massive reorganization plan that included the merger of four high schools into two, the re-configuring of school buildings into a consistent grade configuration (preK-5, 6-8, 9-12) and the closure of two elementary schools. Finally, the district embarked on an aggressive plan to provide consistency in programming and align all middle and secondary curriculum to improve college and career readiness.

Clearly, these efforts were monumental and represented an enormous leap of faith by district administration, students, staff and families. But, with the help and support of the entire Erie community, Erie's Public Schools emerged in the 2017-18 school with new hope for the future and a restored belief that our students could finally have access to the same opportunities as their peers in private and suburban school districts. Considering the simultaneous ascent of a new Superintendent in Brian Polito, all signs pointed to a new chapter for this district, which had been beleaguered by budget woes for nearly a decade.

This new chapter also arrived with a deep understanding that the opportunity for a fresh start could not be squandered. From the first days of his tenure as superintendent, Mr. Polito took the same data-based approach to the district's academic endeavors as he did to its financial state when he served as its Chief Financial Officer. Through this data-based approach, Mr. Polito faced the bleak reality of low test scores, lack of student engagement, inconsistent curricular offerings, misaligned courses, ineffective professional development and under-funded instructional resources. Having faced these realities, Mr. Polito began an internal effort to build back the district's academic foundation, which had been decimated by budget cuts. In this work, Mr. Polito looked for assistance from a professional consulting firm, which had experience with low-performing school districts. After referrals from superintendents in State College, PA, Kansas City, Missouri and the PA Dept of Education, Mr. Polito selected the national consulting firm Performance Fact, Inc. and its CEO Mr. Mutiu Fagbayi to assist with this work. Mr. Fagbayi's proposal for the district's strategic plan includes the creation of a Core Planning Team (to include nearly 120 representatives from parent groups, students, district staff, business leaders, community agencies, and municipal entities) and an Alignment Team (to include the Mayor, County Executive, presidents of all 4 local universities, major employers and community leaders). These groups will meet six times between February and May 2018 to develop the district's strategic plan and ensure its alignment to community and economic goals. Once completed and board approved, the plan will be implemented in time for the 2018-19 school year and guide the district's curricular and instructional priorities through 2023.

Project Justification*

Describe why the pilot project is important and necessary (short and long term) to Erie County. Please provide evidence, research, and surveys documenting the problems. Standalone documents may be uploaded.

Since 1806, Erie's Public Schools (EPS) (Erie City School District) has been educating students and enriching lives in the City of Erie, PA. Currently, EPS operates 15 schools including 2 high schools, 3 middle schools and 10 elementary buildings. The district employs over 850 teachers and serves a student population of 11,000. Currently, nearly 80% of students are classified as low-income and, as a "provision 1" school, 100% of students receive federal free lunch. According to U.S. Census Data, 33.1% of these students are living in poverty. With regard to racial/ethnic breakdown, 44% of EPS students are White, 33.67% percent are Black or African-American, 13.14% are Hispanic, 5.61% are Asian and the remaining percent are American Indian or Multi-racial.

As was widely reported in local, state and national media, Erie's Public Schools experienced a decade-long budget crisis, which began in 2010 and culminated this year with an historic adjustment to the district's state education subsidy. With these additional funds, Erie's Public Schools is now able to address nearly ten years

of budget cuts and begin to focus on the educational and structural resources needed to improve the academic outcomes for our 11,000 students.

As the district begins this critical next chapter of financial solvency, we have a unique opportunity to increase both the academic achievement of our students and the alignment of our educational programming to local and regional careers. Through this work, Erie's Public Schools will have a direct impact on the economic future of Erie County and regional efforts to improve the quality of life for its residents.

Do you anticipate other funding sources?*

Please discuss your matching fund sources and financing partners.

The district is hopeful that costs associated with this project could be distributed among three funding groups-- the Erie Community Foundation (Helping Today request submitted in February 2012), ECGRA (current request) and the district's own operating budget.

Project Benefits*

Please describe who will benefit and how. Will specific groups be targeted or served?

After nearly a decade of budget cuts, the curricular and instructional resources available to students in Erie's Public Schools has been seriously depleted. This has resulted in a decrease in academic achievement among students at all levels. In 2016, less than 31% of students in 3rd grade and less than 35% of students in Grade 8 scored in the proficient or advanced range for English Language Arts. That same year, less than 30% of students and less than 20% of students in Grade 8 scored proficient or advanced in Math. In some schools, less than 5% of students in a particular grade level were proficient in Math. Overall, the district also suffers from the lowest graduation rate in Erie County.

While strategic planning is certainly not a new or unique idea, it does represent a significant shift for a school district that has spent the past ten years reacting to one budget crisis after another. This shift in focus will now allow the district to develop a well-informed plan to strategically address our challenges and build upon our strengths to move the district forward. Importantly, this plan will be built with the full and extensive input of all stakeholders. It also comes at a time when the district has begun to align all middle and secondary programming to a magnet-based model. This approach is unique to the area and, we expect, will result in the direct alignment of classroom learning with regional careers and economic growth. The road map of the strategic plan will assist in this alignment and help the district prioritize instructional resources in order to meet this goal. Ultimately, all 11,500 district students, as well as their families, neighborhoods and larger Erie community, will directly benefit from this critical work.

Amount Requested from ECGRA*

\$30,000.00

Project Budget*

Please click here to download a budget form

2018-03-09 ECGRA budget request.xlsx

Long term plans*

Is there a plan to continue the project? How will you sustain the project financially and administratively?

This strategic plan will be complete in time for full implementation in the 2018-19 school year. Implementation will be managed by the district, which will assume all financial and administrative costs for that stage of the project.

Project Partners*

Describe project partners and how they will be involved.

Gannon University- in-kind donation of meeting space for six full-day sessions
Jefferson Education Society- hosting of Metro 100 and Community Forum to inform strategic plan
City of Erie, MLK Center, Booker T Washington Center, JFK Center- collaboration on public meetings in April

Project Support*

Provide evidence of project support within the community. (Letters of support, resolutions, memoranda of understanding, etc. can be uploaded at the end of the application.)

Gannon University has agreed to partner with Erie's Public Schools by providing meeting space and technology for all six full-day planning sessions. This is significant because the planning teams include approximately 120 participants who must be able to meet in a common space with room to work in small groups. The district explored space options at both the Manufacturers Association (which would have exceeded \$25,000) and Erie Insurance (which couldn't accommodate our needs). Ultimately, Gannon had both the space and technology to accommodate our needs and was willing to offer it as an in-kind contribution to the project, which we estimate to exceed \$10,000 in value.

Additionally, the Jefferson Education Society has offered to mobilize their Metro 100 group to provide early feedback on the plan during a JES-sponsored session on March 12. The Jefferson will also host a public community meeting at their location that evening to obtain additional public input on the plan.

Finally, we expect to partner again with the three neighborhood centers in April 2018 to hold open public meetings as a soft roll-out of the strategic plan draft. We have also been asked by the City of Erie to collaborate on these community meetings in order to use them as an opportunity to obtain public input on the Buki Comprehensive Plan as well. We are working with Kathy Wryosdick from the City of Erie on this new development and look forward to deepening our collaboration with the City through this process.

Qualifications and Experience*

Description of the qualifications and experience of the project administrators and project leaders.

Mr. Mutiu Fagbayi is the Founder/CEO of Performance Fact, and has extensive background facilitating and coaching educational leaders and their teams at the national, state, and local levels. His areas of focus include strategic planning and school improvement; creating and sustaining high-performing learning organizations; implementing accountability systems; developing leadership at all levels; and building trust. Mr. Fagbayi is now working with Erie's Public Schools to develop an aggressive and comprehensive schedule of six full-day

planning sessions and two public meetings over the next few months in order ensure implementation of the strategic plan in time for the 2018-19 school year. These sessions will include parents, students, local officials, business leaders, representatives from all four local colleges and our own district staff. The work will focus on a review of instructional practices, educational resources and district vision in order to inform a plan that will result in increased academic achievement for all students.

Mr. Fagbayi will be assisted by the district's senior leadership team, including Superintendent Brian Polito and Assistant Superintendent Bea Habursky.

Ability to Complete the Project*

Describe your ability to complete the project within the allotted time.

We are fully confident in our ability to complete this project in time for board approval in June and full implementation at the start of the 2018-19 school year.

Timeline*

Please provide a project timeline with key milestones (12-month schedule).

January 2018: Student focus groups

February 2018: District-wide surveys for administrators, teachers, students, and parents

February to May 2018: Six full-day planning sessions for Alignment and Core Planning teams

March 12/13: Public meetings

April 2018: Community meetings at neighborhood centers to present first draft of plan

June 2018: Formal adoption of plan by Erie School Board

July 2018: Begin implementation of plan in time for 2018-19 school year

Outcome Measurement*

Please describe how you will analyze the outcomes and gauge success of the project.

We will evaluate success based on the collaborative nature of the strategic planning process. If that is done correctly, we expect the final plan to reflect the goals and hopes of all stakeholders for the future of public education in Erie. The success of this project will culminate in the adoption of a robust plan to guide the district through 2023 as we work to achieve our larger goals of increased academic achievement for all students.

Organizational Information

Name of Organization*

Erie's Public Schools (d/b/a Erie City School District)

Organization Mission Statement*

The Erie School District will create in its schools, and in its relationship with the Erie community, a culture of high expectations, collaboration, respect, and accountability. We will actively engage students in their learning through a high quality curriculum and excellent teaching. Our primary purpose as an organization is to prepare our students to establish and achieve their higher education and career goals.

Year Organization Was Established*

1870

Municipality in which headquarters is located*

Erie City

County Council District in which headquarters is located*

[Click here to see a County Council District map](#)

County Council District #4

Website Address

www.eriesd.org

Staff/Volunteer Leadership*

List or upload a list of the names, email addresses, titles, and job descriptions of the organization's leadership.

Brian Polito, Superintendent of Schools- bpolito@eriesd.org

Bea Habursky, Assistant Superintendent of Schools- bhabursky@eriesd.org

Board of Directors*

List or upload a list of the names, email addresses, and occupations of the organization's board members.

2018-02-10 Board list for ECF.docx

Annual Summary Statistics*

Please click here to download the Annual Summary Statistics form

2018-03-8 ECGRA summary stats.xlsx

Additional Documents

501 (c)(3) Designation Letter

Most Recent Annual Report or Year End Review*

2017-2018 Gen Fund Budget.pdf

Current General Liability Insurance Certificate

Organization Logo

Letters of Support

Other Supporting Material

Other Supporting Material


Links

Upload a link

File Attachment Summary

Applicant File Uploads

- 2018-03-09 ECGRA budget request.xlsx
- 2018-02-10 Board list for ECF.docx
- 2018-03-8 ECGRA summary stats.xlsx
- 2017-2018 Gen Fund Budget.pdf

Budget (Do not include in-kind) 						
Category	Amount Requested from ECGRA	Amount Contributed by Agency	Amount(s) Contributed from Other Sources	Breakdown of Other-Source Contributions	Narrative (Include a breakdown of what is entailed in each expense category)	Total
Personnel (15% maximum of the requested amount from ECGRA)						\$0.00
Marketing						\$0.00
Facility Expense						\$0.00
Project/Programming Insurance						\$0.00
Equipment & Supplies	\$0.00	\$12,000.00	\$0.00	In-kind donation by Gannon University	Meeting space, technology, materials	\$12,000.00
Contracted Services	\$30,000.00	\$29,600.00	\$30,000.00	Helping today request to ECF	Performance Fact, Inc. consulting fees	\$89,600.00
Construction						\$0.00
Outcomes Measurement & Impact Tracking						\$0.00
Other	\$0.00	\$5,000.00	\$0.00		Parent, student, staff surveys and analysis	\$5,000.00
Totals	\$30,000.00	\$46,600.00	\$30,000.00			\$106,600.00



Brian J. Polito, CPA
Superintendent of Schools

Bea Habursky
Assistant Superintendent

**Board of School
Directors**

Frank Petrungar, Jr.
President

John C. Harkins
Vice President

Linda Aleksandrowicz

Robert S. Casillo

Robbie Fabrizi

Darlene Feeney

Angela McNair

Thomas A. Spagel

Tyler Titus

Angela G. Jones
Secretary

Board of School Directors, Erie City School District

Name

Email

Frank Petrungar, Jr.

John C. Harkins

Linda Aleksandrowicz

Robert Casillo

Robbie Fabrizi

Darlene Feeney

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Erie's Public Schools

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An Equal Opportunity Employer

Annual Summary Statistics



Organizational Information:	2017	2016	2015
Annual Revenue	\$180million	\$180million	\$163million
Annual Expenses	\$180million	\$180million	\$163million
Number of Full-time Employees	1,300	1,300	1,300
Number of Part-time Employees			
Number of Board Members	9	9	9
Number of Board Members Contributing Financially	n/a	n/a	n/a
Project/Programming/Event Information:	2017	2016	2015
In-County Attendance	25,000 students and families	25,000 students and families	25,000 students and families
Out-of-County Attendance (if applicable)			

<u>ITEM</u>	<u>AMOUNTS</u>	
Estimated Beginning Unreserved Fund Balance Available for Appropriation and Reserves Scheduled For Liquidation During The Fiscal Year		
0810 Nonspendable Fund Balance	100,000	
0820 Restricted Fund Balance		
0830 Committed Fund Balance		
0840 Assigned Fund Balance		
0850 Unassigned Fund Balance	(4,378,000)	
Total Estimated Beginning Unreserved Fund Balance Available for Appropriation and Reserves Scheduled For Liquidation During The Fiscal Year		<u>(\$4,378,000)</u>
Estimated Revenues And Other Financing Sources		
6000 Revenue from Local Sources	56,833,971	
7000 Revenue from State Sources	113,020,714	
8000 Revenue from Federal Sources	13,323,471	
9000 Other Financing Sources	1,200,000	
Total Estimated Revenues And Other Financing Sources		<u>\$184,378,156</u>
Total Estimated Fund Balance, Revenues, and Other Financing Sources Available for Appropriation		<u>\$180,000,156</u>

	<u>Amount</u>
REVENUE FROM LOCAL SOURCES	
6111 Current Real Estate Taxes	39,113,402
6113 Public Utility Realty Taxes	59,526
6114 Payments in Lieu of Current Taxes - State / Local	1,448,822
6140 Current Act 511 Taxes - Flat Rate Assessments	238,014
6150 Current Act 511 Taxes - Proportional Assessments	7,302,303
6400 Delinquencies on Taxes Levied / Assessed by the LEA	3,500,000
6700 Revenues from LEA Activities	14,541
6800 Revenues from Intermediary Sources / Pass-Through Funds	3,170,962
6910 Rentals	57,152
6920 Contributions and Donations from Private Sources	984,118
6940 Tuition from Patrons	522,421
6960 Services Provided Other Local Governmental Units / LEAs	100
6980 Revenue from Community Services Activities	1,350
6990 Refunds and Other Miscellaneous Revenue	421,260
REVENUE FROM LOCAL SOURCES	\$56,833,971
REVENUE FROM STATE SOURCES	
7110 Basic Education Funding	64,449,752
7220 Vocational Education	858,305
7271 Special Education funds for School-Aged Pupils	10,825,372
7272 Early Intervention	2,149,430
7292 Pre-K Counts	1,775,301
7311 Pupil Transportation Subsidy	1,565,519
7312 Nonpublic and Charter School Pupil Transportation Subsidy	1,116,874
7320 Rental and Sinking Fund Payments / Building Reimbursement Subsidy	1,427,495
7330 Health Services (Medical, Dental, Nurse, Act 25)	280,137
7340 State Property Tax Reduction Allocation	5,927,119
7505 Ready to Learn Block Grant	2,633,887
7509 Supplemental Equipment Grants	30,551
7599 Other State Revenue Not Listed Elsewhere in the 7000 Series	66,527
7810 State Share of Social Security and Medicare Taxes	3,493,139
7820 State Share of Retirement Contributions	16,421,306
REVENUE FROM STATE SOURCES	\$113,020,714
REVENUE FROM FEDERAL SOURCES	
8514 NCLB, Title I - Improving the Academic Achievement of the Disadvantaged	9,107,642

	<u>Amount</u>
REVENUE FROM FEDERAL SOURCES	
8515 NCLB, Title II - Preparing, Training and Recruiting High Quality Teachers and Principals	1,187,644
8516 NCLB, Title III - Language Instruction for Limited English Proficient and Immigrant Students	283,303
8517 NCLB, Title IV - 21st Century Schools	1,089,124
8521 Vocational Education - Operating Expenditures	342,233
8690 Other Restricted Federal Grants-in-Aid Through the Commonwealth of PA	538,589
8732 ARRA - Qualified School Construction Bonds (QSCB)	632,700
8810 School-Based Access Medicaid Reimbursement Program (SBAP) Reimbursements (Access)	95,267
8820 Medical Assistance Reimbursement for Administrative Claiming (Quarterly) Program	46,969
REVENUE FROM FEDERAL SOURCES	\$13,323,471
OTHER FINANCING SOURCES	
9320 Special Revenue Fund Transfers	1,200,000
OTHER FINANCING SOURCES	\$1,200,000
TOTAL ESTIMATED REVENUES AND OTHER SOURCES	184,378,156

AUN: 105252602 Erie City SD

Multi-County Rebalancing Based on Methodology of Section 672.1 of School Code

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Act 1 Index (current): 3.8%

Calculation Method:

Rate

Approx. Tax Revenue from RE Taxes: **\$39,113,402**

Amount of Tax Relief for Homestead Exclusions **\$5,927,119**

Total Approx. Tax Revenue: **\$45,040,521**

Approx. Tax Levy for Tax Rate Calculation: **\$51,287,319**

Erie

Total

2016-17 Data

a. Assessed Value	\$3,051,428,420	\$3,051,428,420
b. Real Estate Mills	16.6233	

I. 2017-18 Data

c. 2015 STEB Market Value	\$2,606,565,679	\$2,606,565,679
d. Assessed Value	\$3,085,266,989	\$3,085,266,989
e. Assessed Value of New Constr/ Renov	\$0	\$0

2016-17 Calculations

f. 2016-17 Tax Levy	\$50,724,810	\$50,724,810
(a * b)		

2017-18 Calculations

g. Percent of Total Market Value	100.00000%	100.00000%
h. Rebalanced 2016-17 Tax Levy	\$50,724,810	\$50,724,810
(f Total * g)		
i. Base Mills Subject to Index	16.6233	
(h / a * 1000) if no reassessment		
(h / (d-e) * 1000) if reassessment		

Calculation of Tax Rates and Levies Generated

j. Weighted Avg. Collection Percentage	86.22846%	86.22846%
k. Tax Levy Needed	\$51,287,319	\$51,287,319
(Approx. Tax Levy * g)		

I. 2017-18 Real Estate Tax Rate	16.6233	
(k / d * 1000)		

m. Tax Levy Generated by Mills	\$51,287,319	\$51,287,319
(I / 1000 * d)		
n. Tax Levy minus Tax Relief for Homestead Exclusions		\$45,360,200
(m - Amount of Tax Relief for Homestead Exclusions)		
o. Net Tax Revenue Generated By Mills		\$39,113,402
(n * Est. Pct. Collection)		

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Multi-County Rebalancing Based on Methodology of Section 672.1 of School Code

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Act 1 Index (current): 3.8%

Calculation Method:

Rate

Approx. Tax Revenue from RE Taxes:	\$39,113,402
Amount of Tax Relief for Homestead Exclusions	\$5,927,119
Total Approx. Tax Revenue:	\$45,040,521
Approx. Tax Levy for Tax Rate Calculation:	\$51,287,319

Erie

Total

Index Maximums

p. Maximum Mills Based On Index (i * (1 + Index))	17.2549	
q. Mills In Excess of Index (if (l > p), (l - p))	0.0000	
r. Maximum Tax Levy Based On Index (p / 1000 * d)	\$53,235,973	\$53,235,973
IV. s. Millage Rate within Index? (If l > p Then No)	Yes	
t. Tax Levy In Excess of Index (if (m > r), (m - r))	\$0	\$0
u. Tax Revenue In Excess of Index (t * Est. Pct. Collection)	\$0	\$0

Information Related to Property Tax Relief

V. Assessed Value Exclusion per Homestead	\$20,520	
Number of Homestead/Farmstead Properties	17442	17442
Median Assessed Value of Homestead Properties		\$76,990

AUN: 105252602 Erie City SD

Multi-County Rebalancing Based on Methodology of Section 672.1 of School Code

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Act 1 Index (current): 3.8%

Calculation Method:

Rate

Approx. Tax Revenue from RE Taxes:	\$39,113,402
Amount of Tax Relief for Homestead Exclusions	<u>\$5,927,119</u>
Total Approx. Tax Revenue:	\$45,040,521
Approx. Tax Levy for Tax Rate Calculation:	\$51,287,319

Erie

Total

REPORT FOR THE FISCAL YEAR 2017-2018. THIS REPORT IS A SUMMARY OF THE REAL ESTATE TAX RATE (RETR) REPORT. IT IS NOT A GUARANTEE OF THE ACCURACY OF THE DATA. THE DATA IS BASED ON THE INFORMATION PROVIDED BY THE TAXPAYER. THE TAXPAYER IS RESPONSIBLE FOR THE ACCURACY OF THE DATA. THE TAXPAYER IS RESPONSIBLE FOR THE ACCURACY OF THE DATA. THE TAXPAYER IS RESPONSIBLE FOR THE ACCURACY OF THE DATA.

State Property Tax Reduction Allocation used for: Homestead Exclusions	\$5,927,119	Lowering RE Tax Rate	\$0	\$5,927,119
Prior Year State Property Tax Reduction Allocation used for: Homestead Exclusions	\$0			\$0
Amount of Tax Relief from State/Local Sources				\$5,927,119

CODE6111 Current Real Estate Taxes

<u>County Name</u>	<u>Taxable Assessed Value</u>	<u>Real Estate Mills</u>	<u>Tax Levy Generated by Mills</u>	<u>Amount of Tax Relief for Homestead Exclusions</u>	<u>Tax Levy Minus Homestead Exclusions</u>	<u>Percent Collected</u>	<u>Net Tax Revenue Generated By Mills</u>
Erie	3,085,266,989	16.6233	51,287,319			86.22846%	
Totals:	3,085,266,989		51,287,319	-	5,927,119	=	39,113,402

	<u>Rate</u>		<u>Estimated Revenue</u>
6120 <u>Current Per Capita Taxes, Section 679</u>	\$0.00		0
6140 <u>Current Act 511 Taxes – Flat Rate Assessments</u>	<u>Rate</u>	<u>Add'l Rate (if appl.)</u>	<u>Tax Levy</u>
6141 Current Act 511 Per Capita Taxes	\$0.00	\$0.00	0
6142 Current Act 511 Occupation Taxes – Flat Rate	\$0.00	\$0.00	0
6143 Current Act 511 Local Services Taxes	\$1.00	\$0.00	238,014
6144 Current Act 511 Trailer Taxes	\$0.00	\$0.00	0
6145 Current Act 511 Business Privilege Taxes – Flat Rate	\$0.00	\$0.00	0
6146 Current Act 511 Mechanical Device Taxes – Flat Rate	\$0.00	\$0.00	0
6149 Current Act 511 Taxes, Other Flat Rate Assessments	\$0.00	\$0.00	0
Total Current Act 511 Taxes – Flat Rate Assessments			238,014
6150 <u>Current Act 511 Taxes – Proportional Assessments</u>	<u>Rate</u>	<u>Add'l Rate (if appl.)</u>	<u>Tax Levy</u>
6151 Current Act 511 Earned Income Taxes	0.500%	0.000%	6,743,815
6152 Current Act 511 Occupation Taxes	0.000	0.000	0
6153 Current Act 511 Real Estate Transfer Taxes	0.500%	0.000%	558,488
6154 Current Act 511 Amusement Taxes	0.000%	0.000%	0
6155 Current Act 511 Business Privilege Taxes	0.000	0.000	0
6156 Current Act 511 Mechanical Device Taxes – Percentage	0.000%	0.000%	0
6157 Current Act 511 Mercantile Taxes	0.000	0.000	0
6159 Current Act 511 Taxes, Other Proportional Assessments	0	0	0
Total Current Act 511 Taxes – Proportional Assessments			7,302,303
Total Act 511, Current Taxes			7,540,317
Act 511 Tax Limit -->	2,606,565,679	X	12
	Market Value		Mills
			(511 Limit)

Tax Function	Description	Tax Rate Charged in:		Percent Change in Rate	Less than or equal to Index	Index	Additional Tax Rate Charged in:		Percent Change in Rate	Less than or equal to Index
		2016-17 (Rebalanced)	2017-18				2016-17 (Rebalanced)	2017-18		
6111	<u>Current Real Estate Taxes</u> Erie	16.6233	16.6233	0.00%	Yes	3.8%				
	<u>Current Act 511 Taxes – Flat Rate Assessments</u>									
6143	Current Act 511 Local Services Taxes	\$0.00	\$1.00	New	No	3.8%				
	<u>Current Act 511 Taxes – Proportional Assessments</u>									
6151	Current Act 511 Earned Income Taxes	0.000%	0.500%	New	No	3.8%				
6153	Current Act 511 Real Estate Transfer Taxes	0.000%	0.500%	New	No	3.8%				

LEA : 105252602 Erie City SD

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<u>Description</u>	<u>Amount</u>
1000 Instruction	
1100 Regular Programs - Elementary / Secondary	100,602,264
1200 Special Programs - Elementary / Secondary	25,477,858
1300 Vocational Education	3,085,375
1400 Other Instructional Programs - Elementary / Secondary	1,493,346
1500 Nonpublic School Programs	652,460
1600 Adult Education Programs	78,152
1800 Pre-Kindergarten	1,212,347
Total Instruction	\$132,601,802
2000 Support Services	
2100 Support Services - Students	6,512,882
2200 Support Services - Instructional Staff	3,923,249
2300 Support Services - Administration	10,624,272
2400 Support Services - Pupil Health	1,888,452
2500 Support Services - Business	1,993,872
2600 Operation and Maintenance of Plant Services	14,727,371
2700 Student Transportation Services	6,214,304
2800 Support Services - Central	1,135,762
2900 Other Support Services	156,834
Total Support Services	\$47,176,998
3000 Operation of Non-Instructional Services	
3200 Student Activities	762,017
3300 Community Services	1,065,112
Total Operation of Non-Instructional Services	\$1,827,129
4000 Facilities Acquisition, Construction and Improvement Services	
4000 Facilities Acquisition, Construction and Improvement Services	533,530
Total Facilities Acquisition, Construction and Improvement Services	\$533,530
5000 Other Expenditures and Financing Uses	
5100 Debt Service / Other Expenditures and Financing Uses	11,824,989
Total Other Expenditures and Financing Uses	\$11,824,989
Total Estimated Expenditures and Other Financing Uses	\$193,964,448

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<u>Description</u>	<u>Amount</u>
1000 Instruction	
1100 Regular Programs - Elementary / Secondary	
100 Personnel Services - Salaries	38,364,332
200 Personnel Services - Employee Benefits	27,818,089
300 Purchased Professional and Technical Services	2,052,658
400 Purchased Property Services	185,428
500 Other Purchased Services	30,271,195
600 Supplies	1,462,771
700 Property	381,874
800 Other Objects	65,917
Total Regular Programs - Elementary / Secondary	\$100,602,264
1200 Special Programs - Elementary / Secondary	
100 Personnel Services - Salaries	11,573,952
200 Personnel Services - Employee Benefits	9,276,890
300 Purchased Professional and Technical Services	2,631,224
500 Other Purchased Services	1,880,024
600 Supplies	108,210
700 Property	106
800 Other Objects	7,452
Total Special Programs - Elementary / Secondary	\$25,477,858
1300 Vocational Education	
100 Personnel Services - Salaries	1,419,741
200 Personnel Services - Employee Benefits	1,052,348
300 Purchased Professional and Technical Services	10,929
400 Purchased Property Services	56,904
500 Other Purchased Services	7,479
600 Supplies	315,819
700 Property	222,155
Total Vocational Education	\$3,085,375
1400 Other Instructional Programs - Elementary / Secondary	
100 Personnel Services - Salaries	833,998
200 Personnel Services - Employee Benefits	383,162
300 Purchased Professional and Technical Services	13,949
500 Other Purchased Services	199,914
600 Supplies	62,323
Total Other Instructional Programs - Elementary / Secondary	\$1,493,346
1500 Nonpublic School Programs	
100 Personnel Services - Salaries	387,167
200 Personnel Services - Employee Benefits	262,899
600 Supplies	2,394
Total Nonpublic School Programs	\$652,460
1600 Adult Education Programs	
100 Personnel Services - Salaries	4,131
200 Personnel Services - Employee Benefits	1,661

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<u>Description</u>	<u>Amount</u>
600 Supplies	53,583
700 Property	18,777
Total Adult Education Programs	\$78,152
1800 Pre-Kindergarten	
100 Personnel Services - Salaries	600,467
200 Personnel Services - Employee Benefits	545,187
300 Purchased Professional and Technical Services	8,070
400 Purchased Property Services	25,500
500 Other Purchased Services	5,115
600 Supplies	28,008
Total Pre-Kindergarten	\$1,212,347
Total Instruction	\$132,601,802
2000 Support Services	
2100 Support Services - Students	
100 Personnel Services - Salaries	3,010,341
200 Personnel Services - Employee Benefits	2,354,021
300 Purchased Professional and Technical Services	1,116,411
500 Other Purchased Services	19,696
600 Supplies	7,860
700 Property	4,553
Total Support Services - Students	\$6,512,882
2200 Support Services - Instructional Staff	
100 Personnel Services - Salaries	1,372,097
200 Personnel Services - Employee Benefits	1,205,991
300 Purchased Professional and Technical Services	894,236
500 Other Purchased Services	28,481
600 Supplies	232,596
700 Property	189,848
Total Support Services - Instructional Staff	\$3,923,249
2300 Support Services - Administration	
100 Personnel Services - Salaries	5,634,187
200 Personnel Services - Employee Benefits	3,623,693
300 Purchased Professional and Technical Services	912,043
500 Other Purchased Services	367,463
600 Supplies	40,085
800 Other Objects	46,801
Total Support Services - Administration	\$10,624,272
2400 Support Services - Pupil Health	
100 Personnel Services - Salaries	955,974
200 Personnel Services - Employee Benefits	902,533
300 Purchased Professional and Technical Services	16,898
400 Purchased Property Services	8,399
500 Other Purchased Services	1,152
600 Supplies	2,903

<u>Description</u>	<u>Amount</u>
700 Property	593
Total Support Services - Pupil Health	\$1,888,452
2500 Support Services - Business	
100 Personnel Services - Salaries	747,642
200 Personnel Services - Employee Benefits	604,380
300 Purchased Professional and Technical Services	155,502
400 Purchased Property Services	322,638
500 Other Purchased Services	83,248
600 Supplies	80,462
Total Support Services - Business	\$1,993,872
2600 Operation and Maintenance of Plant Services	
100 Personnel Services - Salaries	5,894,121
200 Personnel Services - Employee Benefits	4,889,364
300 Purchased Professional and Technical Services	87,213
400 Purchased Property Services	2,935,476
500 Other Purchased Services	117,972
600 Supplies	784,548
700 Property	18,677
Total Operation and Maintenance of Plant Services	\$14,727,371
2700 Student Transportation Services	
100 Personnel Services - Salaries	1,429,827
200 Personnel Services - Employee Benefits	1,164,571
500 Other Purchased Services	3,247,576
600 Supplies	196,387
700 Property	175,943
Total Student Transportation Services	\$6,214,304
2800 Support Services - Central	
100 Personnel Services - Salaries	628,837
200 Personnel Services - Employee Benefits	467,280
300 Purchased Professional and Technical Services	33,730
600 Supplies	3,781
800 Other Objects	2,134
Total Support Services - Central	\$1,135,762
2900 Other Support Services	
500 Other Purchased Services	156,834
Total Other Support Services	\$156,834
Total Support Services	\$47,176,998
3000 Operation of Non-Instructional Services	
3200 Student Activities	
100 Personnel Services - Salaries	195,728
200 Personnel Services - Employee Benefits	78,722
300 Purchased Professional and Technical Services	185,291
500 Other Purchased Services	12,921
600 Supplies	8,060

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<u>Description</u>	<u>Amount</u>
700 Property	101,078
800 Other Objects	180,217
Total Student Activities	\$762,017
3300 Community Services	
100 Personnel Services - Salaries	114,692
200 Personnel Services - Employee Benefits	78,851
300 Purchased Professional and Technical Services	112,729
500 Other Purchased Services	5,748
600 Supplies	453,092
800 Other Objects	300,000
Total Community Services	\$1,065,112
Total Operation of Non-Instructional Services	\$1,827,129
4000 Facilities Acquisition, Construction and Improvement Services	
4000 Facilities Acquisition, Construction and Improvement Services	
700 Property	533,530
Total Facilities Acquisition, Construction and Improvement Services	\$533,530
Total Facilities Acquisition, Construction and Improvement Services	\$533,530
5000 Other Expenditures and Financing Uses	
5100 Debt Service / Other Expenditures and Financing Uses	
800 Other Objects	11,824,989
Total Debt Service / Other Expenditures and Financing Uses	\$11,824,989
Total Other Expenditures and Financing Uses	\$11,824,989
TOTAL EXPENDITURES	\$193,964,448

Cash and Short-Term Investments**06/30/2017 Estimate****06/30/2018 Projection**

General Fund	600,000	600,000
Public Purpose (Expendable) Trust Fund		
Other Comptroller-Approved Special Revenue Funds		
Athletic / School-Sponsored Extra Curricular Activities Fund		
Capital Reserve Fund - § 690, §1850		
Capital Reserve Fund - § 1431		
Other Capital Projects Fund		
Debt Service Fund		
Food Service / Cafeteria Operations Fund	2,500,000	2,500,000
Child Care Operations Fund		
Other Enterprise Funds	55,000	55,000
Internal Service Fund	900,000	800,000
Private Purpose Trust Fund	120,000	120,000
Investment Trust Fund		
Pension Trust Fund		
Activity Fund		
Other Agency Fund		
Permanent Fund		
Total Cash and Short-Term Investments	\$4,175,000	\$4,075,000

Long-Term Investments**06/30/2017 Estimate****06/30/2018 Projection**

General Fund		
Public Purpose (Expendable) Trust Fund		
Other Comptroller-Approved Special Revenue Funds		
Athletic / School-Sponsored Extra Curricular Activities Fund		
Capital Reserve Fund - § 690, §1850		
Capital Reserve Fund - § 1431		
Other Capital Projects Fund		
Debt Service Fund		
Food Service / Cafeteria Operations Fund		
Child Care Operations Fund		
Other Enterprise Funds	270,000	275,000
Internal Service Fund	580,000	580,000
Private Purpose Trust Fund		
Investment Trust Fund		
Pension Trust Fund		
Activity Fund		
Other Agency Fund		

Long-Term Investments06/30/2017 Estimate06/30/2018 Projection

Permanent Fund

Total Long-Term Investments	\$850,000	\$855,000
TOTAL CASH AND INVESTMENTS	\$5,025,000	\$4,930,000

Long-Term Indebtedness**06/30/2017 Estimate****06/30/2018 Projection****General Fund**

0510 Bonds Payable	103,200,000	96,000,000
0520 Extended-Term Financing Agreements Payable		
0530 Lease-Purchase Obligations	8,780,000	8,000,000
0540 Accumulated Compensated Absences	6,200,000	6,300,000
0550 Authority Lease Obligations		
0560 Other Post-Employment Benefits (OPEB)	18,000,000	18,500,000
0599 Other Long-Term Liabilities	9,500,000	9,500,000

Total General Fund	\$145,680,000	\$138,300,000
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Public Purpose (Expendable) Trust Fund

0510 Bonds Payable		
0520 Extended-Term Financing Agreements Payable		
0530 Lease-Purchase Obligations		
0540 Accumulated Compensated Absences		
0550 Authority Lease Obligations		
0560 Other Post-Employment Benefits (OPEB)		
0599 Other Long-Term Liabilities		

Total Public Purpose (Expendable) Trust Fund**Other Comptroller-Approved Special Revenue Funds**

0510 Bonds Payable		
0520 Extended-Term Financing Agreements Payable		
0530 Lease-Purchase Obligations		
0540 Accumulated Compensated Absences		
0550 Authority Lease Obligations		
0560 Other Post-Employment Benefits (OPEB)		
0599 Other Long-Term Liabilities		

Total Other Comptroller-Approved Special Revenue Funds**Athletic / School-Sponsored Extra Curricular Activities Fund**

0510 Bonds Payable		
0520 Extended-Term Financing Agreements Payable		
0530 Lease-Purchase Obligations		
0540 Accumulated Compensated Absences		
0550 Authority Lease Obligations		
0560 Other Post-Employment Benefits (OPEB)		
0599 Other Long-Term Liabilities		

Total Athletic / School-Sponsored Extra Curricular Activities Fund**Capital Reserve Fund - \$ 690, \$1850**

0510 Bonds Payable		
0520 Extended-Term Financing Agreements Payable		

Long-Term Indebtedness**06/30/2017 Estimate****06/30/2018 Projection**

- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Capital Reserve Fund - \$ 690, \$1850

Capital Reserve Fund - \$ 1431

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Capital Reserve Fund - \$ 1431

Other Capital Projects Fund

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Other Capital Projects Fund

Debt Service Fund

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Debt Service Fund

Food Service / Cafeteria Operations Fund

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations

3,805,000

3,705,000

Long-Term Indebtedness**06/30/2017 Estimate****06/30/2018 Projection**

0560 Other Post-Employment Benefits (OPEB)

0599 Other Long-Term Liabilities

Total Food Service / Cafeteria Operations Fund**\$3,805,000****\$3,705,000****Child Care Operations Fund**

0510 Bonds Payable

0520 Extended-Term Financing Agreements Payable

0530 Lease-Purchase Obligations

0540 Accumulated Compensated Absences

0550 Authority Lease Obligations

0560 Other Post-Employment Benefits (OPEB)

0599 Other Long-Term Liabilities

Total Child Care Operations Fund**Other Enterprise Funds**

0510 Bonds Payable

0520 Extended-Term Financing Agreements Payable

0530 Lease-Purchase Obligations

0540 Accumulated Compensated Absences

0550 Authority Lease Obligations

0560 Other Post-Employment Benefits (OPEB)

0599 Other Long-Term Liabilities

Total Other Enterprise Funds**Internal Service Fund**

0510 Bonds Payable

0520 Extended-Term Financing Agreements Payable

0530 Lease-Purchase Obligations

0540 Accumulated Compensated Absences

0550 Authority Lease Obligations

0560 Other Post-Employment Benefits (OPEB)

0599 Other Long-Term Liabilities

Total Internal Service Fund**Private Purpose Trust Fund**

0510 Bonds Payable

0520 Extended-Term Financing Agreements Payable

0530 Lease-Purchase Obligations

0540 Accumulated Compensated Absences

0550 Authority Lease Obligations

0560 Other Post-Employment Benefits (OPEB)

0599 Other Long-Term Liabilities

Total Private Purpose Trust Fund

Long-Term Indebtedness**06/30/2017 Estimate****06/30/2018 Projection****Investment Trust Fund**

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Investment Trust Fund**Pension Trust Fund**

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Pension Trust Fund**Activity Fund**

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Activity Fund**Other Agency Fund**

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable
- 0530 Lease-Purchase Obligations
- 0540 Accumulated Compensated Absences
- 0550 Authority Lease Obligations
- 0560 Other Post-Employment Benefits (OPEB)
- 0599 Other Long-Term Liabilities

Total Other Agency Fund**Permanent Fund**

- 0510 Bonds Payable
- 0520 Extended-Term Financing Agreements Payable

Long-Term Indebtedness**06/30/2017 Estimate****06/30/2018 Projection**

0530 Lease-Purchase Obligations

0540 Accumulated Compensated Absences

0550 Authority Lease Obligations

0560 Other Post-Employment Benefits (OPEB)

0599 Other Long-Term Liabilities

Total Permanent Fund**Total Long-Term Indebtedness****\$149,485,000****\$142,005,000**

Short-Term Payables**06/30/2017 Estimate****06/30/2018 Projection**

General Fund	8,427,000	17,927,000
Public Purpose (Expendable) Trust Fund		
Other Comptroller-Approved Special Revenue Funds		
Athletic / School-Sponsored Extra Curricular Activities Fund		
Capital Reserve Fund - \$ 690, \$1850		
Capital Reserve Fund - \$ 1431		
Other Capital Projects Fund		
Debt Service Fund		
Food Service / Cafeteria Operations Fund	400,000	400,000
Child Care Operations Fund		
Other Enterprise Funds		
Internal Service Fund		
Private Purpose Trust Fund		
Investment Trust Fund		
Pension Trust Fund		
Activity Fund		
Other Agency Fund		
Permanent Fund		

Total Short-Term Payables	\$8,827,000	\$18,327,000
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TOTAL INDEBTEDNESS	\$158,312,000	\$160,332,000
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Account Description	Amounts
0810 Nonspendable Fund Balance	100,000
0820 Restricted Fund Balance	
0830 Committed Fund Balance	
0840 Assigned Fund Balance	
0850 Unassigned Fund Balance	(13,964,292)
Total Ending Fund Balance - Committed, Assigned, and Unassigned	(\$13,964,292)

5900 Budgetary Reserve

Total Estimated Ending Committed, Assigned, and Unassigned Fund Balance and Budgetary Reserve	(\$13,864,292)
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